

EUROPEAN NEWS

French companies to try making interferon in space

BY DAVID MARSH IN PARIS

FRENCH PHARMACEUTICAL companies have signed agreements on the use of orbiting space platforms for fabricating materials in weightless conditions, the first time that European industry has shown interest in using future space factories.

The accord, announced at the Paris Air Show, came as the European Space Agency (ESA) yesterday signed a formal memorandum of understanding with the U.S. National Aeronautics and Space Administration (Nasa) over a joint project to design the \$12bn manned U.S. space station planned for 1994.

Roussel Uclaf, the French pharmaceutical group, majority-owned by Hoechst of West Germany, has agreed with Matra, the French defence and electronics group, to try to produce interferon in space from 1987.

The material, with potentially important anti-cancer properties, would be produced using electrophoresis, under which chemicals are separated with electrical fields.

Separately, the French

National Space Agency, CNES, announced an accord with Aerospaciale, the national aerospace group, Roussel Uclaf, Rhone-Poulenc and Elf Aquitaine Sanoel to produce crystals in space for biotechnology purposes.

Several U.S. companies in metallurgy and pharmaceuticals have already carried out fabrication tests in the vault of the U.S. space shuttle—the means which will be used by Matra and Roussel Uclaf for interferon. But European companies up to now have been relatively slow to show interest.

The ESA-Nasa agreement centres on a European laboratory unit called Columbus which would plug into the core of the space station.

Both Professor Reimar Luest, director general of the ESA, and Mr James Beggs, administrator of Nasa, yesterday tried to play down the danger of differences over the problem of European access to U.S. space station technology that could be classified because of military relevance.

Upsurge of Eta violence spurs Basque protests

BY TOM BURNS IN MADRID

THE UPSURGE of Basque separatist violence has prompted a backlash against Eta, the separatist organisation, spearheaded by the Basque autonomous government which yesterday organised a silent mass demonstration in the centre of Bilbao.

The rally was the first of its kind to be sponsored by the Chief Minister, Sr Jose Antonio Arzua, who was appointed by the Basque Nationalist Party (PNV) to head the autonomous government at the beginning of this year.

Sr Arzua's first months in office have been marked by an increasingly strong stand against Basque extremism and by an unprecedented degree of harmony and collaboration between the regional government and the central administration in Madrid.

He has gained considerable ascendancy since January over the PNV rank-and-file and over

Basque society as a whole. In Madrid, Sr Arzua is viewed as a cornerstone in the long-standing policy of isolating the gunmen.

The Bilbao demonstration was supported by all political groups save the extreme nationalist coalition Herri Batasuna (Popular Unity), which acts as Eta's political front.

In Madrid yesterday, Sr Felipe Gonzalez, the Prime Minister, endorsed the rally, saying it was necessary to renege the initiative against the threat of terrorism.

The demonstration was prompted by an upsurge of Eta violence that claimed nine lives, six of them of policemen, during May. The outbreak is viewed by security officials and by Basque politicians as a demonstration by the separatist organisation of its continued firepower despite French-Spanish co-operation against the terrorists.

Investment recovery likely to continue in Denmark

BY HILARY BARNES IN COPENHAGEN

THE STRONG recovery in Danish manufacturing investment is likely to continue this year, a Bureau of Statistics survey suggests. Investment at current prices is forecast to increase by 40 per cent this year, after a 43 per cent rise in 1984.

This will double the level of investment from Dkr 7.1bn (£508m) in 1983 to Dkr 14.2bn in 1985.

The investment recovery was sparked by the non-Socialist Government's incomes policy, which reduced the rate of wage inflation from 10 per cent in

1982 to about 4.5 per cent last year and an expected 2 per cent this year.

The biggest increase in investment this year will be 63 per cent in the intermediate goods industries, with a rise of 43 per cent in capital goods and 12 per cent for consumer goods.

Investment in machinery sector will rise by 45 per cent and in chemicals by 33 per cent. In the food and beverage sector it will go up by only 4 per cent after increasing by 40 per cent last year.

Strike hits big breweries

BY OUR COPENHAGEN CORRESPONDENT

UNITED BREWERIES, brewers of Carlsberg and Tuborg beers called for a strike today against Dkr 12m (about £860,000) against 3,500 unofficial strikers who have stopped production at the group's Copenhagen breweries since May 8.

The dispute is over productivity agreements and

wages. It has drained Copenhagen of the city's standard brews, while smaller Danish breweries and importers of German beers are cashing in.

The brewery workers' unions admitted in the labour court yesterday that their strike was in conflict with current wage

Stock market soars while Kohl's stock declines

BY JONATHAN CARR IN FRANKFURT

THE MORE West Germany's Chancellor Helmut Kohl seems to get into difficulties, the more the stock market soars. The support appears to become on the domestic stock market. While politicians in Herr Kohl's centre-right coalition groan and bicker among themselves, share prices perve-

What is the explanation for this odd development, which on the face of it might seem to imply that government disarray is a sure formula for business and investor confidence?

After all, within the last three

months, Herr Kohl's Christian Democrats have soundly lost two key provincial elections to the rival Social Democrats (SPD). And in a third state there are real prospects of an SPD government coalition with the radical Greens.

Herr Kohl's leadership qualities are being questioned even in his own party ranks, and the partners in his government, shocked by the election setbacks, argue openly about the best policy to combat unemployment, as though they have just begun to notice the problem

exists. All that would seem enough to dampen the spirits of entrepreneurs, depress stocks and—maybe—weakens the currency. Yet the D-Mark is growing stronger and may shortly break through the DM 3 barrier against the U.S. dollar.

Shares are also surging upwards, accompanied by all means of ingenious rumormongers in the market to account for this. It is suggested, for example, that the Kuwaitis are buying up big slices of Commerzbank and Dresdner Bank.

Another unsubstantiated report has it that Deutsche Bank, whose share price has rocketed even more than its rivals, is planning a significant reorganisation of its industrial holdings.

But the surge is by no means confined to bank shares. Those of the vehicle companies rose by nearly 20 per cent last month (hardly surprising, given the profit figures of VW and Daimler-Benz); of the chemical concerns by 8 per cent—and so on. Even the hard-pressed

building companies' shares look buoyant. The less aware of Herr Kohl's trials and tribulations, or whether they simply judge the prospects for the West German economy markedly better than the West Germans do themselves.

If the latter is true, it would be far from the first time. As one foreigner closely connected with a bank in Frankfurt signed last week: "Of course there is no German crisis, political or otherwise. But naturally the Germans themselves won't believe that."

Commission accuses Greece on insurance

By Quentin Peel in Brussels

THE EUROPEAN Commission yesterday charged the Greek Government with contravening EEC competition law by discriminating in favour of its own state insurance companies.

The formal announcement of the decision by Mr Peter Sutherland, the Commissioner responsible for competition, confirms the new tough line by Brussels on competition cases, particularly directed at public sector operations.

It means that the Greek Government could now be sued by private sector or non-Greek insurance companies, if it persists in the alleged discrimination.

The decision, publication of which was apparently delayed until after the Greek election, condemns that Greek law which obliges all public sector insurance companies to be insured by state insurance companies.

Such measures effectively exclude not only private Greek insurance companies from a substantial part of insurance business, but also insurance companies from other member states, the Commission says.

It states that insurance on public property provides 25 per cent of all Greek insurance premium revenues in Greece. As for the importance of the state banking sector, some 80 per cent of all bank loans are provided by that sector.

The Commission decision has been taken under Article 90 of the Treaty of Rome, the first time the Article has ever been used by the Commission.

It states that "in the case of public undertakings... member states shall neither enact nor maintain in force any measure contrary to the rules" in the Treaty.

Mr Sutherland has made it clear that he intends to enforce competition policy more strictly.

Although it does not provide any immediate penalty for the Greek Government, a failure to change the system could result in the case being taken to the European Court.

Le Monde optimism

A period of crisis and internal disagreement at Le Monde, France's leading newspaper, is over, the editor-in-chief, Mr Andre Fontana, told readers in a front-page article yesterday.

Reuter reports from Paris. Agreement by shareholders last week on his radical reform plan had opened a new phase in its 40-year history.

EEC ministers disagree over telecom plan

BY PAUL CHEESBRIGHT IN LUXEMBOURG

AMBITIOUS European Commission plans to force an EEC member state to open up an integrated high speed telecommunications network by the mid-1990s stalled yesterday as soon as they were put before industry ministers.

Problems arose both on a definition of the objectives of the programme and on the role the Community itself should play in fostering the research and development necessary to make the programme a reality. The programme is code-named "Racine", meaning research and development in advanced communications technology for Europe.

It is based on the notion that the Community investment over the next 10 years will be in the region of Ecu 150bn (about £900m) for telecommunications. Not only will it emerge as the highest industry in the EEC, but both the rail-

works and the suppliers will suffer irretrievably if the market is fragmented in 10 different parts.

Divergences appeared between industry ministers quickly. Britain and France were prepared to agree to the first stage of the Commission programme. This would cost about Ecu 8m and would be concerned with the definition of needs and some research projects to establish them. But they were not prepared to go along with the next early phase which the Commission proposed. This involves a Community expenditure of Ecu 22m on research projects.

The Treasury view in London is that spending of this nature can perfectly well come out of the overall Community budget for research which was agreed in December last year.

In the case of this early

phase, Community spending would also involve private sector contributions to research projects along the lines established in an earlier programme for information technology. Here, the Community and the companies involved pay the bill on a 50-50 basis.

But this Anglo-German approach was sharply different from that attributed to France. France is not evidently interested in the definition phase. That, it considers, would be better handled in the organisation which groups European telecommunications authorities. Instead it wants much more stress on research spending.

Last night Herr Karl-Heinz Narjes, the Commissioner for Industry, was seeking to establish an approach which will reconcile these opposing views, with a view to resuming dis-

cussion today when research ministers meet here in Luxembourg.

In a further development, industry ministers gave the Commission a mandate to draw up measures which can be used to protect the intellectual property of semiconductor manufacturers.

The problem here is that semi-conductors are very expensive to develop but quite easy to copy. U.S. legislation exists to protect American manufacturers, but there is no comparable EEC measure.

The broad idea would be for EEC and U.S. legislation to match. Although there is general agreement on the need for protection, the UK is taking a relatively cool view because it believes domestic manufacturers are adequately protected by the 1956 Copyright Act.

Industry-university links boosted

BY PAUL CHEESBRIGHT

SUSTAINED EFFORTS to tighten the links between industry and universities were effectively started by European Community education ministers yesterday when they gave their backing to European work designed to lead to an action programme.

The "problem was seen not only as research, but of technology transfer from the laboratory into business," said Sir Keith Joseph, the British Education Secretary, after the meeting in Luxembourg.

Talks yesterday brought to an end consultations the European Commission has been having around the EEC on the topic. Hoping to be armed with a declaration of support from

this month's Milan EEC summit, the Commission will present its proposals for an action programme in July.

No price tag has yet been put on the programme but Commission thinking is leaning towards the spending of up to Ecu 50m (£30m) a year, for six years.

Essentially there would be five elements in the Commission programme. They would include movement of students across the Community within the framework of industry-university associations, help for university people to gain industrial experience, more management training programmes, joint training programmes across frontiers, and a more

systematic definition of information.

Education ministers were agreed about the need for better harnessing of the Community's technological potential, but Sir Keith Joseph noted that, in the UK, Denmark and Ireland, this would be done against the background of a contracting budget.

The ministers also came to the conclusion the girls are equal to boys and passed a resolution to the effect that, states should be taken to see that this inescapable fact is reflected in national education systems. They also thought it would be a good idea to give education a European dimension — more exchanges were foreign language teaching and so on.

Threat to Government in Austria recedes

BY PATRICK BLUM IN VIENNA

THE SERIOUS threat to Austria's government coalition of the Socialists and the small Freedom Party (FPÖ) has eased following a decisive victory by the latter's liberal leadership over nationalist elements at a conference to discuss the party's policy at the weekend.

Dr Norbert Steger, the FPÖ leader and vice-chancellor, successfully steered the party closer to the centre and strengthened his own position.

Challenges posed out as the leadership's clear approval for its programme.

This will end, at least until the general election due next year, an important source of uncertainty about the coalition's viability. Confidence within the FPÖ and challenges to Dr Steger's leadership from his party's nationalist right wing have repeatedly put the coalition at risk. The conference's outcome will please

the Socialists, although serious differences remain between the two parties on key policy questions.

Top among them is what to do about the Zwentendorf nuclear power station which has been mothballed since a referendum came out against it in 1979. Recent government attempts to find a way to put the plant into operation failed because of FPÖ opposition.

The party, with an eye to the growing "Green" vote reaffirmed its opposition to nuclear power at the weekend.

Steger has made considerable efforts to put a younger and more liberal stamp on his party against strong opposition from traditionalists and nationalists. For the first time in its history the party now has a programme rejecting nationalist excesses, and pan-Germanic temptations, emphasising Austrian patriotism instead.

Solidarity trial judge in clash with defendants

BY CHRISTOPHER BOBOSKI IN WARSAW

THE JUDGE and defendants in the Solidarity trial clashed again when the proceedings reopened in Gdansk yesterday.

The trial has been adjourned for ten days because Mr Adam Michnik, one of the three defendants, had a back complaint, and in order for the accused to consult their lawyers.

During the recess, Sig Bettino Craxi, the Italian Prime Minister, paid a visit to Poland during which he told General Wojciech Jaruzelski, the party leader, of his concern about the trial.

The judge yesterday did his utmost to prevent the three accused from using the hearing to conduct a political defence and in effect indict the system in Poland. He insisted that they answer questions of fact and as

simply as possible.

The three are accused of taking part in the Solidarity underground leadership. TKK and calling for a token national work stoppage in protest against price rises this spring. They face a maximum five years in jail.

As the judge, Mr Krzysztof Ziolkowski, opened a break in his will on the three men, Mr Lis then Mr Frayzynek refused to continue their testimony. The latter declared that the court was depriving him of the right to defend himself as he wished. After a break, he refused to return to the court.

Mr Michnik was told he could not use notes and one of his defence lawyers was threatened by the judge with exclusion from the trial if he continued to ask questions of the "court and accused."

Western reporters have been barred from the hearing which is being attended by a handful of relatives and friends



Sir Keith Joseph: falling budgets

After the cheering, Andriana Ierodionou asks how the Socialists intend to run Greece for the next four years

Papandreou wins the chance to consolidate his strategy

SUNDAY'S surprise landslide general election victory for Dr Andreas Papandreou of the Pan Hellenic Socialist Movement (PASOK) is rather like a psychological test in which one is asked to judge whether a glass is half full or half empty.

Seen one way, Pasok's 45.8 per cent national lead against the conservative New Democracy Party, the Socialists' only real competitor which won 40.8 per cent of the vote, might be viewed as an overwhelming vote of approval for Greece's first Socialist Government.

This is particularly true in the countryside, where the Socialists' attention to infrastructure projects, pensions and the decentralisation of government has paid dividends. Pasok held up particularly well in the rural areas and is said to represent the positive section of Sunday's vote.

The results could also be seen as a negative vote against New Democracy, rather than a positive vote for Pasok. This optical perspective is borne out

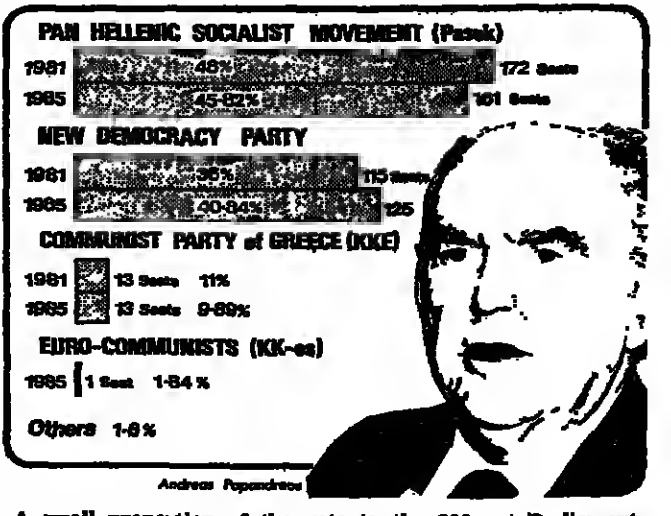
by the fact that the Socialists, according to an analysis of the results, largely owe their clear majority to a shift of Communist voters from the pro-Moscow Communist Party of Greece (KKE) and the Euro-Communist (KK-ee) to Pasok.

Mr Charilaos Florakis, KKE general secretary, angrily accused Pasok after yesterday's vote of seducing "a section of the left wing vote" through "danger-mongering and the blackmailing of ideological dilemmas."

This was another way of saying that Dr Papandreou's chosen campaign tactic of ignoring issues in favour of an emotion-based appeal to left-wing voters to support Pasok in order to insure against a return of the right to power in Greece would be paid.

In this respect, the former conservative President Constantine Karamanlis played right into Dr Papandreou's hands. The Byzantine, eleven-hour appeal issued by the former President last Friday, which cautioned the Greek public not to vote left because this would lead to domestic and external crisis, only served to remind the Greeks of the kind of unpopular interventionist policies practised in the turbulent 1960s; to remind them in fact of the unacceptable face of the Greek right.

Against this background, Dr



A small proportion of the vote to the 300-seat Parliament remain to be counted

Papandreou's invoking of the political divisions of the 1945 to 1949 civil war and the Colonel's dictatorship of the late 1960s and early 1970s, proved potent.

New Democracy's future seems uncertain in the immediate aftermath of the election. The gloom of party prospects as the leader of the party also appear unclear. Ever since 1981, New Democracy has made a habit of acting leaders in

the wake of election defeats; Mr George Rallis hit the dust in this fashion after the 1981 defeat and his successor, Mr Evangelos Averoff, failed to survive the European elections in which New Democracy had also fostered hopes of defeating Pasok.

Sunday's victory brings with it one big problem for the Socialists: the running of the country for the next four years. Precisely because Dr Papandreou chose to avoid issues in favour of polarisation politics in the campaign, there is little concrete indication of precisely what the Socialists intend to do with their mandate, except for

a renewed contacts between officials and co-operation in non-controversial activities such as trade, culture, and tourism—looks very unlikely.

However, the Pasok victory will enhance Turkey's standing with the U.S. as a key military ally.

Mr Turgut Ozal, the Prime Minister, said it was significant that Pasok had lost 2 per cent of the vote, and he warned that if Mr Papandreou carried on as he had done in the past, Turkey would not extend its olive branch indefinitely.

The programme suggests that Pasok's second four years in government will be much like the first. In the area of the economy, more of the same means the public sector would continue to play a leading role in the effort towards economic recovery, while wage policies would continue to be relaxed and welfare spending remain at the price of high deficits.

Neutralism would be expected to be a dominant trend in foreign policy. The Socialists pledged to terminate the five-year agreement governing the

operation of the four American military bases in Greece, when the deadline comes up in December 1988.

They will also stick to a policy of rejecting a dialogue with Nato neighbour Turkey over the web of territorial disputes in the Aegean Sea, which have troubled the south-eastern flank of the Alliance for more than a decade, until Turkish troops pull out from the northern part of Cyprus.

These policies have several questions. The economic question is how the Socialists will be able to pursue expansionary policies when both the Bank of Greece and the Economy Ministry have indicated in the past that belt-tightening ought to be on the agenda. The question also arises of how Dr Papandreou intends to handle the problem of Greece's dependence on Washington for military credits and hardware if he goes ahead with the pledge to shut down a price tag of \$500m (\$400m) in military aid for Greece each year.

Dr Papandreou yesterday characterized Pasok's victory as "a triumph." His ability or otherwise to run the country efficiently will determine whether this triumph turns into a disaster.

Outlook for Finland favourable, says OECD

By Kevin Dore, Nordic Correspondent, in Stockholm

PROSPECTS FOR the short-term development of the Finnish economy remain favourable, according to a survey published today by the Organisation for Economic Co-operation and Development. It forecasts declining inflation, a slight easing in unemployment and a healthy external account.

The report is optimistic that Finland can continue its "rather well-balanced, moderate growth over the coming 18 months or so." During the past five years, the Finnish economy has shown a cumulative growth of 17 per cent, three times the gain achieved by the European OECD countries on average.

This latest survey forecasts a further expansion of gross domestic product of some 3.5 per cent this year, with growth slowing to some 2.6 per cent in 1986. Finnish economic growth has remained "remarkably stable," says the OECD. Both employment and real wages have risen steadily.

The Organisation is lavish in its praise of Finland's "explicit medium-term framework" for economic policy-making and says it "numbers among the few countries which have pursued a consistent, active counter-cyclical policy in recent years."

Temporary measures taken to stimulate the economy in 1982 and much of 1983 helped to spare Finland most of the effects of the international recession. In late 1983 and 1984, both monetary and fiscal policy became more restrictive to help combat inflation and in anticipation of a revival in Western export markets.

Finland's government finances have been strengthened and the OECD expects both the central and general government budgets to be in surplus this year.

The relative size of the public sector is clearly smaller than OECD averages and Finland has one of the lowest levels of public sector debt of any of the industrialised countries.

The OECD expects both fiscal and monetary policy to ease during the next two years in response to a revival in demand from Western markets. Economic growth is expected to be fuelled chiefly by domestic demand this year, although foreign demand will be helped by a series of shipments to the Soviet Union.

The report says that "looking back over the five years which have elapsed since the second oil shock, the improvement in Finland's economic performance, compared with the aftermath of the 1973 shock, is striking. The result is all the more impressive when viewed in relation to the OECD as a whole, or to the rest of Europe."

It urges the Finnish authorities to maintain the momentum of reform of the financial markets, and says the Government has a good chance of achieving its target of cutting inflation to only 3 per cent by the end of 1985.

Prospects for controlling inflation in 1986 and beyond depend vitally on the next round of national wage bargaining which begins in the late autumn.

Call expected to ease bank secrecy

THE Organisation for Economic Co-operation and Development (OECD) is expected to call soon for easing national bank secrecy laws to allow tax authorities of member countries greater scope for tracking down tax evaders, Reuter reports from Paris.

A delegate at one of the OECD missions here said such access would probably be limited and granted only under certain conditions.

But he added that providing even limited access was a highly delicate subject within the 24-nation body which includes such traditional bastions of banking discretion as Switzerland and Luxembourg.

The OECD secretariat said a report entitled "Taxation and the Abuse of Bank Secrecy" would be discussed by the OECD council in early July, but declined to discuss its contents.

FINANCIAL TIMES, UOPE No 10000, published every Sunday and holiday. U.S. subscription rates \$450.00 per annum. Second class postage paid at New York, NY and at additional mailing offices. POSTMASTER: send address changes to FINANCIAL TIMES, East 60th Street, New York, NY 10022.

OVERSEAS NEWS

Zhao signs N-plant pact with Britain

By Alain Cass, Asia Editor

BRITAIN AND China yesterday signed an agreement on the peaceful use of nuclear energy aimed at providing a framework within which British companies can promote their exports to the People's Republic.

China already has such agreements with France, Italy and West Germany and is negotiating two more, one with Japan and one with the U.S.

The agreement was signed by Premier Zhao Ziyang and Mrs Margaret Thatcher, the British Prime Minister, after discussions at Downing Street last night. The two leaders also signed a broad agreement on economic co-operation until 1990, replacing the existing pact signed in 1979.

The agreement on the peaceful use of nuclear energy is an important building block in China's attempts to acquire advanced technology from the West. The agreement covers goods, services and technology specifically prohibited by the transfer of such technology to a third country.

The delay in ratification of the Sino-U.S. nuclear co-operation accord, which has become an irritant between the two countries, is due to Peking's refusal, so far, to give America sufficient assurances on the re-export of sensitive technology.

There is a suspicion that China has helped Pakistan in its attempts to develop a nuclear weapons capability.

China's new ambassador to Washington, Xu Xu, said in an interview published yesterday that, despite earlier hopes, the nuclear co-operation agreement, initiated by President Ronald Reagan, would not be ready for signing when Li Xianmin, the Chinese President, visits the U.S. in July.

Premier Zhao also met Opposition leaders at the House of Commons yesterday.

Today he is due to meet top British industrialists, including the heads of the CBI, the British Overseas Trade Board, ICI, GEC, British Aerospace, Hawker Siddeley, Cable and Wireless, and Simon Engineering.

Although the meeting is intended to be "up-beat" stressing the potential benefit to both countries for an increase in British exports, the British industrialists may tackle Premier Zhao on the lingering problems of doing business with China.

Christian Tyler adds: one of the most pressing issues for British companies interested in the huge and fast-moving Chinese market is whether the UK Government will start providing China with soft loans.

Despite the opportunity presented by Zhao's visit, there was no sign in Whitehall yesterday that ministers have yet made up their minds.

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David Dodwell, recently in the Portuguese colony, examines the run-up to talks with China

Macao prepares for an inscrutable future

"WE ARE a people of discoverers and colonisers who today, without complex, can assume and review the positive contributions we have given to civilisation and culture."

Portugal's President Antonio Ramalho Eanes said in Macao last week.

Macao, one of the final vestiges of Portugal's colonial heyday, was welcoming a Portuguese head of state for the first time in a mutual history that stretches back almost 450 years.

This "first" comes just days after Portugal and China agreed to begin formal talks next year aimed at returning the territory to full Chinese sovereignty.

"We have at times deviated and made mistakes that do not need to be hidden, but we have been able to learn, and blend our personality," he said.

In a comment pointed more in hope at the Peking officials who will make up China's negotiating team than to his audience of Macanese, mixed race locals who carry Portuguese nationality, he said: "we have respected local habits and customs. We did not smash local cultures and lifestyles."

Portugal's negotiations over Macao's future could be easier than Britain's talks with China over the future of Hong Kong. The issue of sovereignty—

which has already been resolved. Portugal has twice offered to return Macao

to Chinese sovereignty (on both occasions to be rebuffed because, from Peking's point of view, "the time was not ripe"). Since 1976 it has defined Macao as Chinese territory under Portuguese administration. There is no deadline hanging over negotiators: Portugal was granted power to administer Macao in perpetuity.

China sees a blueprint for a settlement over Macao in the Sino-British agreement on Hong Kong's future, ratified this week in Peking. Some optimists have suggested that the ceremony and orderly that marked much of the Sino-British negotiations were due to Peking's awareness that concessions made in the Hong Kong agreement would have to be made for Macao and eventually for Taiwan. If this was the case, then they expect Portugal's negotiations to progress more smoothly; unless Lisbon decides to depart from the Hong Kong script.

There are, however, reasons for fearing Portugal's negotiations in some respects will be more difficult than those over Hong Kong:

● Some local observers suggest that China agreed only reluctantly to compromise over issues in Hong Kong because of its considerable economic value. They note that Macao has no similar leverage; its economy is barely one-tenth the size of Hong Kong's and the lion's

share of Government revenue comes from a tax on gambling.

● If China has less reason to make concessions to Macao, Portugal is also less well equipped than Britain to put up a fierce defence against what it might see as unreasonable Chinese demands. Its diplomatic service is small, few have experience of China or speak

offers no attractions to the Chinese. Unlike the system of British law (practised in Hong Kong by Chinese as well as British) which China has agreed to accept after 1997, it is rarely used in international business. Even if China decided to retain it, the task of training Chinese to practice it would be daunting, since so few speak Portuguese or see any advantage in trying to do so.

It was no accident that the main theme of President Eanes' day in Macao was the need for unity in the Portuguese (which includes the Macanese) community. The present Governor has been at loggerheads with local political groups since he stepped into the territory in 1981, and this has aroused anxiety and irritation among Chinese officials who play a discrete but important role in decision-making in the territory.

The decision that the governor will resign at the end of the year, revealed amid confusion last week, will help to wipe the political slate clean. But local political groups were warned that they are likely to pay a high price if factional dispute rather than unity of voice provide a backdrop to negotiations in Peking.

It was also seen as significant that the President did not meet members of the local legislative assembly during his stay in Macao, but was guest at a lunch hosted by Macao's Chinese Commercial Association. There

could be no clearer indication of the political power already wielded on China's behalf by members of the local Chinese community—a power structure parallel to the formal one overseen by the Portuguese Administration.

It is as yet unclear how seriously the power of Portugal's negotiators will be undermined by the existence of an authoritative Chinese voice in Macao. It may result, however, in them negotiating mainly over the rights of the tiny Portuguese and Macanese communities which account for about 3 per cent of the population.

Chinese figures in Macao have so far been veiled in their comments. Ma Man-kei, head of the Chinese Commercial Association and a member of China's National People's Political Consultative Committee, has called for "stability, harmony and development."

Li Yiu-ki, head of Nam Kwong company, Peking's informal diplomatic presence in Macao, said of the formal negotiations: "Macao residents' opinions will be relayed to Peking."

The ball is in the court of President Eanes and his negotiating team. His "people of discoverers and colonisers" will have to review hard the "positive contributions" they have given to civilisation and culture. Otherwise, unseemly mental China may choose to respect local habits and customs less than Portugal would like.

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Damascus presses factions to accept Lebanon peace plan

BY TONY WALKER IN CAIRO

SYRIA IS engaging in extensive behind the scenes discussions with all parties to the Lebanon dispute in its efforts to implement a comprehensive plan for political and security reforms.

Mr Abdul Halim Khaddam, Syria's Vice-President, who has immediate responsibility for Lebanon under the direction of President Hafez Assad, held his second meeting in as many days yesterday with representatives of the Palestine National Salvation Front (PNSF) in an effort to resolve the crisis in Beirut's Palestinian refugee camps.

Fighting broke a shaky week-end ceasefire yesterday as explosions and gunfire were heard from Chatilla and Bourj al-Barajneh camps.

Difficulties remain over disarming Palestinian fighters in the camps with PNF officials insisting that Palestinians should not be disarmed unless it is part of an overall security arrangement under which their attackers are likewise deprived of weapons.

The Palestinians are also demanding they be left in charge of security of what remains of the camps after the two-week bombardment of Amal Shi'ite militiamen.

Meanwhile, Syrian consultations are continuing with representatives of Lebanese factions as President Assad seeks to implement his grand design for a Syrian-fashoned Lebanon free of the bitter sectarian disputes that have torn the country apart in more than 10 years of civil war. Diplomats here say it is unlikely Syria will send its army into Beirut and other trouble spots such as the Christian town of Jezzine in the south except as part of an overall security arrangement.

They say there has been no significant mobilisation of Syrian troops that would suggest an imminent extension of Syria's military role in Lebanon. There are some 30,000 Syrian troops stationed in the Bekaa Valley, east Lebanon, and in the north near Tripoli.

David Lennon adds from Tel Aviv: Israeli troops raided a Shi'ite village in southern Lebanon yesterday, arresting dozens of residents and destroying at least two houses, according to UN officials in the area.

The village of Majdel Salim lies close to the Israeli border within the strip of land inside Lebanon which Israel regards as a security buffer zone designed to keep hostile forces away from the Israeli border towns and villages.

Peking food price reform goes awry

By Robert Thomson in Peking

THE Chinese Government's politically-sensitive move to remove food subsidies and let the market take care of itself has suffered a setback.

Allowing market forces free rein in Peking last month has resulted in retail prices of vegetables rising to unacceptably high levels, and the Peking Government has intervened in the market to cut prices.

Complaints from Peking residents about fast-rising prices and shortages of vegetables have forced the municipal government to re-introduce food subsidies, the English-language China Daily reported yesterday.

The subsidies, removed on May 10, have been reintroduced only on the more popular vegetables, such as cabbages, cucumbers and tomatoes, but their reintroduction is a setback for the Government. Zhao Ziyang, the Chinese premier, has often remarked that freeing markets is an essential part of China's economic reforms.

Peking was the 23rd Chinese city to experience food price reform. But the effect was particularly severe because the city is far from self-sufficient, and large quantities of food have to be imported from other areas.

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WORLD TRADE NEWS

UK switches policy to offer Indonesia soft loan finance

BY CHRISTOPHER SHERWELL IN JAKARTA

BRITAIN is to break with recent policy and offer capital aid on soft loan terms when Western governments and multilateral agencies pledge assistance for Indonesia at a donors' meeting starting in Amsterdam today.

The foreign aid pledges cover the next 12 months and are expected to reach \$2.4bn, equal to last year's record level and in line with recent World Bank recommendations.

The donor group, known as the Inter-Governmental Group on Indonesia (Iggi), is Indonesia's most important source of external finance. Its positive response will be an endorsement of the assistance pursued by Indonesia - Asia's principal oil and gas exporter - since the world petroleum market weakened.

More than 70 per cent of last year's assistance came through the World Bank and other multilateral agencies that are members of Iggi. Of the 13 government members, the largest bilateral donor was Japan with \$221m, followed by the U.S. with \$116m.

Britain pledges \$50m, mostly for technical assistance. This year, however, its direct offer will not only be higher - double or even treble

the 1984 figure - but will include soft loan finance.

This marks a new flexibility in prevailing policy, because in recent years British aid to Third World countries has only been given as grants. It also follows the visit to Indonesia in April of Mrs Margaret Thatcher, the UK Prime Minister, as part of a whirlwind South-East Asian tour.

That visit was widely seen as an acknowledgement that Britain had paid insufficient attention to Indonesia in the past. While in Jakarta, Mrs Thatcher told President Suharto that Britain wanted to work more closely with Indonesia and to co-operate in the transfer of technology.

The aid move, by raising Britain's profile in Indonesia, seems to reflect that and is likely to help UK exporters at a useful time.

Christian Tyler, Trade Editor, in London adds it was confirmed in London yesterday that Britain was to make a statement about new aid plans to Indonesia when the group of donor countries meets.

In 1983, the last year for which figures are published, total British aid to Indonesia was worth £124m (\$15.8m), the largest sum for any East Asian country.

New move on Mexico steel mill problem

By Ian Rodger in London

FRESH ATTEMPTS are being made to ease the financing of a huge steel plant which is being built in Mexico by Davy McKee, the UK plant contractor.

However, officials in London doubt that the problem will be resolved before or during the state visit of Sr Miguel de la Madrid, the Mexican President, to Britain next week.

Davy McKee won the \$300m contract, the largest ever awarded by the Mexican public sector. In 1982, but soon afterwards work on it was slowed because of the country's financial difficulties. Last autumn, Mr Paul Channon, the UK Trade Minister, said while on a visit to Mexico that he had been assured that work would continue.

The project is part of the \$2.8m Sinarca state steel development at Lázaro Cárdenas on Mexico's Pacific coast.

Davy McKee said yesterday that work was continuing on the plant mill project. "However, over the course of the past few weeks, discussions have been held on various options designed to alleviate current financing problems," Davy said.

Quentin Peel on the obstacles to opening up the EEC's capital markets
Financial integration makes slow progress

DEEP IN the cobweb-decked attics where the European Community keeps its plans for financial integration and a free capital market, something is stirring.

It is 23 years since the last substantive action was taken by EEC finance ministers to promote the free movement of capital across the Community.

Today, four of the 10 member states still maintain a panoply of exchange controls prohibiting residents and non-residents from freely transferring assets across their frontiers to other EEC countries. As for the rest, technical, legal and fiscal barriers still stand in the way of anything approximating a common capital market.

In the words of a substantial European Commission report on the subject, now two years old: "The failure to progress towards financial integration contrasts with the achievements in other fields of Community integration."

In itself, the unit trust more is not that dramatic agreement is needed on a common supervisory system, as well as acceptance that such investments should be freely traded. More importantly, it would be a symbolic end to years of inaction.

Progress on the unit trust front comes after several other significant rumblings in other parts of the EEC. They include:

• The victory of Messrs Luisi



and Carbone in the European Court of Justice against laws by the Italian Finance Ministry transferring foreign currency to pay for tourism and medical bills.

• The renewal by the European Commission of its special permission for France, Ireland and Italy to impose exchange controls but only under stricter conditions.

• The progress by the EEC stock exchanges (and that of Madrid) towards the establishment of a system to connect their trading floors throughout the Community by the end of the year.

The failure of EEC financial markets to mobilise the savings of European citizens has been spelt out by the European Commission. Gross savings in the Community in 1980 amounted to some Ecu 430bn (£250bn), against Ecu 340bn in the U.S. But total

transferable securities issued on the five major markets of West Germany, France, Italy, the Netherlands and the UK was only Ecu 112bn (Ecu 212bn in the U.S.).

The Community's capital market was supposed to have been opened up by two Council directives approved in 1960 and 1962. They classified which transactions should be compulsorily liberalised, which might be restricted on certain conditions and which could be restricted as member states saw fit.

The first category (schedules A and B) covered mainly direct investments, dealings in quoted securities, trade credits and personal capital movements.

The second (schedule C) covered mainly direct investments, trade credits and personal capital movements. The second (schedule C) covered mainly direct investments, trade credits and personal capital movements.

The third category (schedule D) covered mainly short-term capital movements, down to the physical transfer of banknotes.

The let-out for member states was in Articles 73 and 106 of the Treaty of Rome, which allowed them to plead "imperious reasons of public policy or security" to justify exchange controls on transactions which should have been compulsorily liberalised.

But instead of being allowed only in temporary emergencies, the controls have become virtually institutionalised in the EEC.

The Commission's new assault has three main thrusts. The first aim is to tighten up on the way in which member states are allowed to impose exchange controls. When the Commission renewed the French approval last December for the first time since 1968 - it did so for only two years before it will have to be reconsidered. It allowed Ireland and Italy just three years.

The second thrust has been having an effect on those countries (Greece is the fourth to maintain such controls, but they are allowed under its transitional EEC membership terms).

France has relaxed restrictions on French companies investing abroad and allowed traders to cover borrowing in Ecu up to six months' forward. Italy has reduced the compulsory deposits required of Italians buying foreign shares or property.

France has already caused France and Italy to ease exchange controls on the use of credit cards. It means that payments for tourism and medical care cannot be classified as capital movements, and therefore restricted.

This is the strength in the EEC's financial integration. The previous article appeared on February 12, February 19, March 6, 13, 20, 27, April 3, 10, 17, 24, 31, May 7, 14, 21, 28, May 25, June 1, 8, 15, 22, 29, June 5, 12, 19, 26, July 3, 10, 17, 24, 31, July 7, 14, 21, 28, July 25, August 1, 8, 15, 22, 29, August 5, 12, 19, 26, August 23, September 6, 13, 20, 27, September 3, 10, 17, 24, 31, September 7, 14, 21, 28, September 25, October 2, 9, 16, 23, 30, October 7, 14, 21, 28, October 25, November 1, 8, 15, 22, 29, November 5, 12, 19, 26, November 23, December 1, 8, 15, 22, 29, December 6, 13, 20, 27, December 25, January 1, 8, 15, 22, 29, January 5, 12, 19, 26, January 23, February 1, 8, 15, 22, 29, February 5, 12, 19, 26, February 23, March 1, 8, 15, 22, 29, March 5, 12, 19, 26, March 23, April 1, 8, 15, 22, 29, April 5, 12, 19, 26, April 23, May 1, 8, 15, 22, 29, May 5, 12, 19, 26, May 23, June 1, 8, 15, 22, 29, June 5, 12, 19, 26, June 23, July 1, 8, 15, 22, 29, July 5, 12, 19, 26, July 23, August 1, 8, 15, 22, 29, August 5, 12, 19, 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UK NEWS

Snags over Iran deal may force Talbot lay-offs

BY ANTHONY SMITH

TALBOT, the UK subsidiary of Peugeot of France, has hit new financial problems with its £130m a year contract to supply car kits to Iran - the biggest single UK motor industry export.

Trade unions have been told that lay-offs could be imminent. Stocks at present stand at 30,000 kits - equivalent to about four months' supply. No kits have been shipped to Iran since November last year, 1984.

The profitable Iran contract, crucial to Talbot's performance, and which has been running for 17 years, has been subject to repeated interruptions for political and financial reasons in recent years.

Some 1,000 workers at the Stoke engine plant, Coventry, were recalled only in April after a seven-week lay off caused by difficulty in obtaining letters of credit.

Mr Geoffrey Whalen, the chief executive, was able to announce an oil counter-trade arrangement "which should provide continuity of production and regularity of payment well into 1985."

But while Talbot might have overcome one hurdle by obtaining the letters of credit, problems have now blown up in a key link in the complex counter-trade arrangement. Talbot says Krupp Oil, of West Germany, is in dispute with the National Iranian Oil Company over the price to be paid for lifting the oil which will finance the whole package.

Talbot, with stocks mounting, has told the trade unions it will have no option but to halt production until the financing deal can be cleared. The setback marks yet another blow for a company which achieved a net profit of £3.1m in 1983 after

accumulated losses approaching £400m over the previous decade.

Mr Whalen, in his annual report in April, pointed to the problems in the Iran contract as a key factor in the drop in the 1984 profit to £22,000.

The key to Talbot's recovery plan is the C16, a medium-sized hatchback car, that will go into production at the Ryton assembly plant, Coventry, this autumn. Peugeot, the French parent, has agreed to a £10m investment to back the project. This is seen as an indication of its commitment to the UK.

The new model, due to be launched early next year, is important to an improvement in Peugeot-Talbot's sales which slipped last year to little more than 4 per cent.

John Griffiths writes: Receivers of the failed De Lorean sports car project acknowledged yesterday that they had received an approach connected with an apparent scheme by Mr John De Lorean to launch a new sports car based on the gull-winged model that was produced in Belfast.

They were approached by an associate of Mr De Lorean, New Orleans businessman Mr Gordon Noel, about the possibility of acquiring various production equipment for the car. However, Mr Christopher Hughes, joint receiver with Sir Kenneth Cork of associates Cork Gully, said last night "Just about everything has been disposed of except for the master drawings."

Mr De Lorean, who was acquitted of drug trafficking last year but who is still facing a U.S. federal Grand Jury investigation of his business affairs, said yesterday he planned to establish a plant in Ohio to build the car.

French group takes over Oric business

By Jason Crisp

ORIC, the British home computer group which went into receivership in January, has been bought by a French company.

Oric is the third significant British microcomputer company to be bought by European interests. Last August Dragon, which was also in receivership, was bought by Eurohard of Spain. In February Olivetti, the Italian office equipment group, bought a 49.3 per cent stake in Acorn, which was in financial difficulty.

Overseas companies are also thought to be showing an interest in Sinclair Research, which is urgently seeking up to £15m for a capital reconstruction after a cash flow crisis.

Oric has been bought by Eureka Informatica, an independent distributor of home computer products. Eureka already manufactures peripheral equipment such as monitors and plans to make the Oric computers at its plant in Normandy. Eureka also distributes home computers in France for Sinclair Research, Amstrad and Enterprise.

Eureka has bought the stocks, parts and rights to the Oric range of home computers. It has not bought the plant and buildings. Its figure has been disclosed for the purchase.

Mr Jean-Claude Talar, president of Eureka said yesterday: "We are very pleased to have acquired Oric which has enjoyed a good reputation in France. It is an ideal complementary product for our range of other well known home computers."

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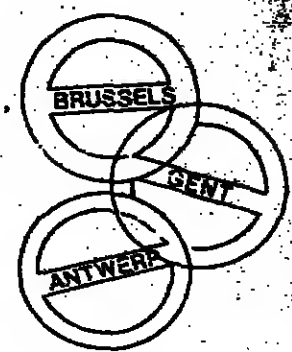
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UK NEWS

Timber importers braced to meet challenge from environmentalists

BRITAIN'S tropical timber importers are bracing themselves for trouble. The immediate source of the worry is in the UK, with what may turn out to be a vigorous campaign against tropical timber importers just launched by the environmental group Friends of the Earth (FOE).

The root cause, however, lies thousands of miles away in the steaming tropical rain forests of Asia, Africa and Latin America. Conservationists have long been concerned about the rapid rate at which these forests are being depleted by commercial exploitation, clearance for agriculture and domestic consumption of fuel wood.

Suddenly, the issue is on the political agenda in Britain - and FOE, which describes the rain forest campaign as its most ambitious yet - is determined to keep it that way for several years.

The London-based group is pressuring timber companies to agree to a voluntary code of conduct under which they would promote ecologically responsible management of forests and felling practices. It has also called on them to contribute 1 per cent of their profits to a tropical rain forest preservation fund, and is urging consumers to try to avoid buying products incorporating tropical wood unless they are sure it comes from a properly managed forest.

As a result, the timber trade is worried that it will be caught between conflicting pressures: conservation-conscious consumers on the one hand and cash-hungry developing countries eager to maximise their timber exports on the other.

In a sense, the campaign has come at a curious time, when the first inter-governmental trade and

Andrew Gowers on why the destruction of tropical rain forests is on the political agenda in Britain

conservation pact on tropical timber, the International Tropical Timber Agreement, is falling into place. But FOE appears to believe that this accord, which will be activated in June after ratification earlier this year, lacks teeth.

On forest conservation, the figures it quotes are certainly alarming. Every year, FOE says, 20m hectares of tropical forest - equivalent to the surface area of England, Scotland and Wales - are felled. Since the Second World War, almost half the world's entire tropical forest area has been destroyed, leaving a total of about 6m square kilometres - a little larger than the US.

It has been estimated that, for every 13 hectares of closed hardwood forest cleared in the world, only one hectare is replanted.

That has far-reaching implications. Tropical forests provide a habitat for a staggering array of wildlife, many species of which are becoming extinct as a result of their disappearance.

They also play an important role in the world's climatic balance and in preventing disturbances such as soil erosion and floods in tropical countries such as Brazil, Indonesia and Malaysia.

In a study of the UK tropical timber trade published to coincide with the campaign, FOE pins at least

some of the blame on the UK, which remains heavily dependent on imports for its timber. Britain, it says, is Europe's third largest importer of tropical timber (in terms of the standard unit of timber measurement, roundwood equivalent), after France and Italy.

It also points an accusing finger at UK companies involved in felling trees in developing countries, such as Unilever, Inchcape and Harrison & Crossfield.

The British timber trade agrees there is a problem. But it vigorously disputes the claim that it is a primary culprit.

The Timber Trade Federation says that internationally traded tropical timber only accounts for a maximum of 10 per cent of the timber extracted from the rain forests - and Britain buys only a relatively small proportion of that. Much more important is the felling of trees for fuel and the clearing of forests for settlement or agriculture, particularly cattle ranching as in large areas of Central America.

The Independent Institute for Environment and Development agrees. In a paper produced earlier this year, it concluded: "The tropical timber trade probably gets a quite disproportionate share of the blame for forest destruction."

The Timber Trade Federation also says that it is the governments of the producer countries which are

often especially keen, to boost timber production and which are largely responsible for forest management.

Nevertheless, the federation's fear is that it might become a scapegoat for problems which are almost completely beyond its control. It believes that sales of tropical wood-based products - teak and mahogany furniture, for example - may suffer as a result.

"There must be something to fear in all this," says Mr Christopher Holmes-Smith, an official at the federation's London headquarters. "Margins in the business are already very tight indeed and quite a lot of companies have gone out of business in the last few years."

He adds: "There are problems with conservation, but they are to a large extent the problems of sovereign governments. Once you start mixing politics with this problem, it can get out of perspective. To turn around and say that the timber trade must suffer to put it right is a little galling, to say the least."

For its part, FOE insists that it is not out to confront the timber companies. Campaigners have already written to the federation to seek a meeting to discuss a voluntary code of conduct and the federation will almost certainly agree to see them.

The group is not looking for quick results and it is quite prepared to keep up the pressure for another five or 10 years if need be. Long campaigns like this have not been ineffective in the past - witness the successes of the FOE's long-standing efforts to save whales.

Timber: An investigation of the UK tropical timber industry by Friends of the Earth, 371 City Road, London EC1.

Convenience stores 'head for £1bn sales'

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

U.S.-STYLE convenience stores are the fastest growing sector of British retailing and are set to achieve a total turnover of more than £1bn by 1987, according to a report from the Euromonitor market research group.

Euromonitor adds that these new-style convenience stores "will provide an opportunity for smaller independent stores to operate alongside the large multiples without being driven out of business."

Convenience stores are seen as

being significantly different from the many thousands of "corner stores" in the UK or the small shops typically run by Asians. They are similar to the fast food outlets based on American experience in offering basic products, such as newspapers, everyday groceries, and alcoholic drinks in a retail environment aimed at securing maximum turnover in the most efficient way.

In the U.S., according to Euromonitor, there are 39,000 such con-

venience stores compared with only about 30,000 conventional supermarkets.

In the UK at present there are an estimated 700 convenience stores operating along the lines of U.S. stores, but Euromonitor predicts that that number will rise to 2,500 by 1987. However, it believes the market potential is for up to 5,500 convenience stores to be operating in the 1990s.

Among the companies operating in this fast growing sector are spe-

cialist chains such as the "7-eleven" group, now owned by Guinness, grocers such as Spar and petrol companies such as BP.

Euromonitor predicts that by 1987, voluntary grocery groups will have 52.6 per cent of the convenience store market, followed by specialist convenience stores with 34.4 per cent and petrol companies with 7.6 per cent. The remainder will be convenience stores operated by the larger supermarket chains with 5.3 per cent.



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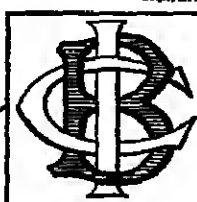
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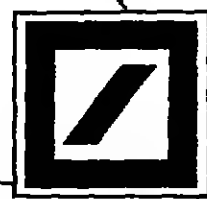
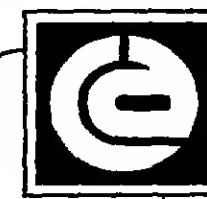
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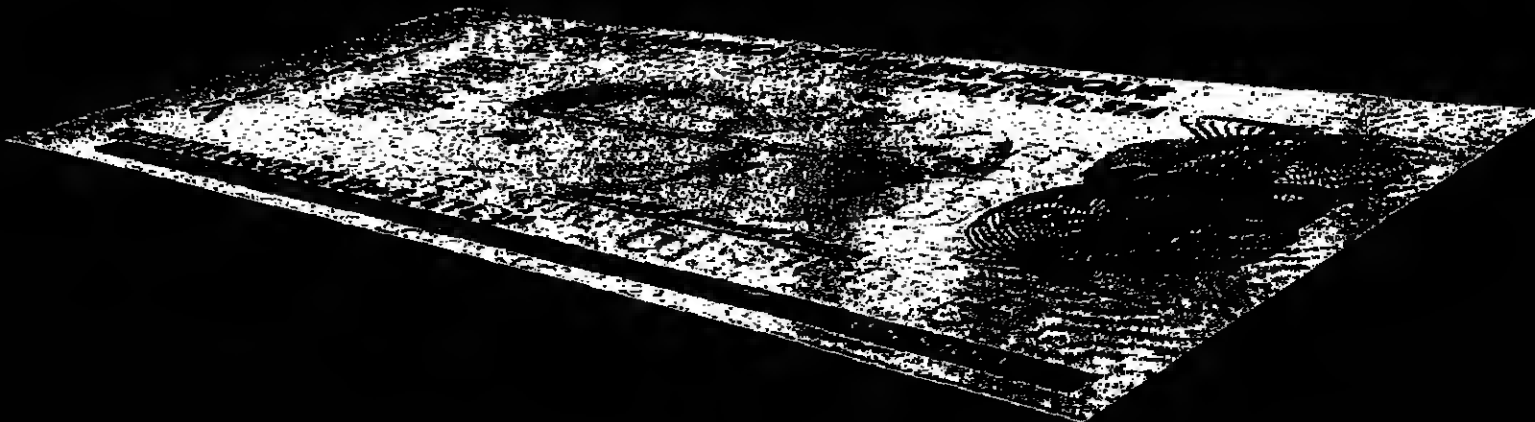
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Thatcher urges greater effort to find football riot culprits

BY IOR OWEN

MORE DETERMINED efforts to identify the followers of Liverpool who were responsible for the acts which led to 35 people being killed at last week's European Cup Final in Brussels were urged by Mrs Margaret Thatcher, Prime Minister, in the House of Commons yesterday.

Her emphasis on the sense of national shame occasioned by the tragedy - "there are, I believe, no excuses for what happened and we must not try to find any" - was supported from all quarters of the House.

Mrs Thatcher expressed disappointment that so few of the culprits had so far been apprehended and emphasised that the Government would do everything in its power to remove any possible difficulty in the way of any charges the Belgian authorities might decide to bring.

Mr Neil Kinnock, the Labour

leader, pledged support for legislation modelled on that already in force in Scotland - which the Government wants enacted by the end

of next month - making it an offence to be drunk or to possess alcohol on football grounds, on entry to grounds and giving the police authority, when necessary, to seek the closure of licensed premises near stadiums when matches are due to be played.

The general smug over the deplorable events in Brussels came under strain when the Prime Minister rejected demands from the Labour benches for a wide-ranging inquiry to identify the reasons for what Mr Kinnock described as "the hooliganism, thuggery and breakdown of behaviour in our society."

Mrs Thatcher insisted that repeated examinations, papers and reports into the causes of violence had never found the answer. "I do not intend to ask for yet another inquiry," she said.

Other measures announced by the Prime Minister were: legislation to be introduced in the next parliamentary session giving the police additional powers to control open air assemblies where there is

a risk of disorder. In the case of football matches the police will be empowered to limit the numbers attending and impose other conditions.

Any lessons learned from the Brussels tragedy will be taken into account by Mr Justice Poplewell when he reports on the outcome of the inquiry into the fire at Bradford City and the crowd disorders Birmingham football grounds on May 11. An interim report is expected before the beginning of the next football season in August.

All clubs in the third and fourth divisions of the English Football League are to be brought within the scope of the Safety of Sports Grounds Act. The introduction of closed circuit television at football grounds is to be speeded up and the Football Trust has made an initial allocation of £500,000 to assist this process - enabling the device to be installed in more than 30 grounds in addition to the 11 in which experiments are already taking place.

UK NEWS

Kit car producers to ignore code

BY JOHN GRIFFITHS

TWO OF the largest kit car producers in the UK have withdrawn from a code of practice announced for the industry last week by the Society of Motor Manufacturers and Traders (SMMT). The companies, Dutton Cars and Eagle, account for 40 per cent of the kit car market worth an estimated £4m a year.

Mr Tim Dutton-Woolley, chief executive of Dutton Cars, claimed yesterday that the code had been "hijacked by an elite" of producers whose aims would put at risk the viability of many smaller makers.

Mr Dutton-Woolley said that the "elite" group within the SMMT's specialist cars section which has drawn up the code over the past year, had as their main aim to persuade the Government to introduce a "junior" form of Type Approval.

Type Approval is the lengthy and expensive process, including crash testing, by which manufacturers such as Ford or Austin Rover gain

legislative approval for their built-up cars.

Kit car producers were exempted from Type Approval in 1978, but some, such as Caterham Cars (which offers what used to be the Lotus 7), Midas and UVA would like to make the transition to built-up car production, but cannot afford the costs incurred by Type Approval.

"Junior" Type Approval - such a system already exists in West Germany - would allow such producers to make fully built-up cars after undergoing a less stringent approval process than applies to volume manufacturers.

However, Mr Dutton-Woolley said yesterday: "This creates the severe risk, for the 100 or so companies which wish to remain making kits, of the Government deciding that this 'junior' approval should apply to all kit cars - and that would put many companies out of business."

Union faces up to challenge of a changed world

BY PHILIP BASSETT, LABOUR CORRESPONDENT

GRADUALLY, often painfully, Britain's trade unions are adjusting to face harder times - economically, politically and structurally. Change is being forced upon them.

Few unions are reshaping themselves more coherently than the General Municipal and Boilermakers' Union (GMBU). Though it is still Britain's third-largest union, it has taken some hard knocks. With a whistler - only 25,000 members away - from reaching a membership of 1m in 1979, the union has since lost 240,000 members.

The haemorrhage is not yet over. According to a report presented to the union's annual conference in Blackpool yesterday, the union will lose an estimated 20,000 further members this year and the same number in 1986.

Taken with the 1984 loss of 28,624, this will push the union down to 800,000 - only reaching that figure by its continuing mergers with other unions. The GMBU will announce today a further amalgamation, this time with the 18,000-member Lancashire-based Amalgamated Textile Workers' Union.

"Decisions have become more difficult," Mr David Bassett, GMBU general secretary, said yesterday. "Change is more imperative."

Hard though they are, these decisions have been faced in the GMBU in a cool and rational way. At its conference last year, the union launched a lengthy exercise in self-analysis and self-renewal, called Decision '84, aimed at reshaping itself to become a union "for the '80s, '90s and beyond" as states its conference platform banner this year.

Mr Bassett said that the initiative - the most extensive practical formulation of the Trades Union Congress's strategy exercise on unions' changed role - was "an enormously large task" for the union, which was still incomplete. Its progress so far is charted in a report to this year's conference which provides a graphic portrayal of how unions are adapting themselves to meet a changed world.

Decision '84 was deeply gloomy about the union's finances - but the subsequent year has shown it to have been realistic. Not that this is a comfort to the GMBU - as the report says, "the worst of the forecast expectations has materialised."

In crude figures, that means the union is deeply in the red despite



David Bassett: GMBU's 'enormous task'

an increase in contributions at the end of last year of 10p per member per week to 80p, the union has an operating deficit of £1.35m.

Contributions will be raised again by 10p over the two years from 1986, but the union expects to go to the black on its operations this year, partly because of a programme of cost-cutting set in train by the Decision '84 exercise. The GMBU is considering reducing the number of its constituent regions, at present 10, to generate an unspecified but "very high" level of savings, which will become possible as large numbers of the union's powerful regional secretaries are due to retire shortly.

By means of voluntary redundancies, union officer costs were cut in 1984 from £2.71m to £2.35m.

At branch level, the union is also cutting back. At its conference today, the union is likely to approve a rule change which will help to facilitate the progressive return of the administration of branches to unpaid branch secretaries. The union last October stopped accepting members' claims for non-occupational weekly accident benefit, which last year cost it £1.48m.

Mr Bassett says in the report that the state of the union shows that the "needs for urgent action were not born of panic or imagination." But the changes being faced by the GMBU, and other unions, are still far from over.

The hard path clearly defined in Decision '84 is now being forcefully followed through, Mr Bassett says. But the path still has a long way to run.

STERLING VALUE 'LIKELY TO BE PEGGED'

Inflation seen as target of sterling policy

FINANCIAL TIMES REPORTER

THE BRITISH Government was likely to try to peg the value of the pound at close to its present relatively high level for the rest of this year, Dr David Lomax, National Westminster Bank's group economic adviser, said yesterday.

Speaking at the Financial Times conference "Foreign Exchange in 1985," Dr Lomax said that the emphasis of official policy towards sterling would be directed towards squeezing out as much as possible of the recent upsurge in inflation.

The Government would be less concerned with the impact of a high exchange rate on exports, or with the effects on growth of high interest rates, because of the buoyancy of the economy.

The policy implied only a gradual fall in interest rates from their present level, he said.

"The commercial banks' base rates were likely to be around 11 to 11½ per cent at the end of the year, compared to the current 12½ to 13½ per cent, though a sustained fall in

the value of the dollar could allow a more rapid fall.

There were a number of uncertainties, however, which could cloud the outlook for sterling over coming months and keep interest rates at or close to current levels, Dr Lomax said.

These included the risk that the faster pace of UK price rises would feed through into wage demands, lingering doubts over the effectiveness of controls on public spending and the possibility of a weakening oil price.

"I can thus see the British Government having some difficulty in maintaining its defensive posture for the whole of this year, and while they will no doubt keep the pound more or less where it is, they may have to work hard to do so," he said.

Many of yesterday's speeches concentrated on the outlook for the U.S. dollar and reflected the wide divergence of views among economists and bankers on its likely fortunes.

FINANCIAL TIMES Foreign Exchange Risk - 1985 CONFERENCE

Dr Deborah Allen Olivier, president of the Claremont Economics Institute, argued that the strength of the dollar was the product of reduced inflation and a strong economy. As such it was a long-term phenomenon which could remain for five or 10 years.

The strong U.S. currency was also having a positive rather than a negative effect on the U.S. economy as a whole, by forcing it into a restructuring which would make it more efficient and competitive internationally.

Dr Olivier said that although the short-term impact on some sectors was painful, it was contributing to a

fundamental long-term gain for the economy. She said that much of the U.S. current account deficit could be attributed to a boom in imports of capital goods, which would allow industry to be more productive and efficient. On that basis, the dollar could rise to DM 4 in the foreseeable future.

The view that the U.S. currency would remain strong was shared by Mr Hiroshi Ogi, joint general manager of Sumitomo Bank's international treasury department.

He said that there had been no fundamental change in the factors which had encouraged a massive flow of funds from Japan into overseas assets, particularly dollar assets.

The long-term interest rate differential favouring the dollar over the yen would remain, regardless of any fall in the actual level of interest rates, and investors remained confident that U.S. inflation would remain under control.

He said the recent financial im-

balisation measures in Japan were being translated into more borrowing and selling of the yen by foreigners and more investment and buying of dollars by Japanese.

Mr Ogi forecast that the yen was likely to suffer from a \$2bn fall in Japan's current account surplus to \$15bn, at a time when net outflows of long-term capital would remain at around \$50bn dollars.

The short-term capital inflows needed to bridge this "financing gap" would tend to boost the dollar and depress the yen.

The optimistic view of the outlook for the dollar was challenged, however, by Mr Anatole Kalashnik, an economics writer with the Financial Times.

His thesis was that, while short-term speculative flows might keep the dollar high for the immediate future, the implications in terms of the U.S.'s collapsing competitiveness and its ever-growing trade deficits foreshadowed an eventual crash for the U.S. currency.

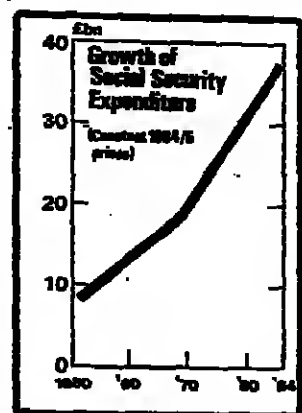


GREEN PAPER ON SOCIAL SECURITY

Gainers and losers in bid to simplify structure and cut costs

THE GOVERNMENT set out in its proposals to reform the social security system with five strategic aims:

- To curb the expected growth of public expenditure on older people after the turn of this century, when the proportion of pensioners to workers will be rising and the State Earnings Related Pension Scheme would be giving much more generous benefits.
- To simplify the social security system and to get rid of some of the Byzantine rules faced by claimants. It is also hoped to provide a better service by the use of computers.
- To make sure that as far as possible, social security spending is directed more accurately to those in need. However, it rejected an early stage test of a basic safety net of universal benefits (like child benefit) and contributory benefits (pensions, and unemployment benefits).
- To encourage private sector schemes and make them more portable.



● To increase the incentives for receiving benefits to seek work. The Government's main difficulty in achieving these objectives has been that for any significant change there must be winners and losers, unless it is prepared to countenance a sudden increase in the social security bill.

Since, on the contrary, its strategy is to curb spending and so to reduce taxes, it is faced with the problem that some of

Reports by Max Wilkinson and Eric Short

the "losers" in a change of benefit and pensions rules could be comparatively poor people.

The three volume Green Paper published in a charade of pre-publication secrecy yesterday, avoids this problem mainly by omitting the relevant figures.

So, although the strategic thrust of the documents is much more like that of "White Paper" proposals than a Green Paper consultation, they contain no overall figures for costs or savings, and rather few estimates of the precise impact of detailed proposals.

The figures are most obvious in the introductory chapters which set out the dire consequences of leaving pensions arrangements unchanged.

In 50 years' time, it warns, the number of pensioners will have grown by 40 per cent to 13.2m, but the number of workers in the hive will hardly have increased. That means that each pensioner will

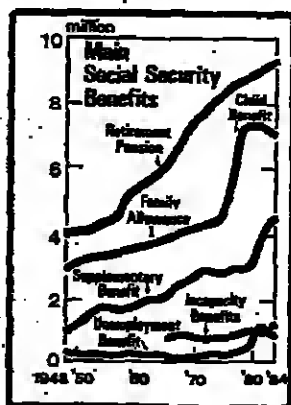
be supported by only 1.6 contributors compared with 2.3 now.

In the 40 years to 2034 the real cost of the basic pension would have risen by nearly 170 per cent to £45bn (at current prices). The neglect of the impact of SERPS which adds another £23bn, and it assumes that the basic pension rises only in line with prices rather than earnings.

If one assumes pensions rise in line with earnings and that SERPS is continued, pension costs rise fourfold during the period.

The White Paper warns that the higher proportion of elderly people will at the same time increase health services and other costs, since the retired population accounts for about 40 per cent of the cost of health and community care programmes.

This outlook comes at a time, the paper reminds us, when the basic pension has increased to more than 50 per cent of the



after-tax earnings of an average male manual worker. This compares with 30 per cent in 1951.

The average disposable income of pensioners is now estimated to be about 70 per cent of the average for non-pensioners.

The paper also points out that the present contributory principle for state retirement pensions and unemployment benefits bears little relationship to the ideas of Sir William Beveridge in 1942. It has become a pay-as-you-go system in which each generation pays the pensions of the previous generation.

Although this has an element of a social compact about it, the paper cautions that it would be wrong for the present generation to pre-empt too much of the income of its children by awarding itself over-generous pensions.

This is the background to the main conclusion of the report, which is that SERPS should be phased out and replaced by private sector schemes. Employees will be obliged to contribute, and a minimum of 4 per cent of employees' income should be devoted to this, at least half contributed by the employer.

The basic state pension will remain as the foundation from which more generous private schemes can be built. On the more immediate question of social security, the Government appears to have opted for a fairly major tidying up operation rather than radical reform.

Unemployment benefit and the present universal child benefits will remain unchanged. However, all the present means-tested benefits will be recast into a simpler mould. The idea is to reduce radically the present two volumes of rules, which contain 18,000 paragraphs, many of them incompensable to claimants.

Rise in the value of benefits in relation to price increases	
Benefit (single person)	% rise 1949-84
Supplementary benefit (long-term rate)	169
Retirement pension	149
Supplementary benefit (long-term rate)	112
Supplementary benefit (ordinary rate)	98
Unemployment benefit	90
Sickness benefit	148
Child benefit/family allowance	132
Supplementary benefit (scale rate for child under 5)	93
Supplementary benefit (scale rate for child 5-10)	77

A new system of benefits, supports to poor families at work and housing benefits would be assessed on a comparable set of criteria, to minimise contradictions between overlapping benefits.

One of the main changes would be that after tax income would be used for assessment of universal child benefits. This would smooth the transition

from benefits paid to those out of work to those paid to working families. It would also ameliorate the present poverty trap which can give some workers an effective marginal tax rate of 100 per cent.

This would be linked to a credit system which would allow some benefits to be paid in a wage packet, by effectively reducing tax and national insurance liabilities. The advantage of this would be that poorer families would get an increase in take-home pay, rather than being forced to go through the indignity and tedium of awaiting a social security counters.

Radical reform of State pensions

THE Government has proposed a radical reform of the State pension structure in the Green Paper.

The basic flat rate national insurance pension will remain unchanged, but the State Earnings Related Pension Scheme (SERPS) is to be phased out as from April 1987.

To replace it, employers and employees will be required to contribute to an occupational or personal pension, with a minimum level of contribution of 4 per cent, of which at least half will be contributed by the employer.

After the initial period, there will be a uniform National Insurance Contribution rate.

The Green Paper pinpoints the cost of Serps as one of the main reasons for the change. Pensioners' benefit account for almost half the total social security budget, of which less than 1 per cent of pensions expenditure arises from Serps entitlements.

The number of pensioners is expected to rise by over 40m during the next 50 years. The cost of Serps is forecast to increase very rapidly by the turn of the century. By 2033 the total pensions bill will be between £45bn and £67bn at current prices, compared with £15.3bn at 1984 prices.

Much of the increase in the Serps bill arises from entitlements already earned so most of the extra cost in 2033 is inevitable.

The paper concludes that the analysis of the finances of the State scheme clearly exposes the scale of problems and the need for change.

The paper suggests:

- Abolish SERPS without replacement, while honouring accrued rights. This would leave employers and employees with the choice of whether to make pension provision above the basic State level, with many opting for higher take home pay rather than provide for a distant security in retirement.

- Restrict the scope of SERPS to reduce its cost, without providing any alternative.

The paper lists the steps that could be made to contain costs:

- If all this were implemented, the cost of SERPS could be halved. But the Government felt that it would be negative in its impact, bringing about savings simply by reducing benefits, would persuade the public to opt for a new pension scheme or by the private sector.

There will be a second tier pension available to all employees, except the very low paid. But this will be provided by the employer who for the first time will be obliged to set up a company pension scheme or by the private sector making his own personal pension arrangement.

The reason put forward for ending Serps is one of the cost burden being foisted on future generations by pension entitlements being accrued now.

To replace Serps, the Government has gone back 15 years to the principles underlying the so-called Joseph scheme devised under the Ted Heath Government.

Effect of bonus years for men over 40 and women over 25			
Age in 1987	Men	Women	
40	25	1	
41	26	2	
42	27	3	
43	28	4	
44	29	5	
45	30	6	
46	31	7	
47	32	8	
48	33	9	
49	34	10	

TOTAL PENSION COSTS (1984-85 PRICES)			
Government Actuary's estimates			
Year	Basic pension uprated in line with prices	Basic pension uprated in line with earnings	
1986/87	£15.3bn	£15.3bn	
1993/94	£17.8bn	£20.8bn	
2003/04	£21.8bn	£25.8bn	
2013/14	£27.7bn	£34.8bn	
2023/24	£37.7bn	£49.8bn	
2033/34	£45.8bn	£67.8bn	

Demographic Factors Affecting Pensions			
Year	Pensioners (millions)	NI contributors (millions)	Ratio of pensioners to contributors
1985	9.3	21.8	2.3
1995	9.8	21.5	2.2
2005	10.0	21.2	2.1
2015	11.1	20.4	2.0
2025	12.3	21.5	1.8
2035	13.2	21.8	1.4

period at a reduced rate of accrual.

● To avoid a sharp difference in treatment between those remaining in SERPS and those outside, men in the age group 40 to 49 and women in the age group 40 to 44 will have a bonus benefit made in the form of extra years of SERPS rights. This bonus is on a sliding scale ranging from a 10 per cent addition for men aged 40 (women aged 35) to 75 per cent for men aged 49 (women aged 44).

All pension entitlements earned under the State scheme will be honoured.

On the other side of the partnership, all employers will have to set up occupational pension schemes, with employees having the right to opt out of their employer's scheme and have their own personal pension.

The minimum contribution level to the occupational scheme or the personal pension will be 4 per cent of earnings, with the employer paying at least half the cost.

During the three-year phase-in period, the contribution requirement will be 2 per cent in the first year, 3 per cent in the second year and 4 per cent in the third year and beyond.

The scheme will operate on a defined contribution basis, in that the contributions paid are invested and the accumulated sum at retirement is used to buy an annuity.

For employers this means that they have a fixed level of financial commitment with

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out the open ended promise of a defined benefit scheme, while for the employee it gives an identifiable sum of pensions which belongs directly to him.

The paper states that the contributions will be subject to the same tax relief arrangements as for other pension contributions.

Existing defined benefit schemes—based on final or average revalued earnings—will be able to comply with the new system providing they conform to the present contracting-out requirements or to the new contribution tests. The paper expects a substantial change in the existing pattern of occupational pension provision as a result of these proposals from contributions.

The paper says that under the new arrangements many employees and employers will find the option of personal pensions attractive. The proposals

is to set up a system of personal pensions which is much easier to set up with the phase out of SERPS. All employees will be able to opt for a personal pension instead of joining their employer's scheme.

Self-employed pension arrangements remain unchanged.

The Government proposes to allow all employees in defined benefit occupational schemes the right to boost their pension rights by making extra pension contributions. At present this provision, referred to as Additional Voluntary Contributions, is at the discretion of the trustees of the pension scheme.

The phasing out of SERPS makes it necessary to change the NI contribution rates. At the present rates for contracted-out employees are lower than for those contracted into SERPS.

The ultimate ending of SERPS makes this differential irrelevant. The Government proposes one common rate, about 16.5 per cent combined employer/employee, compared with 18.45 per cent for contracted in and the main 13.2 per cent for contracted-out.

The common rate will apply to those aged 50 and over. SERPS. But for those still in the scheme the present arrangements apply.

The move to a common rate will be phased in over the three-year period. The Government is taking the opportunity under its new proposals to introduce flexible retirement. However, it does not propose at the same time to change the retirement ages on the State basic pension which are 65 for men and 60 for women.

Instead the Government is seeking views on how the state pension can equalise retirement for those with long periods of unemployment without imposing exceptionally high costs.

rights on change of jobs inherent in a final salary scheme have been mitigated by the proposals of the current Social Security Bill.

The arguments for and against will no doubt be banded back and forth during the next two years before the proposed start date of April 1987.

However, employees wishing to have the security of a pension based on their earnings at or near to retirement will in future have to bargain with their employer to set up a final salary scheme. This may prove to be progressively more difficult as the Government makes no attempt to disguise its preference to set-up or switch to such schemes.

The proposals envisage a long transitional phase to maintain the SERPS benefit accrual rights of older employees.

The demographic features are expected to be favourable to the social security scheme for the rest of this century and the cost burden will come in about 80 years time.

The phase in uses this favourable feature to get a smooth transition because the overall pension outgo will remain unchanged under these proposals until 2002.

When the employee changes jobs, the disadvantages of money purchase for employees is that the ultimate pension received depends on the level of contributions made during working life, the investment returns achieved on those contributions and the level of annuity rates at the time of retirement. In other words the ultimate level of pension is very much a lottery, as the self-employed have found out.

Under final salary schemes, the employee has a guaranteed pension in terms of his final earnings and the loss of pension

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Removal of disincentives in housing support

THE CHANGES proposed to the housing benefit scheme are intended to provide a unified system of support for low-income households firmly linked to the income support scheme. It will provide the same level of support for similar households whether they are in work or not. This is intended to remove the disincentive effects of the current scheme.

The six main proposals are:

- The rules for the new income support scheme should be used to assess entitlement to housing benefit.

- Households on income support, and all others on similar levels of income, should be eligible for the maximum level of assistance with their eligible rent and rates.
- All households should pay a contribution towards the cost of domestic rates.
- For households above income support levels, benefit should be reduced by a sliding scale of work-related factors.
- There should be more comprehensive safeguards against excessive or unnecessary benefit expenditure.
- Local authorities should continue to administer the scheme with more comprehensive management control and be developed.

Changes in cash aid to families

A NEW Family Credit for low-income working families will replace Family Income Supplement. It will have a similar structure to the new Income Support scheme with higher rates for older children and a premium for all families.

It will be based on a similar net income test to the simplified housing benefit and income support schemes and be paid by employers as an offset to tax and national insurance.

It is intended to provide higher rates of cash support instead of benefits in kind.

Child benefit will continue to be paid to all children as at present and one-parent benefit will be managed by local authorities.

Many working families with children are among the poorest in this country. The Government says that Family Income Supplement has not been successful in meeting their needs because:

- It is based on gross earnings. This means that some families can face a reduction in their benefit when their gross earnings rise over significant ranges of earnings.

- It gives relatively less help to larger families and those with older children who can law themselves more off in work than unemployed.

Birth and death grants to end

THE inclusion of maternity and death grants in the original National Insurance scheme had the laudable aim of helping with the immediate costs of birth and death. As the Green Paper points out, they help meet the cost of essential equipment and clothing needed for a new child and provided for funeral expenses.

However, their value was never maintained over the years. The maternity grant stands at £25, hardly enough to provide a set of nappies, while the death grant of £30 is about one-tenth the cost of even a simple funeral.

These considerations have influenced the decision of the Government to end the grants, rather than increase the benefits to a realistic level.

Separate systems to replace supplementary benefit scheme

THE Government's proposals will replace the supplementary benefit scheme by two distinct and separate systems—income support and the social fund.

The income support scheme will aim to give people a reasonable level of help for them to manage as they wish. It will not seek to provide in detail for every variation in individual circumstances. Help will be set by three elements. All claimants will have a personal allowance based on age and partnership. There will be a dividing point at age 25. Claimants with children will get help through a flat-rate addition for all those with family responsibilities and, as support, amounts for each child depending on age. Finally, there will be extra allowances for special groups to reflect their higher needs. These groups will be pensioners, claimants who have been long-term unemployed couples, lone parents and claimants with the disability-related premium.

This system will replace the present structure based on age and partnership, householder status, family responsibilities, and time on benefit, topped up by separate systems of weekly allowances. There will be more favourable treatment of claimants' savings and relaxation of the rules on earnings from part-time work for certain long-term unemployed couples, lone parents and claimants with the disability-related premium.

The Green Paper says the new system is intended to combine simplicity and flexibility. Income support will provide claimants with a clear level of help, while containing proper distinctions between groups of claimants to take account of their differing needs. It says help will be better targeted. The income support scheme will provide a set income for claimants to manage free of normal investigation, capable of delivery more quickly and accurately.

There will be a standard personal allowance for all claimants varied only by age and marital status. That will end the present householder/non-householder distinction and the structural distinction between ordinary and long-term rates. These will be replaced by a dividing line relevant to all claimants. It is proposed that there should be different rates for adult claimants above and below age 25, although account will be taken of claimants' family responsibilities.

The proposal means improved rates of support for those over 25 presently categorised as non-householders.

A new flat rate family premium will be introduced for all those with children, regardless of their time on benefit. Families will continue to get extra amounts for individual children with rates set by age. There is some doubt about whether the present pattern of children's rates is the most appropriate. The Government says it would like to hear views on this subject.

The new system of income support will be based explicitly on client group divisions.

Unemployed claimants. The Government proposes to continue the basic definition of the group of those who are required to be available for work as a condition of receiving help. These are broadly those fit for

work under 60.

● Pensioners. There will be a general premium for all pensioners in recognition of the permanent loss of earnings normally associated with withdrawal from the labour market. Such a premium will be paid when claimants reach age 60.

There will be a higher premium rate for those most likely to have continuing health problems or to be frail and in need of special support in maintaining themselves in the community. Access to the higher premium will be gained through two routes. The first will be age-related with higher premiums to all those aged 80 and over.

● Lone parents. The present scheme recognises the extra pressure faced by lone parents by giving them access to the higher rate of benefit after a claimants in the group qualify for that rate. There will be a premium rate of support for all lone parents with dependent children under sixteen, regardless of their time on benefit. All lone parents, whatever their age, will receive the over 25 rate for single claimants, the family premium, and their further entitlement client group addition on top.

There will be a premium rate for those with serious health or disability-related pressures. The Government believes that the new arrangements should be based more explicitly on the criteria adopted in incapacity and disability benefits.

The Government plans to set up a new social fund to cope with the accepted difficulties that will be faced by a minority of claimants. Three main objectives underlie the proposal.

They will be simpler and easier to understand and to administer.

A new Family Credit for low-income working families with children will replace family income supplement. The new scheme will tackle the poverty and unemployment traps. People will no longer be made worse off by earning more, because benefit will be based on net pay instead of gross. Help with rents will be up to global tax rates of over 100 per cent. The aim is to ensure that no one in work should be worse off than on benefit. Because the same benefit structure is to be used, it will pay to take a job. Family credit will be paid in the wage packet as an offset to tax and national insurance.

Child benefit will continue to be paid for all children.

The supplementary benefit scheme is to be replaced by a simpler structure of income support which will avoid present complexities and intrusive questioning. Families with children, including lone parents, will receive new family premium. Other premiums will be paid to pensioners, long-term sick and disabled people and lone parents.

More generous rules for capital and earnings are proposed. One effect will be to help remove the penalty on savings.

A new Special Fund will be set up, with an annual budget to help people with special difficulties over budgeting and other financial emergencies. It will also help to carry forward the Government's policy of care in the community, for example by giving elderly people more cash help so that they can stay in their own homes.

Housing benefit will be greatly simplified and provided on an equal basis for people in and out of work. Benefit will be reduced through a single taper as income rises instead of the present six separate tapers. Help with rents will be up to 100 per cent for those on the lowest incomes whether in or out of work. The future of help with rates depends on other studies the Government has in hand. But it is proposed that all households should pay at least a minimum contribution, possibly of 20 per cent towards their domestic rates.

Other benefits

Better help will be provided at times of special need—to help the least well-off with the expenses of births and deaths and to help widows at the time of bereavement. The death and maternity grants will be replaced by help from the new social fund for low-income families whether in work or out of work. The maternity allowance will be concentrated on working expectant mothers who will have some choice over the period it can be drawn.

A new lump sum payment of £1,000 will be paid to widows instead of the present weekly widows' allowance paid

Glaco Corporation*a subsidiary of***Tenneco Inc.***has been acquired by***Oxford Aluminum, Inc.***We initiated this transaction, assisted in the negotiations and acted as financial advisor to Tenneco Inc.***Merrill Lynch Capital Markets**

May 23, 1985

Tektronix, Inc.*has acquired***CAE Systems, Inc.***We acted as financial advisor to Tektronix, Inc. in this transaction and assisted in the negotiations.***Merrill Lynch Capital Markets**

May 23, 1985

BRAE Corporation*has sold certain subsidiaries and assets of its***Surface Transportation Group***to***American President Companies, Ltd.***We acted as financial advisor to BRAE Corporation in this transaction.***Merrill Lynch Capital Markets**

May 23, 1985

Applied Research of Cambridge Limited*has been acquired by***Microdata Information Systems Limited***a subsidiary of***McDonnell Douglas Corporation***We acted as financial advisor to Applied Research of Cambridge Limited in this transaction and assisted in the negotiations.***Merrill Lynch Capital Markets**

May 23, 1985

Beneficial Standard Corporation*has sold***Glacier National Life Assurance Company***(a Canadian company)**to***Service Corporation International***We initiated this transaction, assisted in the negotiations and acted as financial advisor to Beneficial Standard Corporation.***Merrill Lynch Capital Markets**

May 23, 1985

Gilbert & Bennett Manufacturing Company*has been acquired by***JGH Acquisition Corporation***We acted as financial advisor to Gilbert & Bennett Manufacturing Company in this transaction.***Merrill Lynch Capital Markets**

May 23, 1985

Breadth of Experience, Depth of Resources

JGH/SD

Reuters Holdings PLC

has acquired through a wholly-owned subsidiary

Rich, Inc.

We acted as financial advisor to Reuters Holdings PLC in this transaction and assisted in the negotiations.

Merrill Lynch Capital Markets

May 23, 1985

Pay Less Drug Stores Northwest, Inc.

has been acquired by

K mart Corporation

We initiated this transaction, assisted in the negotiations and acted as financial advisor to Pay Less Drug Stores Northwest, Inc.

Merrill Lynch Capital Markets

May 23, 1985

Beneficial Standard Corporation

has concluded a

Plan of Complete Liquidation and Dissolution

We acted as financial advisor to Beneficial Standard Corporation.

Merrill Lynch Capital Markets

May 23, 1985

Service Merchandise Company, Inc.

has acquired over 94% of the common stock of

H. J. Wilson Co., Inc.

We acted as financial advisor to Service Merchandise Company, Inc. in this transaction and served as Dealer Manager for the tender offer.

Merrill Lynch Capital Markets

May 23, 1985

Old Republic International Corporation

has acquired

Bitco Corporation

We acted as financial advisor to Old Republic International Corporation in this transaction.

Merrill Lynch Capital Markets

May 23, 1985

The Great Atlantic & Pacific Tea Company, Inc.

has acquired certain assets of

Dominion Stores Limited

We acted as financial advisor to The Great Atlantic & Pacific Tea Company, Inc. in this transaction.

Merrill Lynch Capital Markets

May 23, 1985

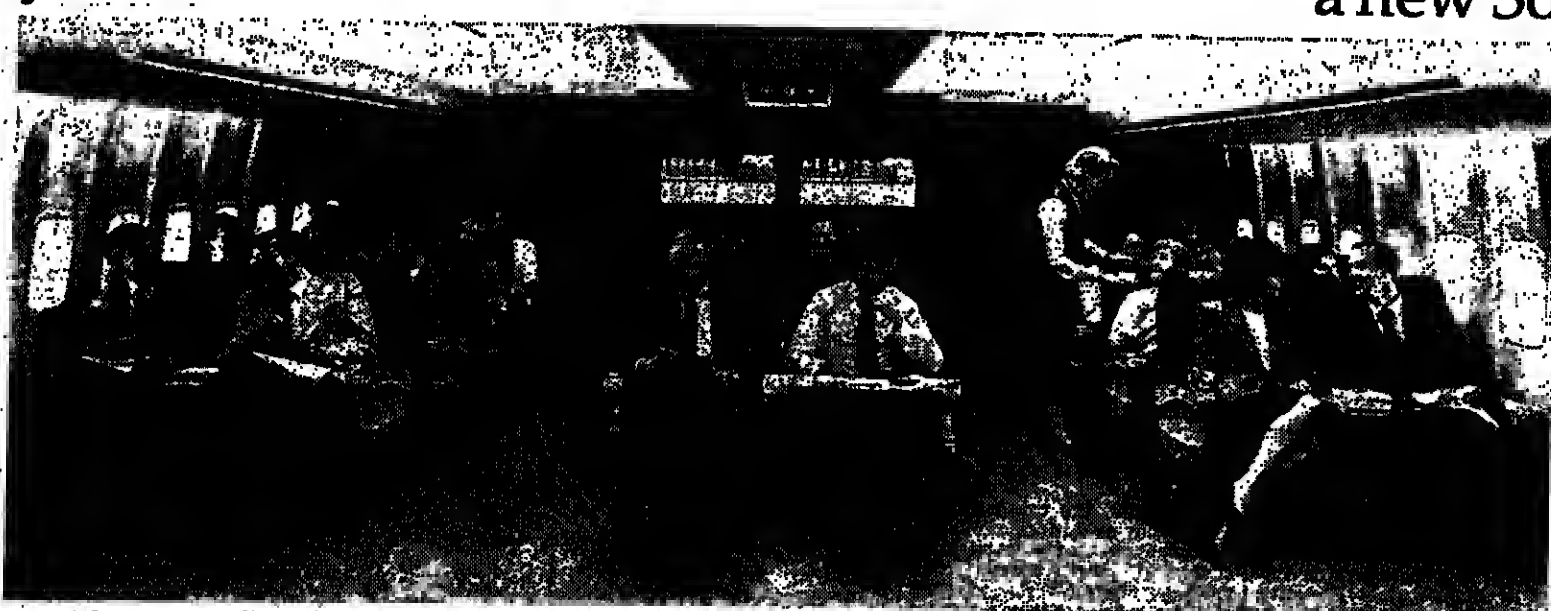


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Tuesday June 4 1985

Uncosted benefits

THE GOVERNMENT'S Green Paper on the reform of social security and housing benefit is a surprisingly cautious document in two ways. It lays down principles for reform, which while they promise to be helpful—especially in bringing extra assistance to poor families—and are supported by a well-considered analysis, are a good deal less radical than either the advanced publicity or the analysis might suggest. No Government can be made to look for trouble, but it is clear that the more cautious the reform is in tackling inherent waste in the present system—notably the entrenched rights of those who have no need of welfare support—the less the resources that can be diverted to those who are in need.

It is impossible, however, to measure the opportunity which has been lost here because in a second and much less defensible attempt to avoid trouble, the Government has omitted all the relevant figures. It is argued that the structure should be agreed before the detail is filled in; but welfare spending is not an abstract issue. Since the Government has decided on a compromise between old universal and new means-tested benefits, it must accept the consequences: such trade-offs are not matters of principle, but of cost and benefit. Without even illustrative numbers, the chosen compromise cannot be intelligently assessed.

Poverty support

With this very substantial reservation, we can wholeheartedly welcome the principle of the proposed reform of poverty support. The present tangle of income supports and special payments, requiring detailed, intrusive assessment of individual circumstances, reflects the spirit of a much poorer age. Counting the chairs and blankets was possibly a sensible way to assess the needs of the deserving poor a century ago, but should not be needed in the 1980s.

The proposed approach, offering everyone a basic income and housing support based on family responsibilities, should render the detailed questionnaires irrelevant, provided that the minimum standards are not

Enfant terrible of Greece

Dr Andreas Papandreu has won for himself a deserved reputation as the enfant terrible of Nato and of the European Community. Since taking office as Prime Minister in Greece in 1981 he has threatened to submit Greek membership in the EEC to referendum; he has rhetorically crossed Nato policies such as the deployment of Pershing and cruise missiles; he has threatened to throw out the U.S. bases on Greek territory; and he has seemed to come within an ace of war with Turkey.

No concessions

The best aspect of that victory is that Dr Papandreu will not be dependent upon Communist support: his absolute majority in the parliament assures this. He will not need to make concessions to the Moscow Greek Communist party to ensure his own retention of power. His campaign, unlike that of 1981, made no play of threats to distance Greece from either Nato or the EEC. But Dr Papandreu is both witty and unpredictable. If he thinks it suits his purposes, he could quickly return to the charge.

It is unlikely to do so in the case of membership in the EEC. Greek peasants have profited handsomely from the Community farm policy and, perhaps a bit paradoxically, seem to have reacted by voting strongly in favour of the status quo in Athens.

Equally, Dr Papandreu is unlikely to wish to pull Greece out of Nato, in spite of the anti-American note which he repeatedly struck during the election campaign. In common with most Greeks he may complain that Nato does not—and cannot—support Greece in its age-old quarrels with Turkey. But he must know that outside the alliance, Greece would be much worse off.

Eighteen months ago, Mr Norman Fowler, Britain's Social Services Secretary, initiated a series of reviews of the welfare state. Those reviews regarded as the most thorough assessment of the social security system since the foundations were laid in 1942, culminated yesterday in the publication of a Government Green Paper.

Mr Fowler's opus is well written and well argued, yet for all this may attract widespread criticism. It may be interpreted largely as an eloquent defence of an uninspiring status quo. Worse, although it boasts a wealth of historical data it lacks any of the numbers which really matter: the paper is virtually mute on the key question—the level of future benefits.

If nothing else, the Green Paper justifies the concern of the Government. The Government has been concerned by the ballooning cost of the social security budget and the paper confirms that spending has risen 60-fold since 1970, five times as fast as prices, that the number of beneficiaries has shot up, and that since 1970 the real rate of growth of expenditure has accelerated.

The Government is also worried that some of those most in need have not been getting adequate benefits and that some of those comparatively well off have been getting too much state help. The paper leaves no doubt that the structure of poverty has altered in the past decade. As the diagram shows, the proportion of pensioners among the very poor has dropped and their place has been taken in large part by low income families with children and by single unemployed people.

Whitehall officials are equally aware that the social security system has become far too complex with many benefits baffling both potential recipients and administrators. The paper confirms that "40 years of tinkering have resulted in complexity and confusion." Some benefits, it says, are shrouded in an obscurity which at times is virtually total.

Against this background the objectives of the review are clear enough. First, to slow down the rate of growth of the social security budget. Second, to target benefits more accurately so that money is not wasted and so that the really needy are catered for. Third, to simplify the system so that people can better understand their entitlements and so that administration costs can be reduced.

In pursuit of these objectives, the Green Paper makes several recommendations. First, and perhaps most contentious, the state earnings-related pension scheme (Serps) is to be phased out, resulting in large public expenditure savings in the long term. The Government's view is that unless Serps goes, all other objectives of the social security system could be jeopardised because pensions would absorb a disproportionate amount of total resources.

Second, the various income-related benefit schemes—supplementary benefit, family income supplement, housing support, and so forth—are to be banded. The aim is to simplify, improve incentives to work and save, and to target money more effectively. A new family credit scheme has been designed to help low income families which by tying benefits to net rather than gross incomes should ameliorate the poverty and unemployment traps.

Paulson's profit and loss

Allen Paulson, the U.S. aerospace millionaire who is attempting to sell his Gulfstream business jet group to Chrysler, has one other hefty industrial investment that is not doing anything like as well. He is the largest shareholder in Wheeling-Pittsburgh, one of the leading steel divisions of U.S. Steel, which has just been forced to file for protection from its creditors under the bankruptcy law.

There is some speculation on Wall Street that the two events may be linked. Wheeling-Pittsburgh is by no means dead yet, since the Chapter 11 bankruptcy proceedings are designed to help companies re-emerge. But W-P is seriously wounded, and Paulson could suffer substantial losses. His 34 per cent stake in the steel company is today worth only around \$18.5m against \$60m at the high point in 1984.

Paulson's shares in Gulfstream, however, easily offset his exposure in Wheeling. He has 72 per cent stake in the aerospace company which he built up painstakingly over the years through a series of acquisitions. A former flight engineer and aircraft parts salesman, Paulson emerged in 1983 as one of the most successful entrepreneurs in the competitive business aircraft industry, taking Gulfstream public in a move which brought him \$65m.

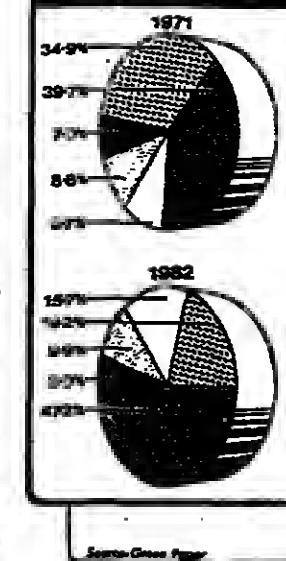
At the price of \$19 a share suggested in the proposed takeover by Chrysler—exactly the same as the 1983 public offer price—Paulson's remaining holding in the group would be worth about \$455m.

Brotherly love

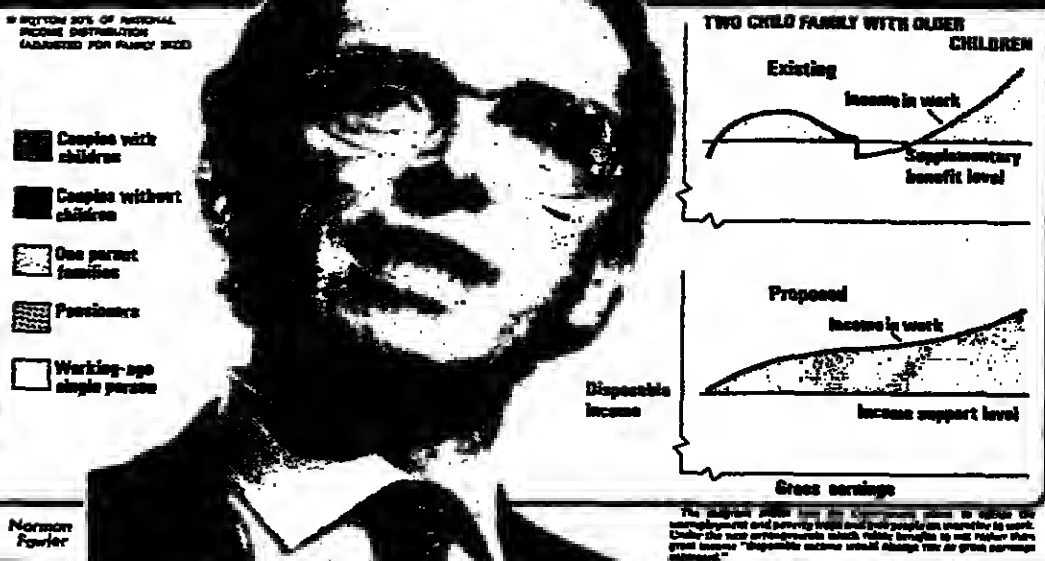
An open secret in the senior levels of the trade union movement since Norman Willis took over from Len Murray as TUC general secretary is that there is a coolness between Willis and David Bannett, general secretary of the General,

BRITAIN'S SOCIAL SECURITY REVIEW

CHANGING PATTERNS IN BRITAIN'S POOR



EFFECT OF NEW FAMILY CREDIT SCHEME



One-and-a-half cheers for the Green Paper

By Michael Prowse

employment traps. The idea is that nobody should be able to become worse off by taking work.

Supplementary benefit is to be replaced by a new scheme for income support. The heart of the idea is that people should be provided with a reasonable level of benefit and then be left to use it as they see fit. The present panoply of special payments for individual items which is expensive to administer and which means that families in similar circumstances may end up with different amounts of total benefit will disappear.

The intention is that people of the same age and with the same family responsibilities should get the same level of support: the rate for the under 25s would be lower than the rate for pensioners. Housing benefit is to be rationalised and tailored to complement the new income support scheme. The Government intends to reduce the number of households (currently one in three) getting the benefit and to ensure that all recipients with equal resources get equal treatment.

In overhauling means-tested benefits, the aim throughout is to try to eliminate many of the arbitrary differences in the treatment of individuals. The paper is arguably conservative with a small c. Mr Fowler explicitly rejects calls for a "totally new design" for the social security system. What he offers is closer to a spruced up version of the existing compromise.

The Government is dismissive of two genuinely radical alternatives: greater reliance

on universal benefits paid regardless of circumstances and a shift to a wholly means-tested social security system. It manages to argue—and this requires a certain rhetorical flair—that both alternatives (although they are at opposite ends of the political spectrum) would tend to undermine individual self-help.

The shift to universal benefits favoured by many pressure groups and Labour Party spokesmen would not only "pre-empt an even larger slice of public spending" but, by expanding still further the role

Many will contend that the Government has been far from radical

of the state, would further diminish personal responsibility for welfare. Thus there is to be no attempt to reduce the overall reliance on means-tested benefits nor to increase the proportion of social security spending financed by national insurance contributions as opposed to general taxation.

But if means-testing is not to be abolished, nor will it be dramatically extended; there is no prospect of child benefit or the basic old-age pension being means-tested as has been proposed, for example, by the Institute for Fiscal Studies. A sub-

stantial extension of means-testing would undermine individual self-help and destroy incentives, the paper argues. Thus, while the payment of child benefit to millionaires and of pensions to wealthy old Dukes may not be cost-effective, Mr Fowler is not prepared to alienate the middle-classes in the search for cuts.

In fact, the idea that withdrawing benefit from a wealthy parent would reduce the incentive to provide for their offspring makes no sense, nor does the implicit suggestion that if the basic pension were means-tested the middle-classes would cease to save against their old age for fear of losing the state largesse.

After last year's furore over mooted cuts in student grants and the Budget climbdown on tax reform, critics will be in no doubt about the political motivation behind the shrinking of the welfare state. Mr Fowler's conversion to the view that the importance of targeting resources more effectively "does not mean that benefits should be provided only to those in need" may reflect vote-counting but will be welcomed all the same.

Apart from the lack of genuine radicalism—which may reflect the fact that Mr Fowler does not yet possess the computer hardware needed to implement grand new designs—the Green Paper arguably has another serious flaw. It resembles a company annual report which sports an impressive chairman's statement but not a profit and loss account.

Assembling a core constituency behind the reforms will not be easy for two further reasons. First, Mr Fowler is asking for submission by September 16. Arguably, such a short consultation—and one which spans the holiday period—will not do justice to this complex and lengthy document and to the many outside groups which, if given reasons for the change, could make a constructive contribution to the debate. Nobody will want to support something they do not even fully understand.

Second, the failure either to appoint independent chairmen to the main review committees or to allow them to publish independent recommendations destroys the chance of assembling a core constituency. The sections on housing benefit in the Green Paper stand out because here alone Mr Fowler is able to say that he is following the recommendations of a review body. The Green Paper's comments on Serps provide, for example, have much greater authority were the Secretary of State honestly able to claim he was following the advice of independent pension experts.

Ironically, had the consultative process been a little more enlightened, cross-party support for some of the structural changes might have been more forthcoming even though vehement disagreement about the appropriate level of benefits would inevitably remain. The truth is that outside research institutes there is probably little support for a grand new design; living with the status quo is more comfortable.

Men and Matters

Municipal, and Boiler-makers' Union

The chilliness surfaced briefly yesterday at the union's annual conference in Blackpool. Bannett's last before he retires.

Willis told delegates that as deputy general secretary of the TUC one of his jobs had been to read to the council the minutes of the finance committee. Willis said he had the last word. He told the story against himself to the conference yesterday, and then turned to Bannett saying, "In the spirit of that remark I wish you a long and happy retirement."

Pope mobile

David Pope, 45-year-old chief executive of Hagin, the British cash register group, is the unlikely broker to the marriage of two old-established Swedish manufacturing companies with his 897m purchase of Sweda, part of Liton Industries.

Less than two years after leading a management buy-out of Hagin from Electrolux, the Swedish household appliances manufacturer, Pope is now buying a business for four times Hagin's size.

Euro talk

The great Euro-circus could soon be a thing of the past. The present system requires government ministers, civil servants, assorted politicians, and their advisers, to shuttle to and fro between their national capitals with monotonous regularity to attend European community meetings.

In Luxembourg yesterday for their monthly council meeting, were presented with a feasibility study by the commission which concludes that video conference facilities could link all 10 community capitals in the course of next year.

By 1987 they could all be taking part in simultaneous meetings on-screen without leaving their home bases. The study (proposed by Laurent Fabius, the French Prime Minister, when he was responsible for science and research last year) backs the idea of such an installation, while admitting it would be expensive. An hour of video time on a bilateral link would cost some £800, with community-wide links costing a lot more.

The commission has already installed its own conference room in the basement of the Brussels Berlaymont and plans

a trial link-up with Luxembourg in the next two weeks. It is supposed to be used in earnest for the first time during the Milan summit at the end of the month.

A real fear among Brussels officials, however, is that the European parliament will also get in on the act. That institution suffers from having its officials in Luxembourg, its committees in Brussels, and its monthly plenary sessions in Strasbourg. If MEPs were allowed to use video-conference facilities, doubters ask, would they ever learn to get off the screen?

Rough translation

If Franglais is the natural result of the difficulties for the English encounter with the French language, consider the possibilities when Chinese officials tangle with the language as spoken by French-Canadians.

This happened in Shanghai when the city played host to Jean Drapeau, for nearly 30 years the mayor of Montreal. Local reports tell how Drapeau made a point during a luncheon by saying: "It is necessary to strike while the iron is hot."

"Bonne le fer quand il est chaud." This was translated into "you must beat your brother when he's drunk"—battre son frere quand il est chaud. Chaud is French-Canadian slang for drunk.

At a banquet, hosted by Shanghai's mayor, Wang Daohan, Drapeau's wife, Marie-Claire, commented during a lull that it seemed as though an official was passing—"On dirait qu'il y a une anguille qui passe."

The interpreter took this as a sign of boredom, saying: "It seems as though a year has passed"—un an qui passe.

Without missing a beat, mayor Wang courteously responded that time was elastic and though the visit by the Canadian couple was long, it seemed it had taken only a moment.

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Observer

A LIST of innocuous looking figures sent to the European offices of several Japanese-owned office equipment makers caused a major stir late last year.

The figures were provisional anti-dumping duties ranging from 7 to more than 40 per cent imposed by the EEC on electronic typewriters made by seven companies in Japan. They aimed at some of the best known Japanese corporate names like Canon, Brother Industries and Sharp.

A lot of companies were incensed, says one corporate official on whose desk one of the letters landed.

The duties followed a complaint to the Commission almost a year earlier by the three principal European producers—Olivetti of Italy, the West German makers Triumph Adler and Olympia, supported by Ericsson's Facit company in Sweden.

Whatever the rights and wrongs of the duties—modified versions of which will be considered by the Commission this month—they reflect two things.

One is the ferocious battle to equip Europe's six secretaries in which the rapidly expanding electronic typewriter market is worth between \$200 and \$300 a year.

The other is the dramatic way in which the industry's manufacturing structure has been reshaped, partly as a result of technological changes to a machine that has been around for over a century.

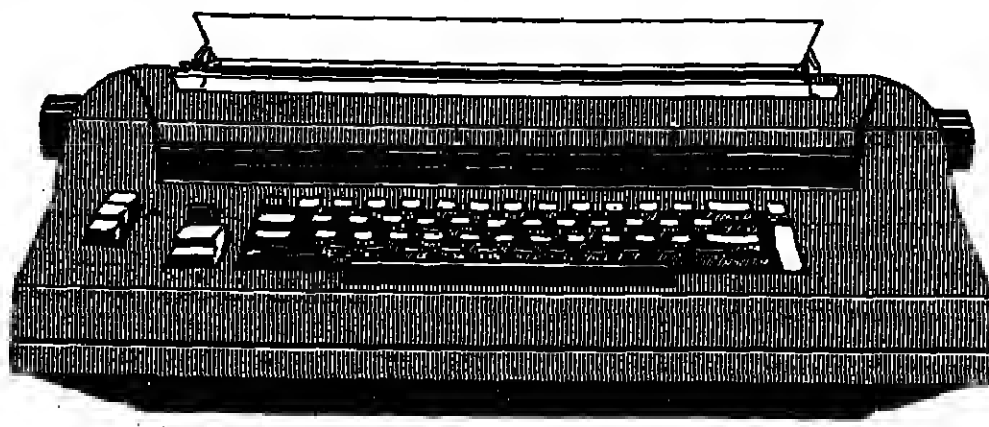
Five years ago, Europe was in the pocket of four big producers—the Italian and German companies and the American IBM—with a couple of tiny concerns picking through the leftovers.

Now there are at least 15 manufacturers, more than half of them Japanese. The latter have probably less than a quarter or one-fifth of the market in terms of brand models. But some, including Brother and the extremely aggressive Canon, are warring on the long-established makers in a market in which over-the-counter purchase costs have been tumbling.

Outside these brand names, Nakamura, a small secretaries' business, has been making its name mainly for European companies, possibly making more than any other Japanese producer.

Participants in this business wear their favours on their shirt sleeves. "Dumping is both immoral and illegal," says Olivetti, the biggest supplier to Europe with a market share of between 25 and more than 35 per cent.

Things look different from the viewpoint of Mr. Jim Catlin, general manager of Brother in the UK. "It's a last ditch at the straw of protectionism. Japanese companies are not going to



EUROPE'S TYPEWRITER INDUSTRY Japan keys in to a growing market

By Nick Garnett

abandon the market just because of this setback."

The response of the Japanese, whose sales efforts are being hurt by the duties, is already trickling through.

Mr. Kanuji Kawasumi, president of Brother, which has been vacillating for 18 months over whether to set up a manufacturing operation in Europe, announced the building of a manufacturing plant at Wrexham, North Wales, to employ 150 making 240,000 units a year, mainly electronic typewriters.

Dumping duties are expected to confine Canon's move into typewriter production at its French site in Ligne where it makes copiers. Brother expects Sharp to follow suit. "We have no plans scheduled at the moment but it may be possible," says Mr. Isao Nakano at Sharp in Osaka.

These will only add to the growing gang of Asian competitors. IBM, whose world-dominating Golfball was allowed into the history books by the Daisy Wheel Electronic, introduced by Olivetti five years ago, is making a strong comeback in Europe with a new range of electronic machines. Rank Xerox is also trying to claw its way up the sales ladder.

What this sales war demonstrates is the astonishing industrial and marketing repercussions that can follow from a single technological development, in this case the rush from mechanical and electro-mechanical machines to electronic.

A few years ago, some observers were predicting the demise of the typewriter under the onslaught of the wordprocessor. But it is the sales growth of the wordprocessor which has slowed while the installed base of electronic typewriters in Europe has more than tripled in three years to between 1.5m and 3m machines. One estimate indicates that half of Europe's secretaries use electronic models.

The advent of the electronic machine has had three drastic results: ● Its simple construction has helped to entice companies to set up as manufacturers. As a simple container with a handful of microchips and no more than 10 moving parts as against 2,000 in a conventional machine, the electronic requires less skilled labour and much lower basic engineering capability. This has been a key factor in the fragmentation of the industry.

● Its emergence initially weakened some of the long-established makers. Relative slowness in adapting to electronic machines and the cost of converting manufacturing has been a colossal burden for some, in particular, Olympia, half owned by AEG, and the Volkswagen subsidiary Triumph Adler.

The latter two have been enduring substantial losses. DM 20m and DM 34.8m respectively last year. Yet they have made big strides in the past few years to remodel their manufacturing

operations—Olympia at Wilhelmshaven, modernised two years ago, and Triumph Adler, has modernised its plants at Frankfurt, Berlin and Nuremberg.

Latest sales figures produced by Wharton information systems put Triumph Adler right behind Olivetti, which has probably Europe's most modern production facility at Ivrea.

● The drive to offer ever greater numbers of add-ons like screens and printers that give the electronic typewriter word-processing capabilities have elevated it to an important role. This is emphasised by a Frost and Sullivan Consultants report last year showing that compatibility with existing equipment has taken over from reliability as the prime reason for purchase.

The lure of a yearly \$200 automation market is strengthened by another technology-governed shift. The typewriter market is hurtling from a simple replacement one with machines changed every eight years to one in which equipment updating is breeding a replacement cycle of three to four years. This pace is likely to be quickened by products like the thermal printer (in which ink is released in response to pinpoints of heat generated by a printer head) introduced by IBM and others.

Olivetti has spread its links to companies like Toshiba and AT&T. Brother, exporting 60

per cent of its output, wants to increase office equipment to a half of its turnover (presently \$3.4bn).

The provisional duties were contained in a seven-page EEC Commission regulation declaring that its price investigation found the case proved. Japanese companies like Silver Seiko and Tokyo Juki as well as Sharp, Brother and Canon had been selling equipment below "normal value," hindering the Europeans' ability to research and develop by artificially lowering profitability.

The Japanese have challenged the Commission's mathematics, in the case of Brother, through a 174-page submission. Brother is also demanding damages. "They've just got their sums wrong deliberately," says one Japanese company manager.

Others in the industry look at the sheer size of Japanese manufacturing capacity and draw their own conclusions. With the problem of trying to key in their indigenous alphabet of 3,000 characters, less than 20,000 typewriters were sold in Japan in 1983, mainly to companies needing to type with the Latin alphabet. Yet according to the EEC, the Japanese have the capability to churn out 2.5m machines a year, nearly all of which would have to be exported.

"OK, we've got an expanding market but if you have a company that goes out for more than is realistically possible you get dumping," says an Olivetti official with these duties. I think prices have begun to stabilise.

Meanwhile, the high street war rages on. In West Germany the battle of well-developed dealers is a relatively orderly one. It is more like an alley scrap in the UK with established dealers trading punches with outlets short on back-up service and known in the trade as "box shifters." Discounting of up to 35 per cent are on offer on some machines in a market in which an office electronic can be bought for less than an equivalent electro-mechanical eight years ago.

In the UK, Canon, which has snatched 15 per cent of the market in the past two years, seems to have upset many people. Stories abound of equipment sellers given 20-year time shares in Portuguese villas.

Currently introducing five new models, Canon denies some of these more extravagant tales, saying it is simply aggressive with good products.

One of the ironies of office automation is that it is beginning to resemble older industries in the variation of machine capability on the "shop-floor"—in this case the office, Olympia recently took two big orders for office mechanical typewriters. The orders came from electronics companies.

World Oil Meeting

Opec gears up to take a 'crisis' in its stride

By Ian Hargreaves

PERHAPS THE fact that it was so predictable will help. As Opec ministers gathered in Saudi Arabia at the weekend for the first of what is bound to be a series of conversations about possible oil price cuts, there was no run on sterling and no panic in the financial markets.

On the face of it, this is odd, since the build-up to the Opec meetings, which will be followed by a full session of Opec ministers later this month, has much in common with the run-up to the famous Opec meetings of December and January, when the United Arab Emirates' Oil Minister's celebrated walk-out from a meeting in Geneva was enough to blow 3 cents off the dollar. The price of Arabian Light was eventually cut by a dollar to \$28—the first cut since the spring of 1983.

Today, spot prices are falling again; demand is weaker than optimists predicted and some non-Opec producers (Egypt and the Soviet Union) have cut their official prices in an effort to retain markets.

There has also been the usual rattle of anxieties from within Opec about over-production by certain, still notorious members—Nigeria, Indonesia, the Emirates and Ecuador among them—and about the proliferation of barter deals and other methods of secret price discounting.

But, as Opec gears up for what will be its sixth pricing crisis since 1981, the background is also different in a number of ways.

One is the very fact of familiarity with the problems, which makes it easier both for Opec and for the world at large to remain calm about the prospect of another downward twist in the glutted oil market. If Opec panics, it is as true today as it was last winter that the oil price would not slither, it would crash. But that is an enormous "if."

The atmosphere surrounding the latest Opec negotiations has also been eased by the withdrawal of Britain and Norway from the official oil pricing game. But there are more substan-

tive differences between the oil market this June and that of a year ago, when Opec ministers attempted to leave their pricing and production mechanisms untouched in the vain hope that demand would recover sufficiently.

In spite of the over-production, for example, Opec output as a whole this year has remained quite close to the overall emergency output ceiling of 16m b/d since the beginning of 1983. This in itself was at the turn of the year.

There is also, at least in public, a more realistic attitude among Opec ministers. Mr. Mana

a year ago, but no-one in the oil industry seriously expects a systematic attempt to rebuild them to a higher level. The increasingly de-integrated industry, under growing pressure to improve financial performance, is prepared to take risks it would have considered unacceptable two years ago.

Non-Opec output, meanwhile, is expected at least to match last year's production level, even if the Norwegian Ekofisk field has to be shut this summer for emergency action to shore up its sinking platforms.

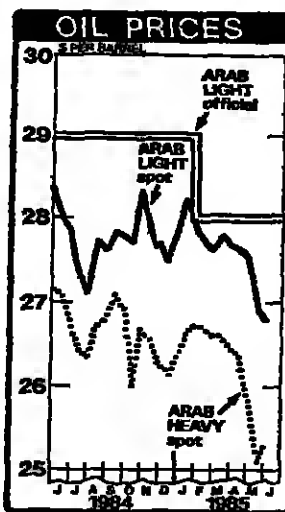
This means that Opec faces at least one more year of restraint, at a time when the pressure on the economies of some of its members makes cheating on quotas close to irresistible.

The only reason this has not so far boiled over into a serious slide in oil prices has been the forbearance of Saudi Arabia, whose production is now between 2.5m b/d and 3m b/d, compared with 4m b/d at the time last year. The Saudis have been told by their customers that at current official prices Saudi crude is uncompetitive everywhere outside the Persian Basin and liftings have been cut.

This is extremely serious for the Saudis, whose fourth development plan is based upon oil output of 3.85m b/d. The oil world is alive with talk about splits within the Saudi establishment. These pit Sheikh Yamani, the Oil Minister and Opec spokesman par excellence, against other elements said to favour a sharp drop in the oil price. They want to rekindle demand and, at the same time, teach other Opec members the lesson that the Kingdom cannot be expected to carry Opec's less disciplined members on its shoulders indefinitely.

At this stage, there is no indication that propositions as radical as these are on the table in Taif. Opec members seem to be preoccupied with the technicalities of differentials between heavy and light oil prices, very much as they were in the squabbles which preceded last winter's definitive meeting in Geneva.

Starting, meanwhile was firmer against the dollar in London last night.



North Sea development

From Mr. Dickson Mabon and Mr. Christopher Ryan

SIR—British Indigenous Technology Group (BITG) represents nearly 100 companies seeking to increase the participation of UK-owned and controlled companies in the North Sea and global offshore industries. The letter from Mr. Folger (May 31), suggesting that this objective is short-sighted and citing the lack of restrictions in the U.S. invites comment. Neither is true.

The North Sea generates annual contracts worth \$3.4bn. Indigenous companies gain some 35 per cent of these by value, while 65 per cent go to foreign-owned companies based in Britain, or abroad.

The North Sea contribution to the British economy is not in question and the role of UK-based companies in developing our resources is recognised. Nevertheless it remains true that British-owned companies obtain just 3 per cent of the \$40bn world-wide offshore engineering and service market. In part, this is due to protectionism. For example, in the U.S. the Jones Act only permits U.S.-flagged vessels to operate in their oil and gas industry. It must also be said that there is a preference for national oil companies to deal with contractors from their own country wherever they are based.

By contrast, Britain has provided an open market and the Financial Times study published only last week found our licensing arrangements the most favourable to free enterprise of any world-wide.

Britain is entering a new phase of offshore development with the application of advanced technologies to exploit our remaining reserves. This technology will provide its owners with the opportunity to gain a lead in offshore development world-wide, an estimated 70 per cent of which are like our own, marginal. Already North Sea expertise and experience is the basis for success in the international offshore industry. British-owned offshore technology developed in the North Sea will enable UK enterprises to increase substantially its international offshore business and gain a continuing place in the industry after North Sea oil has gone.

While Britain has 3.5m people out of work, an economy based on international trade in manufacturing and is facing long-term decline in traditional export industries, the objective of developing a strong indigenous offshore supply industry is vitally necessary. J. Dickson Mabon, chairman, and Christopher Ryan, director, British Indigenous Technology Group, Buckingham Court, 78 Buckingham Gate, London SW1E 6PB.

Letters to the Editor

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Definition of capacity

From Sir Ian Morris
SIR—Your article on May 29 Mr. James Ball suggests that many manufacturing companies are reaching capacity and that

the scrapping of uneconomic capital stock could mean there is no ability to further expand labour. This is based on the British definition of capacity which, in many industries, is single shift plus overtime.

In the U.S. and Germany capacity is normally measured on a double day shift, for example the plant works 16 hours a day. If this were done in this country the economic capacity would be there to absorb labour without further investment.

British management appears to dislike the idea of double shifts and the unions have negotiated impossibly high premiums. As long as these two factors persist, the UK will be giving substantial losses of capacity, high costs and low productivity. Ian Morrow, 41, Bishopsgate, London, EC2P 2AA.

Television audience research

From Mr. Nigel Newson-Smith
SIR—"Hopelessly inadequate" is how "available" data from BARB is described in relation to a specific targeted television audience, in this case ABC13C housewives with children (Feona McEwan's article on

May 25). The article goes on to quote Mr. Billett's work in comparing total programme ratings with those of specific target groups. There are several points to be made:

1—Let no-one run away with the idea that because data are not printed in our very extensive (some say too extensive) reports they are not "available." They are, through access to the raw data via computer.

2—Yes, some of the regional panels are too small for much detailed analysis of target groups—but larger panels cost more money, and most say the service is quite expensive enough already.

3—But data can be aggregated over time and regions can be added together: neither process solves the problem, but each helps.

4—I wonder where Mr. Billett's "hopeless" target group analysis? If it is based on BARB data, then he destroys his own argument. If from another source, he should compare the overall figures with those from BARB to see if the contrast in target group figures is "real" or apparently caused by different sources, different methodologies.

This having been said, it is undoubtedly true that the television medium will become tougher to monitor, even after our current methodological improvements.

No, "hopelessly inadequate" is an unfair charge. Nigel Newson-Smith, Director, Broadcasters' Audience Research Board (BARB), 56 Mortimer Street, London W1N 8AN

Obligations to state pensioners

From Mr. A. D. Wilkie

SIR—Mr. David Bassett does not seem to have read my letter to you of May 24, and again suggests that government obligations to pensioners under a pay-as-you-go state scheme have the same standing as government obligations to holders of its stock. It really is not clear that this is the case and there are good reasons why it should not be so.

The quantity of government stock issued, whether fixed interest or index linked, is known and is subject to the scrutiny both of Parliament and of potential purchasers of the stock, both home and overseas. This restricts the quantity of government borrowing to what the market will stand and sets the terms for it accordingly, in relation to the real or money returns available on other investments, both home and overseas.

The accrued rights under the state earnings related scheme have not so far been recognised

as liabilities in the same way. I have no doubt that the Government Actuary could place an estimated present value on them whether he has been asked; but the quantum of liability is not regularly made public, so it has not been subject to the same scrutiny as the government's marketable debt.

The analogy is not exact, but if an ordinary company were to go into liquidation, holders of debenture stock would have priority in payment over ordinary creditors, and present and prospective pensioners would rank nowhere except in so far as their claims had been separately funded or explicitly recognised as a liability of the company.

Mr. Bassett quotes Professor Benjamin's report (to which I contributed) as suggesting that privately funded money purchase pension schemes could chase pension schemes through the use of index linked stocks. He failed to continue the

reference, which emphasised that the nature type of defined contribution scheme could avoid the difficulties of the old fixed terms money purchase scheme by linking the value of the liabilities directly to the value of assets, which would mainly be company securities or real assets such as property.

Since the quantity of index linked stock available at any time is limited the desire of pension funds to have individual individuals to invest in it is restrained by the yields obtained on it relative to other forms of investment.

Whether a funded scheme is defined in terms of benefits or of contributions, its ability to pay the hoped-for pensions depends on the investment returns on its assets, which depend on the returns on real capital investment, here or overseas. Government borrowing, however it is funded, may contribute to increased future provisions if it is used for real public sector capital formation.

I regret, probably as much as Mr. Bassett, that recent governments of both parties do not seem to have recognised the distinction between capital and current spending, and the long term benefits to be derived from the former.

Mr. Bassett, in applauding our supposed demolition of the widely held belief that funding makes a reasonable level of pension provision more secure, is in a somewhat close to suggesting that real capital investment does not increase the productive capacity of the nation. Some other countries organise their affairs differently, but in this country private pension funds, insurance companies and building societies have wholly dominated the channels whereby personal saving is converted into real capital formation. Pay-as-you-go schemes do not provide such a channel.

A. D. Wilkie, Watson House, London Road, Reigate, Surrey.



FINANCIAL TIMES

Tuesday June 4 1985

John Foord

Threat to Asia from U.S.-Japan economic 'cold war'

By David Lascelles
in Hong Kong

THE EMERGING "economic cold war" between the U.S. and Japan poses a threat to the Asia-Pacific region as a whole, Dr Mahathir Muhammad, the Prime Minister of Malaysia, warned yesterday in London.

Addressing the world's top commercial and central bankers, he said: "It is essential to note that the present tough situation can get very ugly unless effective actions are taken now to prevent conflict escalation."

Dr Mahathir also warned of the danger that the U.S. and Japan might reach a self-centred bilateral settlement of their trade dispute which would also have serious repercussions for the rest of the region.

The Malaysian premier was echoing a theme set by Sir John Bredin, Hong Kong's Financial Secretary, who said the threat of protectionism was hanging over world trade could have extremely damaging consequences for the colony.

The international monetary conference, on its first day, examined the prospects for the Asia-Pacific region, and particularly the opening of trade with China, where bankers have raised doubts about the sustainability of Mr Deng Xiaoping's new economic course.

Mr Wang Deyan, director and vice-president of the Bank of China, said Peking had no intention of changing its goals even though a sharp outflow of foreign exchange last year had obliged the country to tighten its purse strings. Mr Wang said China was now closely examining ways of regulating its foreign spending, including possibly a system of import permits.

He also dismissed fears expressed by some countries in the region that China would lure away their foreign investment and emerge as a new trade competitor. China's market was vast, he said, and its present trade policies were aimed at speeding internal development.

Sir Peter Walters, the chairman of BP, said that the quest for offshore oil in China had been "disappointing". But there were still interesting prospects, and he hoped China would set better terms for the second round later this year.

There was broad agreement that the political climate for trade with China is good. Mr Michael Armacost, an undersecretary in the U.S. State Department, said there was "a core of common strategic interests".

European plan to win star wars orders

Continued from Page 1

though he saw no particular problems over participation. The ambiguity of the French Government's policy has been underlined by the admission from senior administration officials that there had to be links between SDI and the Eureka European high-technology programme put forward by Paris.

The officials said that co-ordination is needed to avoid unnecessary duplication in areas like artificial intelligence, implying some form of "communication" between the two projects.

M. Lagarde yesterday backed the idea of "complementarity" between SDI and Eureka. Areas where Matra could participate in the U.S. programme included optoelectronics and software.

Sig Enrico Gimelli, managing director of Selenia, the Italian defence electronics company, said his group was also discussing SDI work with other Italian concerns.

Selenia has considerable experience in working with U.S. companies, through Nato defence deals. Sig Gimelli said Eureka should become the European contribution to the SDI effort.

National Semiconductor cuts jobs and new plant

BY TERRY DODSWORTH IN NEW YORK

NATIONAL SEMICONDUCTOR, the third largest U.S. semiconductor manufacturer, is to cut its workforce in the U.S. and Western Europe by 1,300 over the next few months, while cancelling a proposed semiconductor wafer fabrication plant near Portland, Oregon.

The company's move, which follows similar employment reductions in most other leading U.S. chip manufacturers and several computer companies, underlines the industry's growing view that there will be no significant upturn in demand this year.

National Semiconductor had tried to avoid redundancies in its 37,000 workforce on the expectation that the market would turn up later this year, as many analysts expected.

"We have consistently tried to minimise the financial hardships on employees over the past several months through a variety of methods, including shutdowns, a wage

freeze and reductions in capital expenditures," said Mr Charles Spork, president.

"Unfortunately, the reality is that semiconductor market conditions have not shown significant improvement for the past year. We now must come to grips with this fact and adjust the corporation's cost structures to reflect current market conditions."

Mr Spork added that he now expected a slow, phased recovery, which should be helped by a fall in inventories by the autumn. "However, general business conditions do not indicate a significant upturn in semiconductor demand this calendar year."

The impact of the protracted slump in semiconductor orders was visible in the company's results for the first quarter of this year, when earnings tumbled by 90 per cent to \$1.5m, or two cents a share, from \$15.4m, or 18 cents a share in 1984.

Sales rose by 3 per cent from \$382.6m to \$394.5m, but results were hit by significant increases in the cost of sales and in both research and capital expenditures.

On the New York Stock Exchange, National Semiconductor's announcement was taken calmly, with the company's share price rising by \$4 to \$11. Investors had already been prepared for cuts at the company after similar reductions at Intel and Texas Instruments, and a string of unwelcome news items in the high-technology sector over the last week.

Siemens, Austria, is putting part of its workforce on short time because of a serious downturn in demand for micro-chips. The company said yesterday that about 500 of its 1,400 workers at one of its recently expanded and modernised plants in Villach in Carinthia will be put on short working week for the summer starting on June 14.

Attack on UK Government's social security reform plan

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

THE BRITISH Government's proposals for reform of the social security system were generally well received by Conservative MPs yesterday although they were strongly attacked by opposition parties.

Mr Neil Kinnock, the Labour leader, said the proposals were "a crude and cruel way of making the poor poorer, the insecure less secure and the needy more needy". He said that Labour and the trades unions would lead a campaign of opposition and he claimed the Government had already been forced to retreat from its original proposals on pensions and unemployment benefit.

Mr David Steel, the Liberal leader, accused the Government of adopting a 19th century poor law approach and of making "no real progress towards a unified system of benefits and taxation."

He condemned the abolition of the state earnings related pension scheme, in whole or part without a substantial increase in the basic pension.

Mr Norman Fowler, the Social Services Secretary, won vocal support from his own backbenchers for a skilfully presented statement. There was clear relief from MPs behind him about the long period in which the pension changes would be phased and also about the moves towards a closer alignment of social security and taxation.

Mr Fowler was helped by a below par performance by Mr Michael Meacher, Labour's social services spokesman, who was repeatedly interrupted by Tory MPs when he said the proposals represented "the reintroduction for the first time this century of Victorian values in invidious distinctions between the deserving and undeserving poor."

Mr Meacher said the Government's proposals would lead to a net loss in benefits to pensioners and the unemployed of at least £1bn a year. The main beneficiaries would be the rich, who would receive big tax cuts in future budgets.

He accused the Government of seeking to make the unemployed

"the outcasts of society." They would be "the undeserving poor" in the Prime Minister's new Victorian poor law.

"This Government has trebled unemployment. With these cuts it is now gratuitously twisting the knife in its victims," he said.

The Commons' undoubtedly booted morale of Conservative MPs who had been apprehensive about the statement. In particular, Mr Fowler was felt not only to have enhanced his personal standing considerably, making himself a possible candidate for promotion in any Cabinet reshuffle but also generally to have succeeded in winning the balance of the argument with the Treasury over the proposals.

However, MPs on all sides were aware that such parliamentary asides would soon be offset by the broader public reaction. Consequently many Tory MPs were guarded and muted in their comments, preferring to wait and see how the highly complex package went down in the country.

UK details pensions overhaul

Continued from Page 1

employers' body, although they were condemned by most agencies concerned with the problems of poverty.

The CBI said it shared the Government's concern about the future cost of Serps and would look at the implications for private occupational schemes.

Companies would welcome the objective of greater fairness and efficiency in the provision of social security benefits, it added. The Trades Union Congress (TUC) said the aim was to cut benefits, which protected the mass of people, in order to give handouts to the very rich.

The Government said its aim in framing reforms of the main means-tested benefits had been to simplify the existing system. Present benefit rules are set out in 18,000 paragraphs contained in 20 volumes. A total of 81,000 staff is

needed to administer the 16m new claims each year and the review of 20m existing claims.

The main supplementary benefit system is to be replaced by a much simpler income support scheme with a guaranteed weekly income and higher rates for special groups such as pensioners, the disabled and those with children.

The emphasis will be shifted towards the needs of families, and the rates will be devised as much as possible to minimise the poverty and unemployment traps. These terms describe the problems of people who find they are better off unemployed than working, or whose marginal effective tax rates are high because they lose benefits when they pay go up.

The main aim was to assess benefits on the basis of take-home pay rather than on the basis of pre-tax income as at present. Housing

and other benefits will be assessed by a compatible system, with 100 per cent benefit paid to those below the income support level, and reducing proportions of rents paid for those above this level.

It is suggested that all claimants should pay at least 20 per cent of their rates (property taxes), an idea intended to bring some electoral discipline to high-spending local councils.

This system will be supplemented by payments from a discretionary social fund which will also be used to help people in financial emergencies resulting from a death, maternity or other causes. The universal death and maternity grants will be abolished.

The Government has also said that it would like to consult further about the idea of a discretionary retirement age for people between 60 and 70.

Rush for places in new gilts market

Continued from Page 1

Almost all the firms who have finally applied have indicated that they intend to make a market in the full range of gilt-edged stocks from the outset. In the few instances where firms are still considering the possibility of confining their operations to the short-dated, gilt-edged stocks they have indicated their intention to extend their operations to the full range of stocks within a short period.

The bank said that 14 firms had indicated that their main interest would be institutional business, both directly and through broker

dealers, with the remainder planning to cover the market generally - also directly and through broker dealers. Of these, 13 had specifically indicated an interest in providing facilities for smaller investors.

Ten firms have indicated that they expect to maintain a presence on the trading floor of the London Stock Exchange and a further five are considering doing so.

The 31 firms have indicated that they expect in normal conditions to deal in the following amounts: up to £1m, four firms will deal in conven-

tional-coupon, short-dated stocks; 10 firms will be dealing in amounts ranging from £1m to £2.5m; nine firms in amounts ranging from £2.5m to £5m; and eight firms in £5m or more.

In conventional full-coupon, long-dated stocks, eight firms intend to deal up to £1m; 11 firms in amounts between £1m and £2.5m; eight firms between £2.5m and £5m; and four firms in £5m or more. All firms have said that they would be prepared to quote for substantially larger amounts than those indicated.

Lloyd's set for growth

BY JOHN MOORE IN LONDON

THE authorities of the Lloyd's insurance market in London are forecasting "a further substantial increase" in the number of individuals applying to become underwriting members of the market.

In the latest report and accounts of the Corporation of Lloyd's, published yesterday, underwriters are told that the number of members of Lloyd's at the beginning of 1985 was 26,050, representing an increase of more than 11 per cent on the previous year.

Members are told that investigations have now largely been completed into those cases of alleged

misconduct which came to light at the end of 1982.

"In consequence, a number of cases have been heard by Lloyd's disciplinary committees. The verdicts and penalties have, in some cases, been considered at special meetings of the council (which governs Lloyd's) and the findings of the disciplinary committee and the council's decisions made public."

During 1984, the corporation, which provides Lloyd's central services, recorded that its expenses increased by 15.5 per cent to £73.2m (£64m). Net revenue for the year, including operating profits of subsidiary companies was £23.1m.

Yamaichi expands through foreign link-ups

By George Graham in London

YAMAICHI Investment Trust Management, one of Japan's leading fund management houses, is seeking to build up its overseas investment capability by linking up with independent fund managers in Europe and the U.S.

Yamaichi, an associate of Japan's fourth largest broker Yamaichi Securities, has signed contracts with Murray Johnstone and with Ivory and Sims, the two leading Scottish independent fund managers.

They will exchange research information and ideas, with the aim of developing Yamaichi's expertise in foreign equities. Information will be paid for on a fee basis. Similar agreements are being negotiated with fund managers in continental Europe and the U.S.

Yamaichi manages assets of £11bn, but these are invested mainly in Japanese bonds and shares. A small proportion is placed in foreign bonds, but the amount invested in foreign equities is described as negligible.

Some of the investment trusts in its stable, however have global investment policies as their stated objectives.

The link between Yamaichi, Murray Johnstone and Ivory and Sims has been made possible by a recent relaxation in Japanese regulations governing investment trusts.

The trusts are still not permitted to have sections of their portfolios managed directly by outside investment managers.

Mr Hitoshi Tanaka, Yamaichi Securities' director in Europe, said the group hoped eventually to develop closer links with foreign fund managers, but it would be premature to consider anything yet.

Another of the four leading Japanese brokers is understood to be discussing similar links with overseas fund managers.

U.S. groups link to offer home banking

By Our New York Staff

FOUR major U.S. corporations are grouping together in a new venture, aimed at broadening the types of services offered to private and business users of home computers.

The four - the AT&T telecommunications giant, Bank of America, Chemical Bank and Time, the publishing group - said yesterday that the joint company will "develop, produce and nationally market electronic banking, brokerage and other services to consumers and small businesses."

In a joint statement yesterday, they said that other financial institutions would be sought both as information providers and distributors. These additional companies are expected to include businesses capable of offering catalogue shopping, travel services, and other financial management systems.

The new venture underlines the rapid growth of the U.S. home computer market and the steady expansion of electronic services for small business and private computer users. Two other groups have already been established to provide similar facilities, one of which includes IBM, CBS and Sears Roebuck, and the other RCA and Citicorp.

The new company will draw to some degree existing services offered by some of the participants. Both Bank of America, the second largest U.S. banking group, and Chemical, one of the larger New York banks, already provide home banking facilities to subscribers, and Bank of America offers discount brokerage in California, where it is based.

Deadlock in fighter talks

Continued from Page 1

By counting the 9.5 to 9.75 tonne range as an in-service weight - where the aircraft could contain equipment not included in other countries' concepts of "design weight" - France seemed again to be advocating a basically lighter fighter than required by Britain or West Germany.

Confusion over the talks was accentuated yesterday when France renewed the call for a lighter jet to meet its need for a naval version. But tensions have also been heightened by a tough statement at the weekend from Herr Manfred Wörner, the West German Defence Minister, that neither existing British nor French fighter projects satisfied his Government's requirements.

THE LEX COLUMN

Musical chairs in gilt-edged

The prospective gilt-edged market makers are an intrepid bunch. None of the candidates for a Bank of England licence can by now be surprised to learn that 30 other companies are knocking on the Bank's door and yet it must be obvious to all but the most fanciful that even an enlarged gilt market will not be big enough for everyone to find a profitable space. All may make markets, but not all will make money.

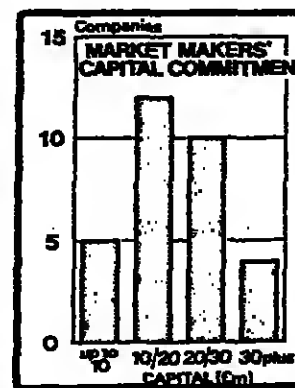
The Bank may pin up a slightly shorter list of names on the notice board in a fortnight's time but it is unlikely that many will drop out between now and then. The Bank has consistently taken the view that all serious and persuasive candidates should be allowed a place, while the market makers themselves have already had ample time to measure the risks and rewards.

The introduction of real competition to the gilt-edged market will have a positive effect on trading volume. Turnover in gilts has recently been growing at an average annual rate of between 15 per cent and 20 per cent, which should accelerate as transaction costs fall. And the arrival of the inter-dealer broker will create a new internal market which might rapidly account for 50 per cent or more of total business. But particularly in the early stages, when all the big players will be grabbing for market share, that extra volume may provide precious little return.

At present, a large institutional client would be confronted with a jobber's spread of about a quarter point on a substantial bargain in high coupon longs and, on top of that, of course, commission would be payable. In the new market, the client may well escape with a total dealing cost of an eighth of a point.

So volume will need to be in rene out of all recognition if the market makers are to earn an adequate return on their aggregate investment of between £300m and £700m. In the U.S. there are 37 licensed primary dealers operating in a market roughly 10 times the size of London. And earning profits as a market maker on Wall Street is not the simplest occupation in the world.

Each of the candidates believes, not surprisingly, that it has something special to offer. The problem is that the numbers fail to add up. The market makers have cited target market shares which add up to between 150 per cent and 200 per



cent of the available cake. So some, if not all, will be disappointed.

Many of the candidates have been pulled in by fear of exclusion from the primary market, the retail trade or the Government Broker, rather than by any realistic expectation of a worthwhile profit. The Bank's laissez-faire approach may look just and reasonable today, but when the market opens - ahead of an election and possibly in a period of rising inflation - it may be seen in a rather different light.

Pensions

The business of life assurance requires the longest possible view, and the equity market duly winched up the sector at the rather distant prospect of the abolition of Serps. Having passed through the budget with their taxation regime intact, the life offices must be feeling doubly blessed at the sight of a flow of pension savings which - for all the UK Government's discussion document's bows to competition - they look best placed to handle. The sector rose by over 2 per cent on the day.

That such a root-and-branch reform lacks parliamentary consensus may dull enthusiasm for what looks set to be a bonanza for the equity market. An extra £2bn or so a year diverted from the Government accounts into institutional cash flow should come in handy just before an election - and in the midst of the flotation of British Gas.

But quite outside what is bound to be a lively political debate, the Government is asking quite a lot of the equity market. If the discussion document believes that the economy cannot afford open-ended pension liabilities through Serps, it

takes imagination to contend that even additional investment through the market will see the pension system over the demographic hump. The very recent success of the equity market, which has made money-purchase schemes attractive, is scarcely the most solid basis for predictions into the next century.

As for corporate contributions, these have been pitched so low in the document as almost to invite political mud-slinging. But even a contribution of 2 per cent from companies - only a minimum and business will face pressure to do more. But this will go some way to compensate the market for the loss of contributions from those corporate wise virgins with overvalued schemes.

Debenhams

It is plain as can be that not all the riches of Croesus - let alone those of the brothers al Fayed - could enable House of Fraser to bid for Debenhams; on grounds of competition policy alone that possibility must surely be excluded. That the 420 per cent of Debenhams acquired by Fraser has the potential for being used in a defensive or obstructive manner was naturally enough pointed out by Burton, and it does seem that if Fraser could frustrate the Burton offer, it would afterwards have a markedly easier time trading against Debenhams up and down the country.

Yet the logic of buying even a small proportion of Debenhams at a price of almost £4 per share - about 60p above the safety-net of Burton's terms - is more ambitious than a mere blocking manoeuvre. What is at stake, surely, is a bargaining position for Fraser when the battle for control of Debenhams reaches its decisive phase.

Assuming that a successful classical defence is the least likely outcome, Fraser is effectively making an appointment with either Burton or a management team that will need to sell a lot of assets after the buyout. And since a Burton victory would almost certainly require an increased offer - thanks in part to last week's buying by Fraser - Burton may well be an equally willing seller of the Debenhams property book. One thing is clear in this murky tale: Fraser has not risked £2m on a bargaining hand that it does not intend to play.

This announcement appears as a matter of record only.

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May 1985

Published by The Financial Times (Europe) Ltd., Frankfurt Branch, represented by E. Hugo, Frankfurt/Main, and, as members of the Board of Directors, F. Barlow, R.A.F. McClean, G.T.S. Danner, M.C. Gorman, D.E.P. Palmer, London. Printer: Frankfurt-Scala-Druckerei GmbH, Frankfurt/Main. Responsible editor: C.E.P. Smith, Frankfurt/Main. © The Financial Times Ltd. 1985.

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SECTION II - COMPANIES & CAPITAL MARKETS

FINANCIAL TIMES

Tuesday June 4 1985

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Litton up in third quarter as sales drop

By Our Financial Staff

LITTON INDUSTRIES, the California-based technology group, yesterday reported a rise in third-quarter earnings from \$75.6m, or \$1.77 a share, to \$81.5m, or \$1.91. The rise comes despite a fall in sales from \$1.21bn to \$1.18bn and takes net earnings for the nine months ended April 30 to \$225.4m, or \$5.24 a share, compared with \$239.5m, or \$5.60.

The earlier period, however, includes \$38m, or 85 cents, from discontinued operations and an anti-trust judgment in favour of the company. Sales for the latest nine-month period were \$3.47bn, up marginally from \$3.45bn a year earlier.

Mr Fred W. O'Green, chairman, said most of the company's operations recorded improved earnings over year-ago periods.

Earnings were higher at Litton's advanced electronic systems and shipbuilding businesses, and in the industrial systems and services business segment, including geophysical services and industrial automation systems.

The company's electronic and electrical products earnings were largely reflecting the absence of the magnetic recording division which was sold in 1984, and softness in the markets for the sector's products.

Charles Batchelor writes from London: Hugin Group, the British manufacturer of cash registers and point-of-sale systems for retailers, is to pay \$67m for Sweda, a Litton subsidiary which also makes cash registers.

Sweda's sales are four times those of Hugin and will make it one of the largest suppliers of point-of-sale systems alongside NCR Corporation, National Semiconductor Corporation, IBM and Nixdorf, the West German group. A few years ago Hugin was struggling to survive as part of Electrolux, the Swedish domestic appliance maker.

Hugin, which was bought out by its management from Electrolux just over 18 months ago, yesterday carried out a one-for-one rights issue to raise £33.5m net of expenses to meet part of the purchase cost.

Litton will become a 20 per cent shareholder in Hugin as a result of this deal. Hugin's shares are at present held by 30 UK institutions and its management, but the company expects to seek a UK stock market listing in late 1986 or early 1987.

Hugin nearly doubled its pre-tax profits from £390,000 to £740,000 in the six months ended June 1984 on turnover which rose from £13.6m to £21.6m.

Sweda made a cumulative loss of £25m before interest charges in the 3½ years ended January 1985, including a loss of \$4m on turnover of \$180m in its last full year to July 1984.

Gallagher, the UK cigarette producer, is a subsidiary of American Brands, not R.J. Reynolds as reported yesterday.

INTERNATIONAL BONDS

Eurodollars trail U.S. market

BY MAGGIE URRY IN LONDON

THE EURODOLLAR bond market is continuing to lag behind a sharply rising New York bond market. Investors nervous about the dollar has meant that yields, even on top-quality Eurobond issues, are now well above U.S. Treasury yields - making it hard for syndicate managers to bring new issues.

Yesterday Eurodollar fixed-rate bonds gained around ¼ point, well below the rise in the New York market.

Stepping up the pressure in Europe's tyre war

John Davies in Frankfurt looks at the logic behind Conti-Gummi's deal with Semperit

CONTINENTAL Gummi-Werke of West Germany sees many advantages in its takeover of a 75 per cent stake in the tyre operations of Semperit of Austria but aims at an arm's length relationship rather than strong centralised control.

The deal - finalised last week after years of on-off talks - is a major development in the struggle for market share and for survival in the European tyre industry.

Conti-Gummi, which was close to ruin more than a decade ago, has steadily become stronger and more international. The Semperit takeover is a further stage in its strategy of broadening its horizons and improving its profitability in a difficult environment.

The West German group is paying DM 47m (\$15.28m) for its controlling stake in Semperit's tyre division retrospectively from the beginning of this year but is not buying into Semperit's other loss-making rubber products business.

In terms of volume, Conti-Gummi is gaining a useful increase in overall market share. With about 13.5 per cent of the European tyre market, it is already close to being number two after Michelin of France and ahead of Pirelli, Goodyear and Dunlop-Sumitomo.

By gaining a further 3.5 per cent market share through Semperit, the Conti-Gummi group would increase the distance from its challenges.

In addition, the different profile of the two companies means that they would complement each other and benefit from working together, according to Herr Helmut Werner, Conti-Gummi's chief executive.

Semperit, for instance, is relatively strong in the replacement tyre market, partly as a result of Austria's lack of a market for vehicle tyres. The replacement market offers the prospect of higher profit margins than the motor vehicle manufacturers' original equipment market.

The Austrian company also has a strong position in the truck tyre market and will boost the Conti-



Left: Helmut Werner, Conti-Gummi chief executive; attacking new market segments

CONTI-GUMMI GROUP'S FIVE-YEAR RECORD		
	Sales DMbn	Profit DMbn
1980	3.16	26.1
1981	3.23	27.8
1982	3.25	18.3
1983	3.39	40.2
1984	3.53	41.2
* Loss		

Gummi market share in this line of business by as much as 50 per cent.

Herr Werner also points to Semperit's foothold in Japan, where it has built up sales of 900,000 tyres a year to Japanese vehicle manufacturers. This outshines Conti-Gummi's own success in opening up a market for 250,000 tyres a year in Japan, consisting of 200,000 tyres made in co-operation with a Japanese partner and 50,000 tyres imported from Europe.

Conti-Gummi, which took over the European operations of Uniroyal of the U.S. in 1979, now gains a third tyre brand in addition to Continental and Uniroyal. As a result, executives see the way open to an intensified policy of attacking new market segments through differentiated brands. "We could not do that before without cannibalising one of our brands," says Herr Werner. "We can do it more easily with Semperit."

He also sees prospects of co-operating in purchasing raw materials in financing, in marketing and in physical distribution of products.

Herr Werner dismisses any suggestion that Conti-Gummi may have bought a problem. "It is false to say that Semperit is an absolute nobody," he says.

Semperit has made great progress in reducing its losses, he says. It is tackling its cost structure and has shown that it can introduce new products.

Semperit's tyre division, which broke even last year, will add almost another DM 1bn to Conti-Gummi's group sales revenue of DM 3.5bn a year. About DM 740m of this increase arises from tyre manufacturing and the remainder from trading and other business. About 70 per cent of Semperit's tyre sales revenue comes from outside Austria.

The plan already underway to restructure Semperit's tyre factory at Traiskirchen near Vienna is to continue, along with the state subsidy to finance the modernisation. Conti-Gummi has already carried out similar restructuring in its own operations and believes this experience will be useful to Semperit.

Equipment at Traiskirchen could be made compatible with that elsewhere in the group, so that product specifications could be identical, but in general Herr Werner envisages an "arm's length" relationship with the Austrians. Not only production but also research and development will continue to be carried out in Austria, which will become a third development centre

for the Conti-Gummi group in addition to Hanover and Aachen.

Conti-Gummi executives assert that the price of DM 47m for its 75 per cent stake is fair rather than low. The Semperit operation will not make a profit "tomorrow morning," says Herr Horst Urban, Conti-Gummi's finance chief.

Moreover, Conti-Gummi will bear half the costs associated with the scaling down of the workforce at Traiskirchen under the existing restructuring plan. On the other hand, Semperit losses could produce tax benefits.

Herr Urban denies that the takeover is a "defensive move" to prevent rivals stepping in. With the European tyre industry under pressure, Conti-Gummi would have to take over a lot of factories if it were bent on such defensive moves, he adds.

The West German group is buying only into Semperit's tyre operations (including its factory in Dublin, Ireland, and its 27.7 per cent stake in the Yugoslav Sava tyre concern). It is not buying into technical rubber products, which are separate units under the Semperit holding company.

Some technical rubber products are at present made at the Trais-

kirchen tyre plant but are to be moved out. Conti-Gummi's own technical rubber products division (sales DM 600m a year) will continue to compete with Semperit in some markets.

The deal will alleviate the problems of Creditanstalt Bankverein, the Austrian bank which owns almost all of the Semperit holding company. The bank, which is majority owned by the Austrian government, has been looking for ways to ease the financial burden of problem areas in its industrial holdings. Semperit has long been debating the need for a partner as a means to survive.

The takeover - which still requires the approval of the West German Cartel Office - is Conti-Gummi's second big acquisition move since it broke out of its national constraints by buying Uniroyal's European operations six years ago.

In an industry afflicted with overcapacity and tight margins, Conti-Gummi has relentlessly pursued a policy of rationalisation, technical improvements in products and co-operation with partners abroad.

It has obtained a foothold in the U.S. through the manufacture of Continental tyres by General Tire and Rubber, while in Japan it has a similar venture with Toyo Tire and

Rubber. Other international links include partnerships with Modi in India, and General Tire and Rubber in South Africa.

Conti-Gummi's cult of cost control and technical improvement arises from the realisation that the industry's trends are becoming more and more demanding. Advances such as longer-lasting tyres are tending to make the market smaller, as well as shifting the balance a little more to vehicle manufacturers for the low-margin original equipment market.

It is currently pressing ahead with plans to launch a new tyre, the so-called ContiTyreSystem, which books over the rim of a wheel rather than hanging from it. The company claims this would be safer and last longer and could eliminate the need for vehicles to carry a spare wheel.

Conti-Gummi claims to have found partners for this project among other tyre manufacturers - a key point if the tyre is to have broad acceptance in the motor vehicle industry.

Conti-Gummi's recovery began under the management of Dr Carl Hahn, now head of Volkswagen. Herr Werner, his successor as chief executive since the beginning of 1982, has consolidated the company's strength.

After heavy losses in the early 1970s and a further setback in 1981, Conti-Gummi made an increased net profit of DM 48.3m last year and has paid a dividend for the past two years in succession. It made a payout to shareholders only once in the previous 11 years.

Herr Werner, who manages to combine a hard line with a persuasive manner, came to Conti-Gummi through the West German group's takeover of Uniroyal.

In a conciliatory reference to Semperit executives he has remarked: "If you look at me, you see how Continental handles people it has taken over." But as Herr Urban added irreverently: "That's not to say we have any plan to make a Semperit man head of Continental."

France launches FFr 15bn bond

By David Marsh in Paris

THE French Government has launched a FFr 15bn (\$1.6bn) 15-year domestic bond issue, on sale from banks, as its second major capital market operation so far in 1985.

The issue is split into two tranches, the first with a coupon of 10 per cent issued at 95 per cent, and the second with a floating interest rate linked to yields on existing issues of more than seven years on the secondary market.

Each tranche is being issued for a minimum of FFr 5bn. The Treasury reserves the right to issue fresh tranches of the bond in order to provide a "tap" of available stock for the market.

Although the Government has already introduced "renewable bonds" - the last of which was launched in April - to keep regular supply of paper in the market, the latest bond marks the first time that France has moved to issue a true "tap" stock of the kind traditionally offered in the UK.



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Wide-ranging shake-up at Alcan

BY ROBERT GIBBENS IN MONTREAL

ALCAN Aluminium is restructuring its corporate organisation to reduce the layers of management. Aluminium Company of Canada, the main operating company, will become known as Alcan Canada and be grouped into four operating entities for Canada and the U.S.: materials, primary and secondary metals, rolled products, plus fabricated and

downstream operations. The functions of Alcan Canada Products, the Canadian fabricating unit, will be absorbed by the headquarters group in Montreal. Mr Timothy Tuft, 38, now vice-president of Alcan Canada Products, will become president of Alcan Aluminium of Cleveland, the main U.S. subsidiary, following the retirement of

Mr Roy Gentles. Mr Tuft will also be responsible for a new Boston office.

Alcan Aluminium will continue to own and manage the U.S. businesses, but operating responsibilities will be shared by the heads of the four operating entities for North America.

Holderbank plans SwFr 60m rights

BY JOHN WICKS IN ZURICH

HOLDERBANK, the Swiss-based cement-industry holding company, plans to raise SwFr 60m (\$23.16m) by a rights issue.

Terms are one new bearer share of SwFr 500 nominal value at a unit price of SwFr 1,000 for every five existing registered shares or every 25 existing bearer shares. It will increase Holderbank's share capital by SwFr 30m.

At the same time registered shares with a nominal value of SwFr 30m will be issued without drawing rights reserved for discretionary placing, for guaranteeing conversion or warrant rights from future bond issues, for purchase of new participations.

A reorganisation of the company's capital structure is also planned. Registered shares will re-

main unchanged with a nominal value of SwFr 500 but existing bearer shares of SwFr 100 nominal value will be consolidated into new units of SwFr 500 each, while holders of five existing bearer shares will be able to exchange these for registered shares.

The new bearer shares will, like registered shares, entitle holders to one vote each.

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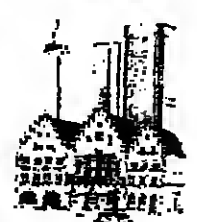
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The Soviet Union last year supplied 24 per cent of total gas in 1984.

On a consolidated basis, Snam's 1984 net income was doubled to 1,345bn.

merly executive vice-president, as president and chief operating officer, expects another record year of

U.S. DOLLAR STRAIGHTS	Second	Mid	Other	Change on day	Week	Yield
Ameras Crack 10% 80	100	102 1/2	102 1/2	+ 1 1/4	+ 1 1/4	10.23
Ameras Crack 12% 86	150	107 1/2	107 1/2	+ 0 1/2	+ 1 1/2	9.80

[illegible]

A 1962 tax-law change made that practice less attractive, tax lawyers said, but the dispute over tax treatment of the company's earnings for Lilly and Seale, many other big pharmaceutical companies with Puerto Rican subsidiaries have already settled similar tax disputes.

In the Lilly case, the IRS contended that Lilly's gross profits on Darvon — and Darvon-N pain relievers should be recorded by the domestic unit and not the Puerto Rican subsidiary. Judge Wiles rejected that, but did rule the Puerto Rican unit overcharged U.S. parents for the Lilly product. The IRS man said the ruling appears to reduce the company's tax liability for the years 1971-73 to about \$14m from \$34m.


ANDERSON CLAYTON, Brazil's

kets, accounted for 35 per cent of sales.

[illegible][illegible][illegible]

1000 YEN 1000	120	100%	8 1/4	+ 1/4	+ 8 1/4, 8.50
Taiwan Republic 5% '84	83	100%	8	8	5.40
World Bk 5% '84	150	101 1/4	8	+ 1/4	8.50
Average price change On day 0 on week + 8 1/2					

YEN STRAIGHTS	Immed	Mid	Offer	Change on	Yield
Austria Republic 7.80	1000	95 1/2	99 1/2	+ 9 1/4	+ 8 1/4, 7.20



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<p>Notes Due February 1994</p> <p>Interest period 30th August 1985 Interest rate of 7.70% per annum of \$194.64 per annum on 30th August 1985.</p> <p>Company, London Agent</p>	<p>For the six months 31st May 1985 to 29th November 1985 the Notes will carry an interest rate of 8½% per annum with a coupon amount of U.S.\$420.24.</p> <p>Banks Trust Company, London Agent Bank</p>
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INTL. COMPANIES & FINANCE

Drug producers hit by price cuts

BY CARLA RAPAPORT IN TOKYO

IN SHARP contrast to Japan's electronics, car and steel manufacturers, the drug companies have fared miserably over the past year.

According to the unconsolidated profit figures released over the past few days, all but one of the leading five pharmaceutical makers showed marked declines in earnings for the year to March.

The poor showing underlines the industry's greatest problem—one which seems almost un-Japanese. The drug industry, operating in the second largest drug market in the world, sells almost none of its products abroad. While the issue of Japan's huge trade surplus rages around them, the drug companies remain an unaffiliated, homebound industry.

For decades, the industry has been almost totally dependent on its major customer, the Japanese Government, which buys drugs for the comprehensive national health programme. In recent years, however, the Government, anxious to cut its soaring medical costs, has levied a cumulative 46 per cent cut in the prices at which it buys drugs over the last four years. The results are now painfully obvious.

Takeda Chemical, the largest of the five, reported a 4 per cent drop in pre-tax profits and

JAPANESE DRUG MANUFACTURERS

Parent company results (Ybn), year to March 1985 (March 1984)

	Sales	Pre-tax profits	Net profits
Takeda Chemical	475	45.10	18.46
	(478)	(47.02)	(20.85)
Sankyo	243	24.51	8.94
	(232)	(23.90)	(8.94)
Fujisawa	197	22.23	6.03
	(204)	(27.91)	(10.96)
Shionogi	185	20.46	7.38
	(177)	(23.16)	(9.54)
Eisai	135	15.85	4.87
	(138)	(10.43)	(3.45)
Daiichi	89	10.17	3.45
	(82)	(8.22)	(3.45)

an 11.4 per cent drop at the net level to ¥18.5bn (\$73.6m), on sales largely unchanged at ¥474bn. Takeda said it was the first profit drop it had suffered in the past 15 years.

"We are seeing margins crash precipitously, with many of the companies coming under pressure," said Mr John Baldwin, a drugs analyst with the Tokyo office of stockbrokers Jardine Fleming.

The effects of the price cuts are most evident at the operating profit level, with Fujisawa Pharmaceutical showing the largest drop, of more than 30 per cent, to ¥18.9bn on sales down 3.5 per cent to ¥196.8bn. Eisai and Shionogi showed drops at the operating level of 19.7 per cent and 14 per cent respectively.

Further, all but one of the companies predict further profit declines in the coming year, with Fujisawa remaining the most pessimistic with a 23.5 per cent projected decline at the pre-tax level. Fujisawa had been marketing Ciba-Geigy's drugs in Japan, but the Swiss company has recently set up its own distribution network.

The only company to fare well among those in the recent reporting group was Daiichi Pharmaceutical. Daiichi reaped the benefits of four new drugs launched in Japan. New drugs are allowed higher prices and higher margins than older drugs.

Despite the setbacks in prices and margins, all the companies are continuing to expand their research and development

spending, with an eye toward international expansion over the next few years.

The largest drug companies have also maximized their earnings in non-operating areas, such as securities and other investments. Sankyo, for example, managed to turn a 6.4 per cent drop in operating profits to a 2.6 per cent growth at the pre-tax level, thanks to improved investment management.

Smaller companies, however, do not have the same sort of leeway. Some of these have been breaking with tradition and linking up with Western manufacturers, a trend which is expected to gain speed in coming months. Dow Chemical, for example, recently bought a majority stake in a small Japanese drug company. Other Japanese makers are eyeing the possibilities of mergers.

Drug stocks on the Tokyo Stock Exchange, however, stand at historic highs despite the recent drop in earnings. This reflects the hope that one of the many new drugs under development in Japan will turn into a blockbuster. Indeed, breaking into overseas markets depends on new products, an area in which Japan has yet to excel. At a result, many company officials believe it may take some time before Japan's drug industry is truly international.

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Shipbuilders depressed by fall in value of orders

BY YOKO SHIBATA IN TOKYO

FOUR OF Japan's six major shipbuilders experienced setbacks in pre-tax profits for the year to March, reflecting a slump in their machinery business caused by intensified competition in plant exports, as well as unprofitable shipbuilding orders.

In the current year, most expect further falls in pre-tax profits as shipbuilding continues to be affected by a fall in vessel prices.

The two exceptions were Mitsubishi Heavy Industries (MHI), the largest company in the sector, and Kawasaki Heavy Industries (KHI), which reported a 64.6 per cent—and

Kawasaki Heavy Industries. KHI returned to pre-tax profits of ¥5.6bn (\$22.3m) from the previous year's pre-tax losses of ¥10.14bn, thanks to the completion of a reshaping of its motorcycle sector a year earlier than scheduled.

Motorcycle sales, which had been hard hit by a Honda-Yamaha price war in 1983-84, showed a recovery. KHI's shipbuilding sector remained in the red but its plant export division recovered to break-even.

The reduction of borrowings by ¥39bn also contributed to the earnings improvement. KHI resumed a dividend of ¥3, the first since 1981-82.

JAPANESE SHIPBUILDERS

Parent company results (Ybn), year to March 1985 (March 1984)

	Sales	Pre-tax profits	Net profits
MHI	2,090	67.25	35.34
	(1,908)	(53.01)	(27.97)
KHI	892	17.47	8.7
	(911)	(22.54)	(10.44)
Kai	715	5.40	8.85
	(703)	(10.14)	(8.85)
Hitsachi Zosen	428	7.84	4.84
	(403)	(12.95)	(7.07)
Mitsui Engineering	330	4.20	4.56
	(297)	(8.14)	(3.62)
Sumitomo HI	294	4.28	2.70

Union Steel in the red

By Jim Jones in Johannesburg

UNION STEEL CORPORATION (Usc), the South African iron and steelmaker, suffered a loss on steelmaking operations in the six months to March and is not optimistic about immediate prospects.

First-half turnover rose to R118.9m (\$36.3m) from R100m while operating income fell to R5.9m from R3.8m.

Higher depreciation and finance charges led to a pre-tax loss of R3m against profits of R2.7m in the corresponding period of 1984.

A first-half loss of 9.98 cents a share was sustained against earnings of 9.13 cents in the same period a year ago. Earnings totalled 46.87 cents a share in the last financial year.

Mitsubishi Motors soars

By Our Financial Staff

MITSUBISHI MOTORS of Japan has reported a near-rebelling of pre-tax profits to ¥20.74bn (\$86.6m) for the year to March, against ¥7.06bn, as foreign exchange gains totalling ¥8bn added to the benefits from an increase in unit sales.

Turnover reached ¥1,408bn, up from ¥1,174bn. A steep increase in the tax charge, however—to ¥14.1bn against ¥1.5bn—meant that net earnings emerged a mere modest 19.5 per cent ahead at ¥6.64bn compared with ¥5.56bn.

Unit sales rose 11.2 per cent to 1.16m vehicles, with exports ahead 14 per cent and domestic sales up 8 per cent.

Larger than expected loss for Sanko Steamship

BY OUR TOKYO STAFF

SANKO STEAMSHIP, Japan's deficit-ridden shipping concern, yesterday reported a far larger than expected net loss of ¥48.3bn (\$272m) in the year to March, bringing cumulative losses to ¥168.3bn, the largest ever borne by a Japanese company.

The company had predicted the net loss at ¥45bn. The pre-tax loss reached ¥50.6bn from the previous year's ¥55.5bn. Turnover improved from ¥248.26bn to ¥267.96bn.

The larger than projected net loss stemmed from allocating extraordinary debits of ¥24.5bn for bad debt reserves on loans

owned by Sanko's subsidiaries and guaranteed by Sanko, as well as a revaluation downward of its shareholdings in subsidiaries.

Sanko guaranteed ¥9bn of a ¥19bn loan for two subsidiaries. Sanko also came to the equity market in 1984 to raise about ¥94bn in a share placing, most of which was taken up by subsidiaries. However, Sanko's share price plunged, and the company may still be asked to provide additional collateral for its loan guarantees.

The special provisions were made on the advice of its auditors.



Tokyo Pacific Holdings N.V.

Tokyo Pacific Holdings (Seaboard) N.V.

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UK COMPANY NEWS

TV demand boosts Carlton Comms.

DEMAND for sophisticated production techniques from the television industry has boosted Carlton Communications in the first six months of the 1984-85 year, with pre-tax profits more than doubled from £2.57m to £4.56m.

The 105 per cent increase for the period to March 31 took the City by surprise, and the shares were marked up 30p to 820p. They later relaxed to close at 800p.

Carlton, a video technology and communications group which also produces financial tip sheets, increased turnover from £9.4m to £16.45m—a rise of some 75 per cent.

The comparative figures have been restated to include Carlton Superhire, acquired for £6.2m a year ago. Since then the group has made two other expansionist moves, including a U.S. deal which could ultimately be worth around £25m.

Mr. Michael Green, the chairman and chief executive, said that the television division now represented the largest proportion

of the group's revenues and earnings, and that demand from the industry had enhanced Carlton's position as market leader in new technology applications for broadcast television.

He is confident that the current six months will produce full year results well up to expectations.

The interim dividend is raised from an equivalent 1.46p to 1.95p on capital increased by a rights issue last December. The total last time was equivalent to 4.5p when the company reported taxable profits 58 per cent ahead at £3.54m. Carlton only gained a full listing in February, 1985.

After tax at £1.7m against £0.93m, net profits came out at £1.16m, up from £1.44m, or 12.7p per share (7.11p).

Commenting on the half year's trading, the chairman says that the new, high dimensional computer imaging system and the electronic paint-box have been enthusiastically received by every sector of the TV industry.

Ha goes on to say that computer graphic commercials for the Halifax Building Society and Sun Alliance Insurance were produced in the period, being the first commercials totally using the Bosch FGS4000, to be shown on British TV. Complex special effects productions for Maopower Employment Services and Sava-centre were also completed, the latter having taken one year to make.

The competitive mood of Fleet Street has resulted in continued work for the company with commercials for The Sun, The Times, The Financial Times and The Sunday Times.

The group's photographic and publishing division produced excellent results in the period, says Mr. Green, and two new buildings in Park Royal and Tottenham will be occupied in the current six months.

comment

The Fleet Street Letter would have done well to tip the shares

of its parent, Carlton Communications, which from 400p a year rose yesterday by 10p to 800p after another set of excellent results. While some of the increase comes from its latest important acquisition, Ahekas, the U.S. video company, most of the improvement has been generated internally. The bulk of the profits came from television—the company operates in the area where television and computer overlap, which is one of the highest value added parts of the market. It is involved in the increasingly sophisticated special effects at post production, and is first in the field of technology applications for television.

Profits for the full year, which are likely to include a £2m contribution from Ahekas, should be about £11m, and assuming a tax rate of 35 per cent, the shares are trading on a P/E of 28. For a company which is growing internally at about 40 per cent, and has proved itself adept at making shrewd acquisitions that does not seem extortionate.

Hugin in £24m rights to help fund U.S. deal

By Charles Batchelor

Hugin Group, the unlisted manufacturer of cash registers and point of sale systems for retailers, is to pay £27m (£23m) for Sweden, the U.S. group, in an ambitious deal which will lead to a 150 per cent increase in Hugin's issued share capital.

Hugin yesterday made a one-for-one rights issue of 15m shares at 170p each to raise £2.55m after expenses. In addition Hugin is issuing 7.5m shares to Litton Industries, the U.S. defence equipment group and the present owner of Sweden, to give Litton a 20 per cent stake in Hugin's equity. A Litton director will join the Hugin board.

The shares to be issued to Litton are valued at \$24m or about 248p each at current exchange rates, implying a discount in the purchase price on Sweden's stated asset value.

Finally Hugin will pay about \$13m cash to meet the balance of the purchase cost. The rights issued were underwritten by Hambros Bank. Brokers to the issue were Laing & Crutchfield.

Hugin's main shareholders, apart from Litton, are Jardine Fleming (Securities) with 7.2 per cent ahead of the new share issues; 31 (Investors in Industry) with 6.4 per cent; and Electra Investment Trust with 5 per cent.

Mr. David Pope, Hugin's chief executive, will take up about 25 per cent of his rights entitlement, reducing his shareholding from 6.2 per cent to about 4.7 per cent. The directors held 11.1 per cent before the share issues with other staff holding about 4 per cent.

Negotiating the Sweden purchase has delayed Hugin's plans to go for a full UK Stock Market listing. It now plans to seek a listing in late 1985 or early 1987.

Hugin forecast that the Sweden purchase will leave it with a gearing of 68 per cent by the end of 1985, falling to just under 50 per cent by the end of 1986 when the benefits of the takeover start to come through.

Hugin's profits were in line with its budget in the first four months of 1985 but sales were less than expected. This resulted from the company concentrating on improving the technical specifications of its cash registers for the Italian market at the expense of sales.

Hugin does not expect to pay a dividend in the year ending December 1985 but it intends in the future to pay, on its increased capital, at least the same as the 3.5p paid in 1984.

Nadir moves to tidy up Polly Peck interests

BY MARTIN DICKSON

Polly Peck International, the fruit packing, electronics and water bottling company headed by Mr. Asil Nadir, has announced agreed terms to acquire 100 per cent control of two companies in which it already has substantial interests—the quoted associate Cornhill Holdings and quoted subsidiary Inter-City Investment Group.

The offers value USM-listed Cornhill at about £16.2m and Inter-City, which has a full listing, at about £15m.

Polly Peck already has a 32.65 per cent stake in Cornhill, which is its partner in the development of a mineral water bottling plant at Nilsar, in north-west Turkey. Inter-City, in which Polly Peck clothing subsidiary Wearwell has a 50.12 per cent holding, is primarily a wholesale clothing distributor.

The merger plans were described by the company last night as "essentially a tidying up operation." Polly Peck has long aimed to take 100 per cent control of Cornhill but plans to do so in 1985 were shelved when Polly Peck's share price fell sharply. Mr. Nadir announced last month, at the time of the group's interim results, that negotiations were taking place with Inter-City.

For every 20 ordinary shares in Cornhill, Polly Peck is offering 21 of its own. On the basis of Polly Peck's closing price last night of 289p ex-dividend, down 41p on the day, each Cornhill share is valued at 282.4p. Cornhill shares closed last night at 280p, down 10p on the day.

Polly Peck is offering one of its shares for every five in Inter-City, valuing each Inter-City share at 53.8p. Inter-City shares closed last night at 53p, down 1p on the day.

The terms of the offers are being recommended by the directors of Inter-City and the independent directors at Cornhill, whose chairman is Mr. Nadir.

Polly Peck said the acquisition of Cornhill would only the ownership of the Nilsar plant while that of Inter-City would enhance its domestic and international development.

Cornhill had pre-tax profits of £1.98m in the 26 weeks to March 1, compared to a £93,000 loss in the previous full year. Turnover was £5.43m.

Inter-City made pre-tax profits of £23,000 in the six months to February 28, against a £325,000 loss for the eight months to the end of August 1984.

Edbro shows underlying improvement

The year-end figures for the Bolton-based engineer Edbro (Holdings) showed that turnover to the end of March 1985 fell by 6.1 per cent from £21.3m to £20m, giving pre-tax profits down by £300,000 to £2.2m.

However the company says that last year's figures included a large exceptional order. Omitting that leaves turnover and profits ahead, it says.

The final payment is being increased to 4.5p, compared with a final last year of 4p, giving a total of 6.5p (8p).

The company says that with markets being static and fiercer competition, the results are encouraging.

Capital spending rose by £400,000 to £1.4m and assets per share were 194p at the year end, 10 per cent higher than the 1980 showed a year previous. Despite the spending the amount of cash rose with each holder's less borrowings of £1.5m, an increase of £500,000.

Unless trading conditions change the company expects the first half of this year to show profits better than the firm of the corresponding period in 1983/4.

Amalgamated Financial

A £100,000 lift in the profit on disposal of investments has boosted the results of Amalgamated Financial Investments for the year ended March 31, 1985. With turnover improving from £37,350 to £169,237, the profit before tax is up from £24,998 to £225,068.

After tax £21,884 (£16,315) the net profit was £203,182 (£148,683) earnings of 1p (0.5p) per share. The profit on investment sales totalled £132,698 (£31,681).

Amalgamated Financial Investments is controlled by Dove Holdings.

Appletree is joining the USM

BY LUCY KELLAWAY

THE LATEST in the series of specialist food companies coming to the USM is Appletree, which will be joining the market later this month via a placing by Griesvenor Grant.

Appletree pre-packs, distributes and markets fresh vegetables in the UK. More than 80 per cent of its sales are to the multiples, with Safeway, Sainsbury and Tesco among its customers.

The company is likely to be capitalised at about £7m, which is smaller than its two major quoted competitors, Glass Glover and Whitworths.

It handles more than 70,000 tons of vegetables each year of which potatoes account for about 60 per cent. The balance is made up mainly by onions, carrots and cauliflowers.

Despite the company's name, called after the house of chairman Mr. David Johnson, Appletree's interest in fruit is limited to citrus fruits which it has started importing recently from Spain.

The company expects that growth will come from three main sources: diversifying into a wider range of fruits and vegetables, increasing its market share, and benefiting as the supermarkets' sales of fresh produce continue to grow.

The placing will raise more than £1m which it plans to spend largely on improving its cold storage and distribution facilities. The company says that this investment will enable it to provide a better service for its customers and ensure continued growth.

Profits for this year ending November 1985 are forecast to be £700,000 (£560,000), £390,000 having been made in the first six months.

The company attempts to minimise the risks by matching sales purchases and by offsetting any unmet risk in the futures markets. However as mark-ups are a fairly constant percentage of the potato price Appletree inevitably does better when potato prices are high. In the last 18 months prices per tonne have been as low as £60 and as high as £200.

Appletree is expected to come to market on a prospective price/earnings multiple of about 16. Impact day is June 18 and dealings should begin on June 25.

FKI set to keep up rapid growth

WITH THE help of acquisitions, the FKI Electricals group has pushed up its profit by £1.2m in the year ended March 31, 1985, and looks forward to the continuance of its rapid expansion.

Results for the first two months of the present year indicate a "further substantial increase in turnover," the directors report. They are continually looking for suitable acquisitions and have a "number of prospects" under consideration.

When making a rights issue towards the end of March to raise some £7m, the directors forecast the 1984-85 profit before tax at a minimum of £3.3m compared with £2.26m achieved in the previous year.

The final figure turns out to be £3.45m, and shareholders are to receive the promised final dividend of 0.275p net on the higher capital, giving a total of 0.5p, against 0.425p.

During the year the two biggest recent acquisitions—English Numbering Machines and Burndept Electronics—both made large contributions to group profits. There have been two further purchases—Metamec which was bought immediately before the year end, and Tully Engineering.

The directors explain that the increase in the present year's turnover is partly due to Burndept not being a member of the group last year. It has a long order book and since the year-end has received a further Home Office contract worth some £2m.

They believe that this year will see a further significant contribution from Burndept.

Group turnover in the past year shot up from £10.7m to £18.53m; the operating profit came to £3.45m (£2.26m) and there was a £240,000 pre-acquisition loss arising on the purchase of a subsidiary.

date, went from a pre-acquisition annual loss of £700,000 to a net profit of perhaps £400,000 for the nine months' contribution in these results. Moreover, FKI has yet to feel the effects of new Home Office orders won by Burndept which will increase turnover strongly in the next few years. Now, with the £7m rights issue proceeds in the bank, the group is angling for bigger fish—It pulled out at the last minute from buying Mulried, which later went to REP for £18m, but is currently in separate talks with quoted companies about the possible acquisition of divisions with £10m-plus in annual turnover. Given the track record, there is every sign that FKI will soon complete a deal of this size and there are good grounds for backing a management team which has done so well on the acquisition trail.

The shares, after a strong reprieve over the past year, are however well up with events—up 41p to 48p, its change hands on a multiple of 16 times.

Anglo's profits were in line with its budget in the first four months of 1985 but sales were less than expected. This resulted from the company concentrating on improving the technical specifications of its cash registers for the Italian market at the expense of sales.

Hugin does not expect to pay a dividend in the year ending December 1985 but it intends in the future to pay, on its increased capital, at least the same as the 3.5p paid in 1984.

Laporte

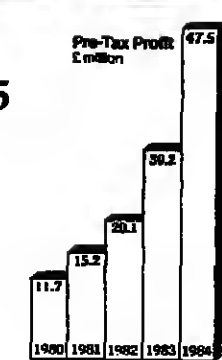
Annual General Meeting 31st May 1985

- Profit up by 57% in 1984
- 25% increase in dividend and one-for-three scrip issue
- Good start to current year
- Growth continuing

"The year has started well and the Group performance so far is significantly higher than that of the corresponding period last year . . ."

R.M. Ringwald, CBE, Chairman.

SPECIALIST CHEMICALS AND RELATED SERVICES—WORLDWIDE
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Anglo-American offsets effects of SA recession

RECORD earnings have been achieved by Anglo American Corporation of South Africa in the year to March 31, 1985. At net attributable profit of £18.53m, the company's earnings per share climbed to R880.4m (£334m), or 386 cents per share, before extraordinary items, from R510.1m a year ago.

Anglo is raising its final dividend to 100 cents (39p), making a total for the year of 135 cents against 120 cents.

On the latest occasion there is an extraordinary dividend of R63.5m to be deducted from the net attributable profit. It reflects losses within the group, stemming from the interests in Johnson Matthey, Capa Industries and the closure of the Engelhard group's metal refining operations.

A year ago there was an extraordinary credit of R64.5m which was largely attributable to the sale by the Bermuda-registered Minerals and Resources Corporation (Minroco) of part of its interest in Philbro-Salomon.

Anglo's good performance owes much to the strength of the group's diversification. Covering virtually every aspect of mining and metallurgy, the important financial interests it

has outweighed a less satisfactory performance by the industrial division which was hit by the South African recession.

Income, in terms of the weak South African rand, has benefited from sales of dollar-priced exports such as gold, coal, platinum and manganese.

The group has also seen a useful increase in interest income, reflecting South Africa's high lending rates, while its shareholding activities have taken advantage of a strong market on the Johannesburg Stock Exchange.

Anglo's decision to raise the final dividend suggests that the group is reasonably confident that its diversification will provide a further increase in earnings this year.

Meanwhile, the Minroco offset announced last night has boosted the previously announced reduction in the holding of Philbro-Salomon to 14.5 per cent.

The 10m shares of Philbro-Salomon were sold at a price of \$41.50 per share and the \$402m net proceeds have been used to clear Minroco's \$30m debt, the rest being now placed in the short term money market.

More O'Ferrall to buy balance of Adshel stake

More O'Ferrall, the outdoor advertising group, is buying from Reed International the 50 per cent of Adshel, a marketer of advertising space on bus shelters, which it does not already own.

The purchase price is £3m, funded by a vendor placing of 4.4m More O'Ferrall shares. Adshel's £3m debt to Reed will also be discharged on completion.

The sale is one of a series by Reed as part of a policy to focus on a narrower range of activities. This week, it announced that its building products division was for sale.

More O'Ferrall's annual report disclosed that it made payments totalling £28,000 last year to two retiring directors, Mr. George Cann and Lady Elizabeth More O'Ferrall. It also made a £18,000 payment for termination of contract.

Selincourt bid extended

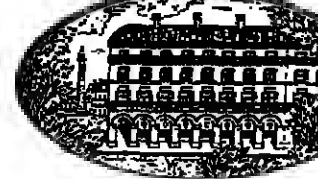
Stormgard, the "shell" company through which Mrs. Jennifer Abo has launched a £20m takeover bid for Selincourt, the fashionware and fabrics group, yesterday extended its offer after gaining acceptances from the holders of 26.45 per cent of Selincourt's shares.

Stormgard, which owned no Selincourt shares before making its bid, has received acceptances from the holders of 13.78m ordinary shares and 62,553 preference shares or 32.93 per cent of the preference equity.

It has extended its offer of 13 of its own shares for every 19 Selincourt shares and the cash alternative of 28p per share, underwritten by Morgan Grenfell, to June 14.

In Paris there's a palace that still feels like a palace. Although it is known to friends as an hotel.

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DIVIDENDS ANNOUNCED

	Current payment	Date	Corresponding payment	Total
Airflow Streamlines	0.75	July 23	0.75	1
Carlton Comm.	1.46p	July 19	1.46p	4.5p
FKI Electricals	0.275p	Aug 19	0.275p	0.53p
TR Natural	4	July 26	4	7.5
J. W. Wassall	1	July 4	1	1

* Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock. § Unquoted stock.

Bank of Baroda

U.S. \$30,000,000 Floating Rate Notes due 1989

In accordance with the provisions of the above Notes, notice is hereby given that for the six months from 31st May 1985 to 29th November 1985, the Notes will carry an interest rate of 8 1/4% per annum.

The interest payable on each U.S.\$5,000 Note on the relevant interest payment date, 29th November 1985, against Coupon No. 7 will be US\$213.28.

Agent Bank:
Lloyds Bank International

Associated British Engineering plc

(Incorporated in England No. 110663)

Rights issue of 1,681,443 8 per cent. Cumulative Convertible Redeemable Preference Shares of £1 each at par

The Council of The Stock Exchange has admitted to the Official List the above-mentioned Convertible Preference Shares

Listing Particulars are available in the Exel Statistical Service. Copies of the Listing Particulars may be obtained during usual business hours on any weekday (Saturdays and Public Holidays excepted) for 2 days from the date of this notice from the Company Announcements Office of The Stock Exchange and for 14 days from the date of this notice from:

Associated British Engineering plc
38 Queen's Road
Reading RG1 4AU

Guinness Mahon & Co. Limited
32 St. Mary at Hill
London EC3P 3AJ

The Royal Bank of Scotland plc
PO Box 27
30 Fettes Row
Edinburgh EH3 6UT

Rowe & Pitman
1 Finsbury Avenue
London EC2M 7HD

4th June, 1985

UK COMPANY NEWS

Terry Povey on Henderson's share offer for Cartwright
Stalemate, but door still open

Henderson Group's takeover bid for R. Cartwright (Holdings) has reached an impasse.

The all-share offer is seriously being considered by the target company, but Henderson has chosen to bid its time, hoping that the nerves of the other players will break and the share price drop back.

The bid — five Henderson shares for every one of Cartwright — was launched on April 15. So far there has been no change in these terms and both sides have concentrated on presenting their cases to shareholders.

The central argument put by Henderson is that the two companies are engaged in sufficiently similar products and markets — doors, windows, partitioning, locks and security devices sold through builders' merchants or DIY shops — that the takeover is a clear case of strong industrial logic behind it.

In addition, Henderson claims a record of sustained growth and to be able to offer a broader domestic and international network through which the enlarged group's products could be distributed.

Mr Bob Teare, the Cartwright chairman, rejects these arguments and is seeking shareholder support for the company to remain independent.

He describes the bid as "opportunistic", saying that it was made following the publication of the company's 1984 results at the end of March — were an aberration on an otherwise fairly successful record of results which Cartwright claims achievement.

Henderson has its origins in P. C. Henderson, a more than 50 year old Romford-based company making gears for sliding doors.

In the 1960s it began to expand overseas establishing a factory in New Zealand, setting up marketing operations in both the U.S. and various European countries. By the early 1970s it had shifted its emphasis from gears to garage doors and changed its name to P. C. Henderson Group. In the late 1970s came further product diversification — industrial doors and partitioning and the first steps were made into the security area.

By the end of 1981 the present management team was in place. Mr Pat Gaylor (who became chairman in 1971), Mr Norman Parker, who became chief executive, and Mr Jim Davis, finance director.

Henderson was held back in 1980-81 by the depressed state of the building industry but by the following year the policy of diversification had begun to pay off.

In early 1982 the company bought Normand Electrical, the loss-making electric motor and industrial power transmission company for almost £2m.

In February 1983 Henderson paid £3m cash for Continental Instruments Corporation of New York — a company manufacturing commercial and industrial security systems, including computerised card access. This was a technological leap forward and placed the U.S. at the head of the company's growing list of overseas units: the others are in New Zealand, South Africa, Australia, Norway, Holland and Spain.

The turning round of Normand plus the U.S. acquisition enabled Henderson to almost double

when Newman Tons approached the board with a view to getting an agreed bid accepted. The talks were called off, although the memory of the approach still lingers on among the longer serving executives. The bidder held on to its 24 per cent stake for several years, long enough to keep everyone at the company worried.

In 1982 Cartwright began to expand its product range through architectural fittings. After recovering from the jitters in the industry in the early 1980s, the company acquired Evered Security Products to add to its locks and per share share.

Through 1983 the recovery continued only to be halted last year when pre-tax profits dropped to

furniture, aluminium die castings, architectural and security locks, partitioning and storage equipment. Trade injection mouldings and does some metal polishing and finishing. Overseas sales are negligible.

According to the Henderson offer document, the combined net assets of the enlarged group would be £23.44m — of which Cartwright would contribute some 30 per cent. Mr Teare is adamant that on an asset per share or dividend basis the offer from Henderson is too little.

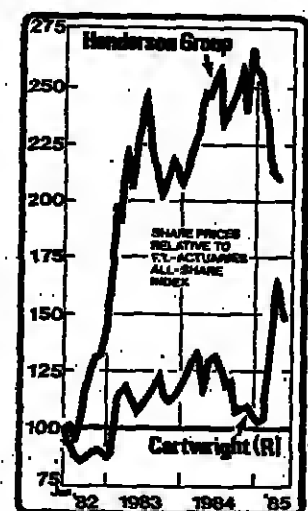
Certainly the movement in the Cartwright share price since a Press leak in mid-April has made the bid look low. Even with the target's shares dropping back to 165p (from an all time high of 180p recently) there is still a 35p difference. Henderson makes the point that prior to the bid Cartwright's shares had never been above 180p — and that the sector is not a glamour one in which large premiums would be paid for shares.

Mr Teare's wish to go on running the company is understandable. He makes the point, however, that although he has had only one year as chairman the rejection of the Henderson offer is no personal ego trip.

Mr Teare is also quick to deny that he has been seeking assistance with the defence: "I am not interested in any knight, whether that be a family or any other colour." The mention of Newman Tons in this connection is, given the history, more than a little ironic and almost certainly untrue.

But Henderson seem in no mood to abandon the bid. However, to win it will certainly have to be prepared to pay more and maybe introduce a cash alternative.

The Cartwright share register is a very open one, dominated by institutions rather than family holdings and these will be looking for a good return rather than just to stay with the target just out of loyalty.



Cartwright in a letter to shareholders yesterday once again rejected the offer. On the basis of a 50 per cent rise in trading profits compared with the same period in 1984 the company is forecasting record pre-tax profits for 1985 and growth in earnings per share. It has also announced plans to increase the total dividend to 7.75p from 6.5p in 1984. Henderson are this week expected to announce the purchase of a Swiss security company to add to its growing involvement in this sector. On yesterday's closing price of 240p for Henderson, the offer value for Cartwright at just under 200p. Cartwright's shares closed up 5p at 165p following the profits forecast.

£1.66m from £1.62m on a turnover up to £13.64m from £12.92m. In October 1984, Mr Teare achieved what was clearly a long time goal and became chairman of Cartwright following the retirement of Mr Normand. Cartwright today manufactures and distributes door and window

Customer delay restricts
Airflow to same profit

A DELAY to a major programme in the body engineering section has hit the Airflow Streamlines unit and almost the whole of the first half profit gain has been wiped out.

The second half profit fell by £77,000, to leave the total for the year ended February 28 1985 at £224,034, compared with £230,028. The fully diluted profit in net the final being an unchanged 0.75p.

In the manufacturing division — metal pressings and assemblies — the profit rose from £19,944 to £10,424, and the profit from £335,700 to £325,013. In the body engineering section, extensive resources were allocated to a major programme which was subsequently delayed by the customer for a considerable period, and this severely affected the results, the directors explain.

However, a high level of support has been restored to meet the demands of an increasing number of customers.

In the second half an improvement was achieved in demand and performance of the production section, despite significant preparation costs for a major new product line. This will begin to come into operation towards the end of this year.

The specialist motor component painting facility of Pegasus Phosphor achieved a satisfactory result.

In the motor division (Ford main dealership) sales fell from £17m to £16.3m and profits from £254,278 to £261,221. Market conditions remained very competitive and sales of and margins on new vehicles were depressed.

Capital expenditure in both divisions continued at a high level to replace and update plant and machinery, and further expenditure is planned for the current year.

Work started on the building of new offices for the manu-

turing division. On the motor side the policy of customers hiring vehicles on contract directly from finance companies reduced the division's investment in vehicles.

Tax takes £220,891 (£214,787) to leave the net profit at £403,145 (£405,251), equal to 3.53p (3.56p) per share basic and to 4.12p (4.15p) per share fully diluted.

The fully diluted profit is an amount of £22,533 (£20,812) equivalent to additional depreciation on revalued assets has been taken from reserves, which last year was £245,883. A debit adjustment to deferred tax account.

On prospects, the directors say that customer demand continues to rise in certain sections of the manufacturing division, and the new product line is coming on stream. Sales in the motor division are expected to continue at a high level with the support of the introduction of new and improved models for Ford.

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The fully diluted profit is an amount of £22,533 (£20,812) equivalent to additional depreciation on revalued assets has been taken from reserves, which last year was £245,883. A debit adjustment to deferred tax account.

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Anglo American Corporation
of South Africa Limited

(Incorporated in the Republic of South Africa)

(Registration No. 61 63309 06)

PRELIMINARY PROFIT ANNOUNCEMENT AND CONSOLIDATED BALANCE SHEET
AND NOTICE OF FINAL DIVIDEND ON THE ORDINARY SHARES

Subject to final audit, the abridged consolidated income statement and balance sheet of the Corporation for the year ended March 31 1985 are as follows:

CONSOLIDATED INCOME STATEMENT

	1985 R millions	1984 R millions
Income from investments	545.1	511.4
Trading profits	319.1	252.4
Other net income	32.1	14.8
Profit before taxation	897.5	778.6
Taxation	186.1	110.4
Profit after taxation	711.4	668.2
Attributable to outside shareholders	131.5	107.4
Preferred dividends	4.5	4.5
	136.0	111.9
Group attributable profit—before share of retained profits of associated companies	601.2	558.1
Retained profits of associated companies	279.2	254.0
Profit before extraordinary items	880.4	812.1
Extraordinary items (note 1)	(63.2)	64.5
Profit after extraordinary items	817.1	876.6
Ordinary dividends (note 2)	307.9	273.2
Retained profit for the year	509.2	603.4
Unappropriated profit, March 31 1984	196.1	181.8
Adjustment thereto for changes in exchange rates	(4.0)	1.2
Prior year adjustment	192.2	183.0
Transfers to reserves	704.4	784.4
	428.1	588.3
Unappropriated profit, March 31 1985	276.3	186.1
Earnings per share—cents		
Excluding share of retained profits of associated companies	263.6	244.6
Including share of retained profits of associated companies	386.0	356.4
Dividends per ordinary share—cents	125	120
	1985	1984
	R millions	R millions
Extraordinary items		
Provision against investments and loans no longer required (net)	6.6	4.2
Provision against investment in subsidiary company	—	(12.1)
Surplus on disposal of land and buildings	3.7	—
Surplus on acquisition of additional interest in subsidiary companies	2.2	—
Extraordinary sharedealing profits	—	5.3
Extraordinary items of associated companies	(77.0)	66.8
Other items	0.2	0.3
	(63.3)	64.5
Ordinary dividends comprise:		
Not 97 (interim) of 35 cents per share (1984: 35 cents) declared November 29 1984	79.8	79.5
No. 98 (final) of 100 cents per share (1984: 85 cents) declared June 3 1985	228.1	183.7
	307.9	273.2

NOTES

- Extraordinary items
- Life assurance investment: The Corporation's life assurance subsidiary Anglo American Life Assurance Company Limited merged with The Southern Life Association with effect from April 1 1984 to form The Southern Life Association Limited ("The Southern"). After a proposed public share issue, the Corporation will retain, as a long-term investment, a 40 per cent (37.5 per cent voting) interest in the enlarged company. Consequently, the Corporation's investment in the life assurance industry is no longer consolidated but the results of The Southern have been equity accounted and the comparative figures have been adjusted accordingly.
- It is intended to post the sixty-eighth annual report of the Corporation for the year ended March 31 1985 to members on or about June 27 1985.

FINAL DIVIDEND

On June 3 1985 a final dividend of 100 cents per share (1984: 85 cents) in respect of the year ended March 31 1985 was declared payable on August 6 1985 to holders of ordinary shares registered in the books of the Corporation at the close of business on June 28 1985 and to persons presenting coupon No. 103 detached from share warrants to bearer. This dividend together with the interim dividend of 35 cents a share declared on November 29 1984 makes a total of 135 cents per share for the year (1984: 120 cents). A notice regarding payment of this dividend to holders of share warrants to bearer will be published in the Press by the London Secretary on or about June 14 1985.

The ordinary share transfer registers and the ordinary section of the register of members will be closed from June 29 to July 12 1985, both days inclusive, and warrants will be posted from the Johannesburg and the United Kingdom offices of the transfer secretaries on or about August 5 1985. Registered shareholders paid from the United Kingdom will receive the dividend in the form of a cheque (less appropriate taxes). Any such shareholders may however elect to be paid in South

African currency, provided that the request is received at the offices of the Corporation's transfer secretaries in Johannesburg or in the United Kingdom on or before June 28 1985.

The effective rate of non-resident shareholders' tax is 13.884 per cent. The dividend is payable subject to conditions which can be inspected at the head and London offices of the Corporation and at the offices of the Corporation's transfer secretaries, Consolidated Share Registrars Limited, 1st Floor, Edgars, 40 Commissioner Street, Johannesburg 2001 (P.O. Box 61051, Marshalltown 2107), and Hill Samuel Registrars Limited, 6 Greenock Place, London SW1P 1PL.

By order of the board
C. L. MALTEY
Secretary

Head Office:
44 Main Street
Johannesburg 2001
June 4 1985

London Office:
40 Holborn Viaduct
London EC1P 1AJ

have been acquired by

The Metier Management Systems
CompaniesWe initiated this transaction, acted as
financial advisor to The Metier Management Systems Companies
and assisted in the negotiations.

Merrill Lynch Capital Markets

May 1985

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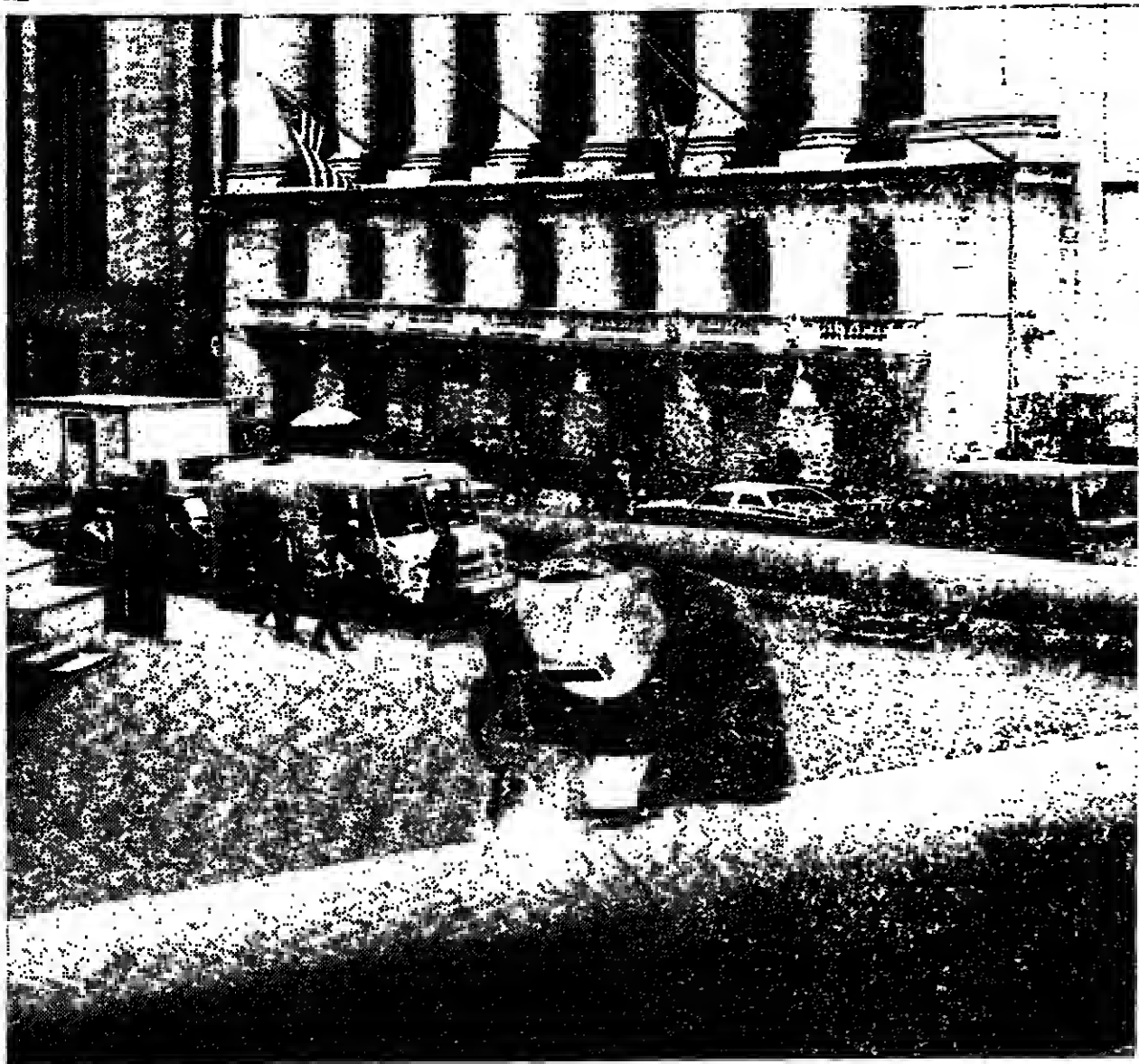
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The Manager, Citifunds, P.O. Box 348, Green Street, St. Helier, Jersey, Channel Islands.
Telephone: Jersey (0334) 70334.



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For some powerful arguments
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Economic Development, Bristol House,
St Georges Road, Bristol BS1 5UY.
Tel: (0272) 291620 Telex: 449714 BRISTO G

LADBROKE INDEX
1,006,1010 (+2)
Based on FT Index.
Tel: 01-427 4411



TransCanada PipeLines Reaches Wall Street

TransCanada PipeLines' common shares are now traded on the New York Stock Exchange (Symbol: TRP). TransCanada is a diversified Canadian energy company with assets in excess of \$6 billion. We own and operate one of the world's longest natural gas transmission systems and have substantial investments in other North American pipelines including Northern Border Pipeline and Great Lakes Gas Transmission.

We are Canada's largest purchaser of natural gas and an active gas marketer in Canada and the United States. We are also an emerging presence in oil and gas exploration and have producing properties in Canada, the United States and Indonesia.

Net income has grown steadily from \$102 million in 1980 to \$265 million in 1984. Net income per common share has grown from \$1.09 to \$2.41 over the same period and dividends have increased from 58 cents to a current annualized rate of \$1.12 per share (all figures in Canadian dollars).

For a copy of TransCanada PipeLines' 1984 annual report write to Mr. Gary Lloyd, Director — Investor Relations, P.O. Box 54, Commerce Court West, Toronto, Canada, M5L 1C2.



TransCanada PipeLines

Wassall profit recovery continues

THE recovery continues at the Midlands-based footwear retailer, J. W. Wassall, with record pre-tax profits for the year to January 26, 1985.

On turnover up by 13 per cent to £30.1m pre-tax, profits were £58,000, compared with the previous year's total of £52,000. That was struck after a decrease in the sale of properties of £3,000, compared with a surplus of £13,000 in 1983/4.

As with the previous year, most of the profits were made in the second half. After six months, on turnover of £13.1m, pre-tax profits were only £11,741.

After tax of £6,000 (£2,000) earnings per 5p share were 7.5p, a rise of 9.6p per cent on the previous 6.9p.

A dividend of 1p is being paid, the same as last year.

All the 500,000 deferred ordinary shares of 5p will be converted into 500,000 ordinary shares of 5p each on July 5.

Fishermen's Petroleum

Fishermen's Petroleum Company says that Kerr-McGee Oil (UK) the operator for block 12/29, will be drilling a second exploratory well in the block this month. The results will not be known until November.

The costs of the well are estimated at the moment to be between £7m and £9.5m; but the company has a carry agreement with Kerr-McGee of 3 per cent of the said costs, the company's percentage interest in the licence for the block.

Fishermen's results for the year 1984 shows the loss has been reduced from £23,321 to £4,118, before tax of £1,204 (£1,853). Loss per share is 1.7p (11.29p).

Murray Growth

In their interim report the directors of Murray Growth Trust are forecasting an increase in earnings per share from 1.4p to 1.8p over the full year to end September 30 1985.

By the end of March equity shareholders' interim had risen to £161.5m, compared with £148.7m six months earlier, and the net asset value stood at £20.2p per share, against 10.7p.

In the half year ended March 31 1985 the company produced net revenue of £1.18m, compared with £783,000, after tax £762,000 (£511,000). Dividends and interest totalled nearly £3.7m (£2.87m).

UK COMPANY NEWS

MINING NEWS

Consgold expands Kloof development at cost of £390m

A BIG new deep level gold mine costing about R1bn (£330m) is to be developed in South Africa's West Rand by the Consolidated Gold Fields group as an extension of its high-grade Kloof mine.

The new area, Leedmoor, contains considerable reserves of approximately 30m tonnes, grading an average 10 grammes gold per tonne.

The decision follows a five-year exploratory drilling programme by the mining house Gold Fields of South Africa (GFSA) in the Bank Brand area, which lies between Kloof and its near neighbour Driefontein Consolidated and the town of Fochville on the West Rand line, reports Jim Jones in Johannesburg.

Mr Robin Plumbridge, chairman of GFSA, which manages Kloof, said yesterday that the new area, which forms a chevron to the south and west of Kloof, contains an estimated 35m tonnes of Ventersdorp Contact Reef (VCR) and 3m tonnes of other gold-bearing reefs lying at depths between 1,800 metres and 4,000 metres.

Gold recovery will average about 6.5 grammes per tonne. Mr Plumbridge estimates, which compares with the existing mine's average of 45 grammes per tonne in the first quarter of this year. That is likely to disappoint Johannesburg brokers, who had been expecting in situ grades of 12 grammes and recoveries of between eight and 10 grammes.

The plan is to establish two distinct mining operations under the same corporate umbrella.

The terms of the proposals are that Kloof will issue 35,000 new shares to acquire mineral rights over 1,300 hectares to add to its existing 1,000 hectares. The mineral rights are largely

owned by GESA or its associates, while 2.9 per cent is owned by the mining house Johannesburg Consolidated Investment.

The mineral rights vendors will, in addition, subscribe for R119.9m of 18 per cent convertible debentures, thereby providing sufficient cash to finance the estimated after-tax cost of R458m in current terms needed to bring the new venture to profitable operation.

Mr Plumbridge expects this to happen late in 1992, when mill throughput reaches a monthly 100,000 tonnes. Milling is planned to rise to an interim level of 120,000 tonnes a month by 1993 and to 180,000 tonnes by 2004.

The debentures will be automatically converted into 2,725m ordinary shares on July 1 in the year following the attainment of a milling rate of 100,000 tonnes per month.

The additional cost of raising production to 180,000 tonnes, will be about £550m in 1985 terms, and will be financed from profits.

The establishment of mining operations in the Leedmoor section will mean the sinking of two main shafts and one ventilation shaft from surface. In addition, two sub-vertical shafts and two tertiary shafts will be needed to give access to ore at a maximum depth of 4,000 metres. In present-day terms mining costs for the new section are expected to average R72 per tonne milled.

Concurrently with the expansion process, Kloof plans to sub-divide its shares fourfold. If this is approved by shareholders, the number of shares issued for sale to significantly increase. Rights holders will be increased proportionately.

Amcoal chief forecasts a further improvement

A FURTHER improvement in earnings in the year to March 1985 is forecast for South Africa's big coal producer, Anglo American Coal Corporation (Amcoal), by Mr Graham Bousted, the chairman.

In the past 12 months the group lifted sales by 7 per cent to 36.2m tonnes of coal and coke thanks to an increase in the profitable export market via the 11.7m tonnes channelled through the Richards Bay export terminal north of Durban.

Sales to the domestic market rose by 1.5m tonnes. Amcoal raised its earnings by 42 per cent to R165.2m (£60.6m) after a pause in the previous year.

Helped by the weakness of the South African rand against the U.S. dollar—by which coal exports are priced—Amcoal would have done even better but for the policy of selling forward a portion of its dollar revenues against a background of uncertainty in world currency markets.

In his annual report Mr Bousted points to South Africa's favourable competitive position in the export market for coal and feels that the country should do better than other exporters.

He warns, however, that an eye must be kept on the

Carless Capel

Carless, Capel and Leonard, the independent oil company, will pay about £1.35m to buy the retail petrol business of Anglo Petroleum. Some £500,000 in cash and the balance met by the issue of 455,559 CCL shares. These have been placed on behalf of the vendors.

HONDA MOTOR

European Depository Receipts issued by Morgan Guaranty Trust Company of New York.

A distribution of \$0.238 per depositary share will be payable on and after May 15, 1985, to holders of the Coupon No. 20 at any of the offices of:

MORGAN GUARANTY TRUST COMPANY OF NEW YORK AT: New York, New York, 60 Broadway, London, 1 Angel Court, Brussels, 35 Avenue des Arts

Net rate: \$0.238 (after deduction of 15% commission) £0.15 (after deduction of 20% Japanese withholding tax)

TR Natural results 'are better than expected'

TR Natural Resources Investment Trust had a year which was significantly better than the directors expected. Despite falls by most of the natural resource sectors throughout the world, total income for the year to the end of March remained almost unchanged.

The directors add that the success of efforts to limit the effects of adverse conditions is shown in the marginal fall of 2.9 per cent in the asset value of the portfolio, which allowed for the realised and unrealised losses of £1.25m incurred by dollar currency hedging, which were taken as a protective measure.

Net asset value came out at \$18.37p, against the previous year's \$17.68p.

Total income was \$4.5m (£4.7m) which, after expenses and interest payable of \$518,000 (£544,000) and higher tax of £1.61m (£1.46m), left net revenue at £2.88m (£2.56m).

Earnings per share were 7.5p, a fall of 7.1p per cent on the previous year's 8.48p. It is intended to hold the final payment at 4p net, making a same again total of 7.5p.

The UK and U.S. remain the most important areas for investments, followed by Canada, Australia and South Africa. Investments are spread across the sectors, with energy taking almost a third, followed by industrial metals and minerals, precious metals and minerals, and forest products and commodities.

Western Bros.

Following the elimination of accumulated losses Western Bros., construction materials group, is returning to the dividend list—after a four-year absence—with a payment of 1p net.

Pre-tax profits for 1984 were little changed at \$94,000 (£90,000), while turnover was lower at £2.49m (£5.44m) due to the cessation of the Nottingham builders' merchants activities.

Earnings per 25p share were 5p (5.3p). Tax took £5,000 (nil) and extraordinary debits came to £33,000 (£42,000). Group borrowings have virtually been eliminated.

John Carr (Doncaster)

John Carr (Doncaster) has confirmed the figures for the first half ended March 31, 1985 issued when details were announced of the £84.6m spread bid for the company from Rugby Furtham Cement. On turnover of £20.7m (£22.6m), pre-tax profits were £3.01m (£4.22m).

Under the terms of the bid Rugby will receive all Carr dividends in future and no interim will be declared unless the offer fails to become unconditional.



Gold Fields Group

Joint Announcement

by

GOLD FIELDS OF SOUTH AFRICA LIMITED

(Gold Fields)

and

KLOOF GOLD MINING COMPANY LIMITED

(Kloof)

(both incorporated in the Republic of South Africa)

PROPOSED EXTENSION TO KLOOF'S MINING LEASE AREA

A surface drilling programme carried out by Gold Fields, to the south and west of Kloof's existing mining lease area, has demarcated an area approximately 1,300 hectares in extent which is underlain by gold-bearing reefs. An economic assessment of the area indicates that it contains reserves of approximately 36 million tons on the Ventersdorp Contact Reef at an average in situ grade of 10 grammes per ton and approximately 3 million tons on the Kloof and Libanon reefs at an average in situ grade of 9.8 grammes per ton. This tonnage occurs at depths ranging from 1,800 to 4,000 metres below surface and would not support an economic independent mining operation.

Studies have shown that if Kloof's existing mining lease is extended to incorporate the area, it will enable production from the enlarged lease area to be increased substantially at an attractive rate of return.

To achieve this objective, the enlarged lease area will be divided operationally into the Kloof division and the Leedmoor division. The Kloof division will continue operations at the existing maximum milling rate of 180,000 tons per month with 15% surface sorting in the northern portion of the lease area. The Leedmoor division, which will mine the southern portion of the lease area, is expected to be brought to production late in 1990 and the milling rate will be increased progressively to 120,000 tons per month and, ultimately, to 180,000 tons per month without sorting. The facilities required initially include a surface and sub-vertical shaft system, reduction plant, accommodation, workshops and all ancillary works. Total capital expenditure to the estimated date of financial self-sufficiency of the division is estimated to be R453 million in 1985 money terms. This expenditure, as incurred, will be allowed for formula tax and State's share of profits purposes.

After consideration of the advantages to be derived from the incorporation of the area into the existing Kloof lease area, the board of Kloof has agreed to acquire the mineral rights over the area from the current owners (the Vendors). The interests of the Vendors in the area are as follows:

Gold Fields	98.4%
Johannesburg Consolidated Investment Company Limited	2.9%
Gold Fields Property Company Limited	0.7%

Subject to the necessary enabling resolutions being approved by Kloof's shareholders, Kloof will apply for an extension to its lease to cover the area.

In terms of the agreement between Kloof and the Vendors, Kloof will acquire the mineral rights from the Vendors for 35,000 ordinary shares of R1 each in Kloof and will refund the exploration expenditure totalling approximately R3.5 million incurred by the Vendors to the area. In addition the Vendors have undertaken to contribute R119.9 million towards the capital expenditure required to bring the Leedmoor division to production. The funds will be provided by calls, which will be made at Kloof's discretion, on unsecured, convertible debentures which will bear interest at 18% per annum. The debentures will be convertible into 2,725,000 ordinary shares of R1 each in Kloof on the commencement of the financial year immediately succeeding the achievement of a milling rate of 100,000 tons per month by the Leedmoor division, expected to be 1 July 1993.

In negotiating these proposals the board of Kloof has been advised by Emswank Limited which has found them to be fair and reasonable to Kloof and its shareholders and accordingly recommends acceptance thereof.

The enabling resolutions will be submitted to shareholders of Kloof for consideration at a general meeting of that company which will be called as soon as possible. In order to improve the marketability of Kloof shares it also will be proposed that Kloof's authorised and issued share capital be subdivided by 4 into shares of 25 cents each. If the latter proposal is approved, the number of shares to be issued to the Vendors will be subject to a pro rata adjustment.

Arrangements have been made with the various stock exchanges concerned to suspend listings of both Gold Fields and Kloof shares today 3 June 1985. Listings will recommence on 4 June 1985.

By order of the Boards.
Johannesburg, 3 June 1985

ANGLOVAAL GROUP

DECLARATION OF FINAL DIVIDENDS - MINING COMPANIES - YEAR ENDING 30 JUNE 1985

Dividends have been declared payable to holders of ordinary shares registered in the books of the undermentioned companies at the close of business on 28 June 1985. Payments from London will be made in United Kingdom currency and the date for determining the rate of exchange at which the currency of the Republic will be converted into United Kingdom currency will be 8 July 1985, or such other date as set out in the conditions subject to which the dividends are paid. These conditions can be inspected at the registered office or office of the London Secretaries of the companies. Warrants in payment of the dividends will be posted on or about 2 August 1985. The transfer books and registers of members of the companies will be closed from 29 June to 5 July 1985, both days inclusive. All companies mentioned are incorporated in the Republic of South Africa.

Name of company	Dividend declared		Total for financial year	
	No.	Cents per share	1985	1984
Consolidated Murchison Limited (Note 1)	70	125	200	90
Eastern Transvaal Consolidated Mines, Limited	59	47.5	405	86
Martinsburg Consolidated Gold Mining Company, Limited	59	47.5	405	86

¹ Foot sub-division

The declaration of a final dividend will be considered at a board meeting to be held during the latter half of June 1985.

By order of the boards
Anglovaal Limited
Secretaries
per: E. G. D. Gordon

London Secretaries
Anglo-Transvaal Trustees Limited
256 Regent Street
London W1R 8ST

Registered Office
Anglovaal House
55 Main Street
2001 Johannesburg
3 June 1985

Natural
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the natural resources
roughly the same
for the year but
which remained the
same.

efforts to limit
adverse conditions
the marginal fall
in the price of
oil, which allowed
the oil price to fall
from \$12.50 a barrel
to \$7.50 a barrel.
The oil price has
now risen to \$10.50
a barrel.

value came on
the price of oil.
The price of oil
has risen from \$7.50
a barrel to \$10.50
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Lear Fan collapse fails to ground the carbon fibre industry

BY ROB GOLDING

DEMAND FOR carbon fibre in Britain is set to increase this year despite the failure of one of its most visible and original products—the Lear Fan jet.

More and more applications are being found for the high-strength, low-weight material and the industry believes that the trend will continue whether or not the Belfast aircraft-maker survives receivership.

Carbon fibre—created by passing a thread such as Courtauld through curing and carbonising furnaces—has always been ideal for plane-making.

Once woven or laid up into a mat and bonded in resin it can become stronger than steel and lighter than aluminium.

Even though the process is expensive, the cost has deterred the aerospace industry less than others.

But it was aerospace that postponed its development. When Rolls-Royce went into receivership in 1971 its problems were blamed on the cost of attempting to use carbon fibre for the fan blades in the RB211 engine.

Carbon fibre became an unmentionable and its development set back ten years, according to Mr Colin Hill, chairman of RK Technology, of Inverness, Britain's second largest producer.

"The downfall of Lear Fan will not even cause a ripple in comparison with the devastation of the Rolls collapse," he said. "A few good developments on everyday stuff can trounce aerospace."

Indeed Dunlop will put more carbon fibre into tennis rackets this year than would ever have been needed for the high-tech, rear-engined Lear Fan.

And it has been estimated that if Austin Rover—which, like most car companies has made thorough appraisals of the weight-saving advantages of carbon fibre—was to introduce just half a pound of the material into each car, the entire world capacity of 3,500 tonnes a year would be exhausted.

The view that carbon fibre is moving from the category of promise to one of profit is lent credibility by the recent machinations of multinational companies.

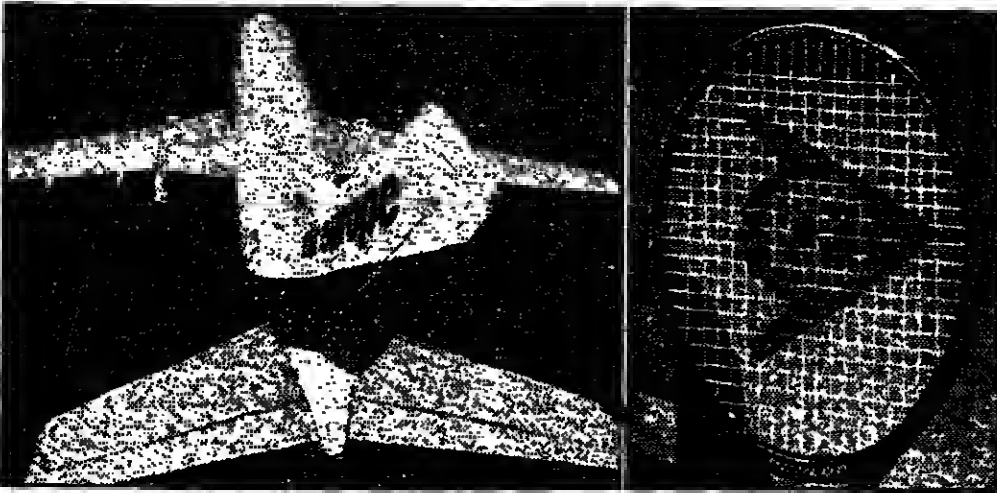
ICI's purchase in the U.S. late last year of the Beatrice Chemicals group for \$750m—about \$600m over asset value—was thought to be prompted by great interest in this carbon fibre subsidiary, Fibertec.

And in Germany last month, BASF paid \$127m for Cellanese Carbon Fibre.

Britain is the centre of fibre production for Europe, although large French and German plants are both promised. Hysol Grafil in Coventry—the Courtaulds and Dexter joint subsidiary—and RK Technology are the two big producers.

RK has just started supplying fibre to Ciba Geigy which has a Ford America contract to make carbon fibre tubing for vans with long prop shafts. These vehicles usually need a two-piece prop shaft with all the associated joints, brackets and hangers. But carbon fibre can be used in one piece, with attractive weight and cost savings.

That business is worth 10 tonnes a year—nearly 10 per cent of RK's output—and demand went up three times in the short period the contract was under negotiation.



Dunlop tennis rackets and the tailplane of the Boeing 737-200 use carbon fibre

Meanwhile Hysol Grafil believes demand for carbon fibre may already be outstripping supply.

"Perhaps we should say that demand and supply are about in equilibrium, with the emphasis on the demand side," said a cautious finance director, Mr Bob Weimer.

Price movement tends to suggest that the boot is in the supplier's locker if not yet on his foot. Prices have risen by 7 per cent this year.

Hysol Grafil's chief executive, Mr Derek Twogood, last year tried to form a consortium of companies interested in the material and to get government funding for a demonstration project in the West Midlands.

But despite a strong approach to the industry, there were no takers. The technology is still so young that producers and processors are jealous of their skills.

The concern is that Britain is losing its initiative in the development of the material because traditional engineering companies will not take the difficult first step away from metal.

There is every reason why they should. Several recent projects have shown the potential and versatility of carbon fibre.

Futair of Poole in Dorset has made aircraft seat frames that are 30 per cent lighter than metal. Both Shorts and British

Aerospace are inspecting in detail the claim that the annual fuel saving on a Boeing 747 could be £100,000.

New heat-resistant resin, Bismaleimide, is being used by McDonnell Douglas in producing various carbon fibre parts for the new Harrier II. Bismaleimide resists higher temperatures than the epoxy it replaces, and gives the carbon fibre even greater strength.

About a quarter of the Harrier is made from carbon fibre and by next year the requirement for the better resin will treble.

The first all-carbon-fibre load-bearing structure on a commercial airliner went into service at the end of last year. Boeing delivered five 737-200 twin-jet aircraft with the horizontal tail made of carbon fibre layers. The tail weighs 22 per cent less than aluminium and has fewer parts.

Work being done by the BP subsidiary, Bristol Composite Materials Engineering, has found that strength depends on the orientation of the fibres as well as the type of fibre and resin.

A carbon fibre tube weighing only a couple of pounds has been shown capable of absorbing all the energy of a family car crashing at 30 mph.

Tubes of carbon fibre 1 ft long and 4 ins in diameter incorporated into undercarriage structures as load-bearing struts, have been found to have ten times the energy-absorbing capability of steel.

What happens next is anybody's guess. Carbon fibre structures are ideally made on carbon fibre tools so that the expansions and contractions match. And in the past few months, the carbon fibre industry has been called up to meet a lot of tooling orders.

Far from baring the carbon fibre industry—the Lear Fan experience may actually help. Engineers had trouble with development of the plane because they had to write the standards book as they went along. But the material itself gave very little trouble.

Two years ago, the lower skin of a wing buckled because it was overstressed. Last year, two brackets broke but they were metal. And there was failure of a joint between carbon fibre sections but it was the resin glue not the fibre that gave way.

For a small company there was just too much to learn too fast. The material however remains a promising prospect and the receivership of Lear Fan and the capacity which that is likely to release may even provide an incentive for carbon fibre to accelerate its spread into new areas.

The good news is
FERRANTI
Selling technology

A clean-up for oil boilers

A DEVICE to prevent the build-up of oily deposits in boilers is available from Woulford Technical Products of Moulford, Oxfordshire.

The Fluid Dial magnetic oil cleaner is fitted in the fuel line of an oil-burning boiler. It subjects the fluid to a magnetic field which changes the physical nature of the oil molecules.

As a result, the contaminants normally left on the boiler's surface change from a tar-like substance that is difficult to remove to a light deposit that is easily brushed away.

According to the company, the change in characteristics increases the fuel efficiency of boilers and reduces the need to open up boilers for cleaning. More on 0491 651546.

Computer to control pallets

THE Hoskyns Group, a London computer company, is developing an electronic system to keep track of the millions of pallets used for delivering manufactured goods.

The £750,000 system will be developed in conjunction with GKN Chp, which hires out 5m pallets throughout Britain.

A typewriter with memory

ERICSSON Information Systems of London is to sell a typewriter with a wide range of word processing functions. It can recall blocks of text from memory and can carry out up to 99 repeat prints.

It has a 19,000 character memory and will cost £1,499.

Enter the 'see-through' fruit pie

Peter Marsh on novel pastry-making machinery

BRITISH FOOD manufacturers are about to be offered a set of automatic machinery that turns out what to UK consumers is a relatively novelty—"see through" fruit and meat pies.

People in other parts of Europe have been accustomed for years to pies topped by a criss-cross pastry lattice so that they can view the contents before munching begins.

In Switzerland, the maker of one popular pie goes so far as to put in the upper surface of its products a series of gelatine "windows" that offer the consumer perfect visibility of what is inside.

In contrast, British food manufacturers generally opt for what, in the jargon of pie engineering, is known as the "floating lid"—a solid piece of pastry that is made to sit on top of a fruit or meat filling in the final stages of production.

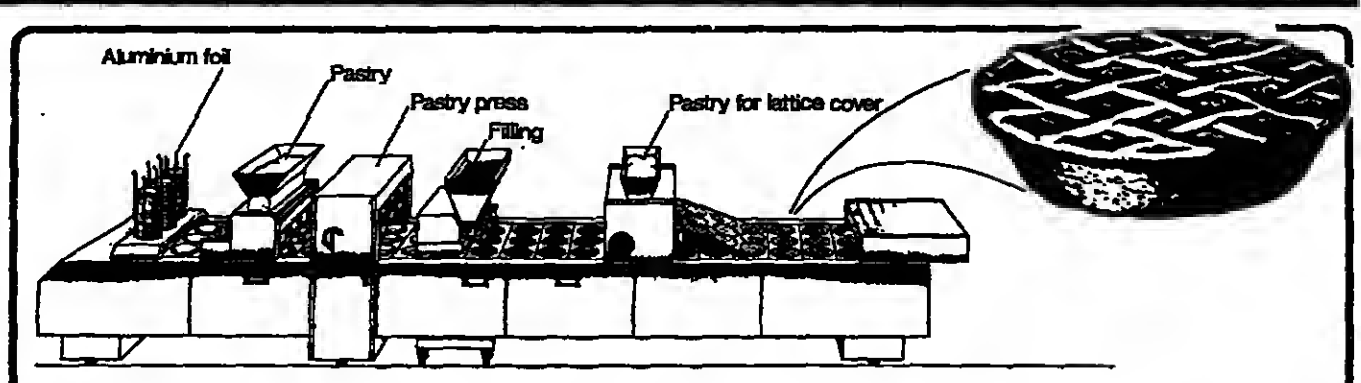
European Process Plant, a company in Banstead, Surrey, is hoping to tempt UK pie companies to set up production lines for "see through" products using a set of machines made by Rijkart of Asperen, the Netherlands.

Rijkart, a pastry-machinery specialist, makes a range of hardware that turn out several thousand pies an hour in an automated fashion. A key feature is one of the latest mechanisms (which sell for between £50,000 and £250,000 depending on their capacity and sophistication) is hardware that pokes holes in a crust of pastry to provide a lattice arrangement.

In the machinery, dough is squirted into foil containers and a fruit or meat filling added—an entirely conventional way of operating. In a subsequent stage, a high-yeast dough flows from a vat to form the lid (see diagram). During the flow, a series of protrusions on a rotating component fashions gaps in the dough as it settles into position.

Due to the fermenting action of the yeast, the dough has a relatively light, open structure and a fair amount of tensile strength. As a result, the lattice structure are relatively strong and not prone to collapse.

In the traditional way to produce this kind of "see through" framework in the top of British pies, a food manufacturer would make the lid out of a relatively weak, fatty dough that does not contain yeast—the sort from which biscuits are made. The



pie company would then cut holes in the dough rather than through a moulding action seen in the Dutch process.

Mr Colin Hall, joint managing director of European Process Plant, says he hopes to sell the new equipment to leading pie manufacturers such as Ross, Birds Eye and Fleisher. With the hardware, he hopes to steal a march on rival pie-equipment manufacturers such as Assa, Baker Perkins and Crypo Fearless.

Will the British pie-buying public take to the new kind of see-through product? Mr Hall says he hopes they can be persuaded that this type of item offers a different kind of taste.

As the pie enters the mouth, the teeth meet less resistance before breaking open the lid. The pie-eater thus experiences the flavour of the filling a fraction of a second earlier than with a traditional product.



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THE MANAGEMENT PAGE: Small business

EDITED BY CHRISTOPHER LORENZ

Equity investment

West Germany aims to widen opportunities

BY JONATHAN CARR IN FRANKFURT

THE West German Government has produced a new scheme to try to channel more capital to small- and medium-sized businesses. A bill with this aim passed through the cabinet in March and is now going through parliament. But it already seems doubtful whether the measure with the daunting title "Gesetz über Unternehmensbeteiligungsgesellschaften" will be passed.

Literally, law on companies with stakes in (small- and medium-sized) enterprises—will have the intended result.

Taking a leaf out of U.S. and U.K. books, the measure will allow investing companies to be created which will take (generally minority) stakes in a spread of small- and medium-sized enterprises, and themselves issue shares on the stock exchange.

In this way the companies could in principle act as a link between those companies seeking capital and investors unwilling to plough funds directly into smaller businesses, of which they know very little.

For many years the U.S.—through its Small Business Investment Companies—and more recently the U.K., through quoted venture capital funds, have developed considerable experience of this type of investment.

The government's measure is another example of moves aimed at strengthening the capital base of German companies in general and smaller ones in particular.

Bundesbank figures show that companies' equity ratios (equity as a proportion of total assets) have dropped from an average 30 per cent in the mid-1960s to under 20 per cent in the early 1980s. In this period high interest rates and the recession which followed the economic oil crisis cruelly exposed this weakness, destroying companies with too puny a buffer of capital to absorb the shock.

Moreover, the shortage of equity funds is also held to be a factor which tends to discourage research, innovation and faster growth on which the jobs of the future depend.

Among other recent initiatives aimed at broadening the corporate equity base in Germany have been the increase in the number of companies "open to the public" on the stock exchange and the rise of

U.S. SMALL BUSINESS Investment Companies (SBICs), on which the new West German proposals are partly modelled. They have played an important part in the growth of the American venture capital industry.

Established in 1958 and regulated by the Government, they have to date invested \$6bn (\$2.5bn) in small companies, providing the start-up finance for venture capital success stories like Wang Laboratories, Apple Computer and Federal Express, the U.S. courier service. Last year, they accounted for \$450m of the more than \$3.5bn invested by the U.S. venture capital industry.

Their future was threatened in February when President Ronald Reagan proposed in his Budget message to phase out the Small Business Administration (SBA), which finances and licenses the SBICs, and turn over some of the agency's functions—like advocating the cause of small business within the Government—to the Commerce Department.

The Senate has since come up with a compromise, supported by the Administration, whereby the SBA will survive, but shed some of its peripheral tasks like providing soft loans for small businesses hit by currency translation losses. The Senate is also proposing that SBICs should no longer borrow directly from the SBA, but instead have access to Treasury-backed funds; a mainly technical change designed to take the cost of financing SBICs out of the

venture capital enterprises with funds aimed, above all, at small high-technology business.

The government has helped with (at least some) tax concessions for industry, special aid programmes, a streamlined research policy and moves to encourage a more flexible stock exchange structure.

But what has been missing so far is a tax-neutral instrument through which the general public will be encouraged to invest in smaller (but it is hoped, steadily growing and profitable) businesses. Investment funds exist, but they channel resources mainly to the bigger companies. The little



James Sanders, administrator of the U.S. SBA, which will survive thanks to a Senate compromise.

Budget.

The House of Representatives, which will debate the SBA's future within the next few weeks, is expected to accept most of the Senate's compromise, except that it wants to increase direct lending, not abolish it. It could take up to the end of the year for the two of them to reach an agreement over the Budget as a whole, but at any rate "it looks pretty clear that the agency will now survive," says James Sanders, administrator of the SBA.

SBICs are run like private venture capital companies, but with two important

differences. They can borrow cheap long term funds (up to 10 years) from the SBA, which is prepared to lend up to three times as much as provided by the SBIC's private investors. In practice, the SBA accounts for about half of the \$25m currently invested by SBICs.

Secondly, SBICs are unlike private venture capital companies in that they are allowed to be owned by banks. U.S. law prevents commercial banks from owning more than 5 per cent of the equity of any non-banking group, unless it happens to be an SBIC. Of the 400 SBICs now in existence, 95 are owned by banks, and they account for 40 per cent of the \$1bn private capital invested in all SBICs.

SBIC regulations are of little use to venture capital groups which do not have a steady flow of income and therefore find it difficult to service borrowings. They have instead tended to rely on equity finance, which the SBA is not equipped to provide for SBICs.

Walter Stultz, president of the National Association of SBICs, points out that the SBICs' borrowing costs could be pushed up marginally if direct lending is abolished. "But it's a trade-off," he says. "We have been through a traumatic experience. It was very difficult for our members to operate in a long-term investment capacity when they could not be sure that the SBA and the SBICs would be around a year from now."

William Dawkins

enterprises; and that after eight years at the latest they must have offered at least 75 per cent of their capital to the public. The Government defends these rules with the argument that the initial capital must be a big enough hurdle to deter "fly by night" operators, and that the risks must be spread through investment in a relatively large number of businesses.

In fact the DM 2m figure is of the charges made against companies liable to show strong growth over years, much bigger sums are felt certain to be needed. This implies that it

will be big institutional investors—above all the banks—which will be in a position to set up and finance the new concerns.

It is more than likely that the banks will then use the new instrument to dispose of some of the stakes they already hold in smaller companies. That would be legitimate, but hardly in line with the key aim of bringing extra funds to a business sector starved of capital so far.

(This criticism is reminiscent of the charges made against some of Britain's banks when the Loan Guarantee Scheme was introduced that they were using it to re-finance existing small company customers rather than new ones.)

The "eight year" rule on a public share offering implies that the investing companies must concentrate on ploughing funds into small businesses which will be "ripe" within that time scale. Clearly a limit should be set somewhere, but a decade at least would seem more appropriate for newly-formed companies and those whose development is firm but not dramatically fast. Moreover, the bill lays down that the investing companies from the start must have the legal form of an Aktiengesellschaft (joint stock company).

This is liable to involve them in extra costs and administrative expense even in the first years when ideally their whole attention should be concentrated on management and their small business clients. There seems no good reason why there could not be more flexibility on the legal form initially (as there is, for example, with the SBICs in the U.S.).

Some of these problems will no doubt be ironed out during parliamentary discussion. But there is one other decisive disadvantage which will need sorting out the scheme will not be still born. The bill underlines that the new investing companies will not be liable to trade and wealth tax. But so far there is no sign that—in contrast to the existing investment funds—their profits from the sale of stakes they have held. If that is not corrected, the Germans-in-the-street are unlikely to be interested.

In brief...

THE Forum of Private Business has asked the Government to consider a proposal which could cut many hours from the time needed to understand and comply with official regulations.

Stan Meadham, the Forum's chief executive, has devised four simple, self-explanatory forms which he claims include all the key information an entrepreneur needs to supply to the Government when setting up and running a business.

He has sent them to Lord Young, Minister without Portfolio, Norman Fowler, the Social Services Secretary, Sir Lawrence Acland, chairman of the Inland Revenue, and Tom King, the Employment Secretary.

Meadham has challenged them to draft a summary of their own departmental regulations affecting small businesses on a single sheet of paper in the form of a questionnaire.

The Forum conducted a survey at the end of last year showing that the proprietor of a two-man limited company about to start trading needed to spend more than 24 hours reading 269,200 words of official documents just to gain a basic grasp of the regulations affecting employment, sick pay, health and safety, Value Added Tax, PAYE and National Insurance.

VENTURE Capital Report, the Bristol-based publisher of investment opportunities, today launches the second edition of its Guide to Venture Capital in the UK.

It is one of the fullest guides available for entrepreneurs considering how and where to raise risk capital, including a chapter on how to connect a business plan and a detailed directory of the main sources of funds. This gives a commentary on the investment policies, attitudes and expectations of the leading specialist venture capital companies, Business Expansion Scheme funds, government and other sources of finance.

Presented in clear tabular form, the directory allows the entrepreneur to tell at a glance whether the fund he is considering wants heard membership, yield or capital growth and at what stage in the company's development it is prepared to invest, among other details.

The guide costs £14.95 plus £1 p & p from Venture Capital Report, 26, Baldwin Street, Bristol, BS1 1SE.

Enterprise agencies

Pressure builds for commercialism

LOCAL enterprise agencies are in danger of concentrating too heavily on creating jobs at the expense of assisting the birth of new companies, warn two Scottish academics.

"They have been under pressure to show in some tangible way that the Government's faith in them is justified," write Simon Booth and Chris Moore of the University of Strathclyde in their paper, *New Doubts over Government's Enterprise Policy*. As a result, they argue, the enterprise agency movement has become a "numbers game".

Their study, conducted as part of a larger investigation into unemployment in inner cities for the Economic and Social Research Council, is based on the experiences of just two enterprise agencies—the Ardrossan, Saltcoats and Stevenston Enterprise Trust (Asset) of Ayrshire and Entrust in Newcastle—but it nevertheless draws some important conclusions for the movement as a whole.

It follows the publication of a survey by Business in the Community, the agencies' umbrella body, which estimated that agencies were helping to create more than 75,000 jobs annually through their assistance to start-ups and existing businesses.

The real measure of enterprise agencies' performance, maintain Booth and Moore, should be the number of new businesses they help to create and the ability of those ventures to survive. They cite the example of Asset, which believes that its most significant achievement is not job creation, but the fact that it has let 370,000 sq ft of floor space to 59 companies over the past three years.

That may be just another kind of numbers game, but it does give a measure of the potential for the future diversification of the economic base and the stimulation of new investment in Asset's area, they argue. "No short-term measures or fixation with jobs created can substitute for this longer-term requirement."

Brian Wright, director of the London Enterprise Agency (LEA), admits that agencies are under pressure to show short-term results. This comes chiefly from their private-sector sponsors, which account for

roughly half of most agencies' resources, and frequently feel they have a duty to shareholders to demonstrate that their philanthropy is being used effectively.

Booth and Moore fear that many agencies are shifting emphasis towards assisting existing businesses and away from the more time-consuming and difficult process of advising start-ups. Examples include Entrust and the Rosendale Enterprise Trust, which have recently launched management support schemes for businesses which have already received other kinds of assistance.

While these are, as Business in the Community points out, natural extensions of agencies' activities, they also point to a dilemma over whether the movement should be prepared to offer help to all comers, some of which will waste its advisers' time, or whether it should concentrate on supporting ventures which have an obvious chance of success.

"You have got to run both together, but it's a difficult act to do," says Wright. "If you have got to opt for where you think those resources are going to be used best."

This shift in emphasis could well be reinforced, as it is widely feared, the private sector's considerable support for the movement becomes less generous, argue Booth and Moore. "We may well find in five years' time that instead of 200 agencies backed by industrial sponsors we have perhaps 150 which are self-supporting and concentrate on encouraging profitable enterprises as well as charging for business services," they write.

Some agencies already do charge for certain kinds of service. LEA, for instance, runs profit-making training courses on contract to large companies, but uses the earnings from those to back its community work.

At the same time, Booth and Moore fear that if financial pressures on the agencies get much more intense, they will be forced to become so commercially minded that start-up ventures, unable to pay for advice, will be left out in the cold.

William Dawkins

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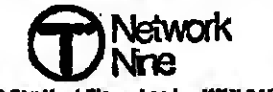
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A highly profitable and successful manufacturing company situated in south-west London. The company produces a range of quality metal bedroom furniture.

The sole reason for the proposed sale is that the management of the parent company wish to devote all their time and resources to the expansion of their retail business.

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- Business of Fancy Goods Importers & Distributors
- Leasehold Warehouse and Showroom premises
- South West London
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- Turnover approx £1m p.a.
- Good profit potential; minimum overheads
- Owner retiring

For further details, please apply to:
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Old established firm situated in the Midlands, close to motorways. Fully equipped for steel fabrications up to 10 tons. Prime freehold site over 2.5 acres with 16,000 sq ft of floor space. Turnover to 31st March 1985 exceeded £250,000. Ample scope for expansion and diversification. Present owner retiring.

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	1983	1984
Turnover	£226,000	£313,000
Net Profit	£28,343	£23,086
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Offer for the business together with the freehold property are invited. In the region of £285,000. All enquiries in writing to:
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Operating in south of England; providing Guarding and Patrol Services, keyholder, etc. Turnover is excess of £1.5m. Excellent growth potential.
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Vegetable Packer Norfolk

Fresh vegetable packing plant operating from a leasehold site of approximately 23 acres near Thetford, Norfolk.

The plant consists of grading and washing lines and pre-packing line for carrots, celery and radishes, with a total production capacity of the order of 20 tons per hour, a vacuum tunnel, and a cold store with a capacity of 200 tons.

There are supplementary fresh water facilities by way of two reservoirs and 3 bore holes.

For further information please contact:

W.F. Ratford
Peat, Marwick, Mitchell & Co.
1 Puddle Dock
London EC4V 3PD
Telephone: (01) 236 8000 Telex: 8811541



Specialist Meat Processor

Buckinghamshire-based business — turnover of £10m p.a. with potential for expansion. Offered for sale are highly-developed production facilities, office furniture and equipment, motor vehicles, stock, a substantial order book and goodwill. A lease of the factory/office premises can also be made available.

For further details please contact David Gilbert or Stephen Franklin, Levy Gee & Partners, 100 Chalk Farm Road, London NW1 8EH. Tel: 01-267 4477.

Levy Gee

MEDICONSULT INTERNATIONAL LIMITED (IN RECEIVERSHIP)

The business assets, order book and goodwill of this fresh food based company are offered for sale by its receivers. The company specialises in the exporting of surgical equipment and medical supplies principally to the Middle East and Africa. Turnover for the 6 months to 30 April 1985 was in excess of £400,000.

Enquiries to: B.H. Larkins FCA, Price Waterhouse, Southwark Towers, 32 London Bridge Street, London SE1 9ST
Telephone: 01-497 8960. Telex: 854457



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LOCATED IN NORTH DERBYSHIRE

Turnover £450,000 to 31st March 1984. Undertakes contract and domestic work. Occupies a number of freehold and leasehold premises. Well maintained plant and machinery. Laundry and dry cleaning business may be sold separately.

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For further details write to:
Box G10823
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10 Cannon Street
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or write Box G10820, Financial Times, 10 Cannon Street, London EC4P 4BY.

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of the Interest Warrants payable on
1 July, 1985.
This 4th day of June, 1985.

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Continued on Page 29

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Continued on Page 3

Continued on Page 3

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Sterling's strength and interest rate hopes fuel further gains in Gilt-edged

1. *Journal of the American Medical Association*, 1997; 277: 1033-1038.

ENGINEERING—Continued										HOTELS—Continued									
Sec	Low	Stock	Price	Chg	Vol	Chg	Vol	Sec	Low	Stock	Price	Chg	Vol	Chg	Vol	Sec	Low	Stock	Price
170	13	Blackrock Int	35	+	10	80.19	73.19	68	51	Scanlon Int	60	—	—	—	—	69	13	Blackrock Int	35
171	14	Baker C. H.	18	—	14	—	—	69	14	Trustee Fint	137	—	—	—	—	70	14	Blackrock Int	35
172	15	Baker C. H.	18	—	14	—	—	70	15	Trustee Fint	137	—	—	—	—	71	15	Blackrock Int	35
173	16	Baker C. H.	18	—	14	—	—	71	16	Trustee Fint	137	—	—	—	—	72	16	Blackrock Int	35
174	17	Baker C. H.	18	—	14	—	—	72	17	Trustee Fint	137	—	—	—	—	73	17	Blackrock Int	35
175	18	Baker C. H.	18	—	14	—	—	73	18	Trustee Fint	137	—	—	—	—	74	18	Blackrock Int	35
176	19	Baker C. H.	18	—	14	—	—	74	19	Trustee Fint	137	—	—	—	—	75	19	Blackrock Int	35
177	20	Baker C. H.	18	—	14	—	—	75	20	Trustee Fint	137	—	—	—	—	76	20	Blackrock Int	35
178	21	Baker C. H.	18	—	14	—	—	76	21	Trustee Fint	137	—	—	—	—	77	21	Blackrock Int	35
179	22	Baker C. H.	18	—	14	—	—	77	22	Trustee Fint	137	—	—	—	—	78	22	Blackrock Int	35
180	23	Baker C. H.	18	—	14	—	—	78	23	Trustee Fint	137	—	—	—	—	79	23	Blackrock Int	35
181	24	Baker C. H.	18	—	14	—	—	79	24	Trustee Fint	137	—	—	—	—	80	24	Blackrock Int	35
182	25	Baker C. H.	18	—	14	—	—	80	25	Trustee Fint	137	—	—	—	—	81	25	Blackrock Int	35
183	26	Baker C. H.	18	—	14	—	—	81	26	Trustee Fint	137	—	—	—	—	82	26	Blackrock Int	35
184	27	Baker C. H.	18	—	14	—	—	82	27	Trustee Fint	137	—	—	—	—	83	27	Blackrock Int	35
185	28	Baker C. H.	18	—	14	—	—	83	28	Trustee Fint	137	—	—	—	—	84	28	Blackrock Int	35
186	29	Baker C. H.	18	—	14	—	—	84	29	Trustee Fint	137	—	—	—	—	85	29	Blackrock Int	35
187	30	Baker C. H.	18	—	14	—	—	85	30	Trustee Fint	137	—	—	—	—	86	30	Blackrock Int	35
188	31	Baker C. H.	18	—	14	—	—	86	31	Trustee Fint	137	—	—	—	—	87	31	Blackrock Int	35
189	32	Baker C. H.	18	—	14	—	—	87	32	Trustee Fint	137	—	—	—	—	88	32	Blackrock Int	35
190	33	Baker C. H.	18	—	14	—	—	88	33	Trustee Fint	137	—	—	—	—	89	33	Blackrock Int	35
191	34	Baker C. H.	18	—	14	—	—	89	34	Trustee Fint	137	—	—	—	—	90	34	Blackrock Int	35
192	35	Baker C. H.	18	—	14	—	—	90	35	Trustee Fint	137	—	—	—	—	91	35	Blackrock Int	35
193	36	Baker C. H.	18	—	14	—	—	91	36	Trustee Fint	137	—	—	—	—	92	36	Blackrock Int	35
194	37	Baker C. H.	18	—	14	—	—	92	37	Trustee Fint	137	—	—	—	—	93	37	Blackrock Int	35
195	38	Baker C. H.	18	—	14	—	—	93	38	Trustee Fint	137	—	—	—	—	94	38	Blackrock Int	35
196	39	Baker C. H.	18	—	14	—	—	94	39	Trustee Fint	137	—	—	—	—	95	39	Blackrock Int	35
197	40	Baker C. H.	18	—	14	—	—	95	40	Trustee Fint	137	—	—	—	—	96	40	Blackrock Int	35
198	41	Baker C. H.	18	—	14	—	—	96	41	Trustee Fint	137	—	—	—	—	97	41	Blackrock Int	35
199	42	Baker C. H.	18	—	14	—	—	97	42	Trustee Fint	137	—	—	—	—	98	42	Blackrock Int	35
200	43	Baker C. H.	18	—	14	—	—	98	43	Trustee Fint	137	—	—	—	—	99	43	Blackrock Int	35
201	44	Baker C. H.	18	—	14	—	—	99	44	Trustee Fint	137	—	—	—	—	100	44	Blackrock Int	35
202	45	Baker C. H.	18	—	14	—	—	100	45	Trustee Fint	137	—	—	—	—	101	45	Blackrock Int	35
203	46	Baker C. H.	18	—	14	—	—	101	46	Trustee Fint	137	—	—	—	—	102	46	Blackrock Int	35
204	47	Baker C. H.	18	—	14	—	—	102	47	Trustee Fint	137	—	—	—	—	103	47	Blackrock Int	35
205	48	Baker C. H.	18	—	14	—	—	103	48	Trustee Fint	137	—	—	—	—	104	48	Blackrock Int	35
206	49	Baker C. H.	18	—	14	—	—	104	49	Trustee Fint	137	—	—	—	—	105	49	Blackrock Int	35
207	50	Baker C. H.	18	—	14	—	—	105	50	Trustee Fint	137	—	—	—	—	106	50	Blackrock Int	35
208	51	Baker C. H.	18	—	14	—	—	106	51	Trustee Fint	137	—	—	—	—	107	51	Blackrock Int	35
209	52	Baker C. H.	18	—	14	—	—	107	52	Trustee Fint	137	—	—	—	—	108	52	Blackrock Int	35
210	53	Baker C. H.	18	—	14	—	—	108	53	Trustee Fint	137	—	—	—	—	109	53	Blackrock Int	35
211	54	Baker C. H.	18	—	14	—	—	109	54	Trustee Fint	137	—	—	—	—	110	54	Blackrock Int	35
212	55	Baker C. H.	18	—	14	—	—	110	55	Trustee Fint	137	—	—	—	—	111	55	Blackrock Int	35
213	56	Baker C. H.	18	—	14	—	—	111	56	Trustee Fint	137	—	—	—	—	112	56	Blackrock Int	35
214	57	Baker C. H.	18	—	14	—	—	112	57	Trustee Fint	137	—	—	—	—	113	57	Blackrock Int	35
215	58	Baker C. H.	18	—	14	—	—	113	58	Trustee Fint	137	—	—	—	—	114	58	Blackrock Int	35
216	59	Baker C. H.	18	—	14	—	—	114	59	Trustee Fint	137	—	—	—	—	115	59	Blackrock Int	35
217	60	Baker C. H.	18	—	14	—	—	115	60	Trustee Fint	137	—	—	—	—	116	60	Blackrock Int	35
218	61	Baker C. H.	18	—	14	—	—	116	61	Trustee Fint	137	—	—	—	—	117	61	Blackrock Int	35
219	62	Baker C. H.	18	—	14	—	—	117	62	Trustee Fint	137	—	—	—	—	118	62	Blackrock Int	35
220	63	Baker C. H.	18	—	14	—	—	118	63	Trustee Fint	137	—	—	—	—	119	63	Blackrock Int	35
221	64	Baker C. H.	18	—	14	—	—	119	64	Trustee Fint	137	—	—	—	—	120	64	Blackrock Int	35
222	65	Baker C. H.	18	—	14	—	—	120	65	Trustee Fint	137	—	—	—	—	121	65	Blackrock Int	35
223	66	Baker C. H.	18	—	14	—	—	121	66	Trustee Fint	137	—	—	—	—	122	66	Blackrock Int	35
224	67	Baker C. H.	18	—	14	—	—	122	67	Trustee Fint	137	—	—	—	—	123	67	Blackrock Int	35
225	68	Baker C. H.	18	—	14	—	—	123	68	Trustee Fint	137	—	—	—	—	124	68	Blackrock Int	35
226	69	Baker C. H.	18	—	14	—	—	124	69	Trustee Fint	137	—	—	—	—	125	69	Blackrock Int	35
227	70	Baker C. H.	18	—	14	—	—	125	70	Trustee Fint	137	—	—	—	—	126	70	Blackrock Int	35
228	71	Baker C. H.	18	—	14	—	—	126	71	Trustee Fint	137	—	—	—	—	127	71	Blackrock Int	35
229	72	Baker C. H.	18	—	14	—	—	127	72	Trustee Fint	137	—	—	—	—	128	72	Blackrock Int	35
230	73	Baker C. H.	18	—	14	—	—	128	73	Trustee Fint	137	—	—	—	—	129	73	Blackrock Int	35
231	74	Baker C. H.	18	—	14	—	—	129	74	Trustee Fint	137	—	—	—	—	130	74	Blackrock Int	35
232	75	Baker C. H.	18	—	14	—	—	130	75	Trustee Fint	137	—	—	—	—	131	75	Blackrock Int	35
233	76	Baker C. H.	18	—	14	—	—	131	76	Trustee Fint	137	—	—	—	—	132	76	Blackrock Int	35
234	77	Baker C. H.	18	—	14	—	—	132	77	Trustee Fint	137	—	—	—	—	133	77	Blackrock Int	35
235	78	Baker C. H.	18	—	14	—	—	133	78	Trustee Fint	137	—	—	—	—	134	78	Blackrock Int	35
236	79	Baker C. H.	18	—	14	—	—	134	79	Trustee Fint	137	—	—	—	—	135	79	Blackrock Int	35
237	80	Baker C. H.	18	—	14	—	—	135	80	Trustee Fint	137	—	—	—	—	136	80	Blackrock Int	35
238	81	Baker C. H.	18	—	14	—	—	136	81	Trustee Fint	137	—	—	—	—	137	81	Blackrock Int	35
239	82	Baker C. H.	18	—	14	—	—	137	82	Trustee Fint	137	—	—	—	—	138	82	Blackrock Int	35
240	83	Baker C. H.	18	—	14	—	—	138	83	Trustee Fint	137	—	—	—	—	139	83	Blackrock Int	35
241	84	Baker C. H.	18	—	14	—	—	139	84	Trustee Fint	137	—	—	—	—	140	84	Blackrock Int	35
242	85	Baker C. H.	18	—	14	—	—	140	85	Trustee Fint	137	—	—	—	—	141	85	Blackrock Int	35
243	86	Baker C. H.	18	—	14	—	—	141	86	Trustee Fint	137	—	—	—	—	142	86	Blackrock Int	35
244	87	Baker C. H.	18	—	14	—	—	142	87	Trustee Fint	137	—	—	—	—	143	87	Blackrock Int	35
245	88	Baker C. H.	18	—	14	—	—	143	88	Trustee Fint	137	—	—	—	—	144	88	Blackrock Int	35
246	89	Baker C. H.	18	—	14	—	—	144	89	Trustee Fint	137	—	—	—	—	145	89	Blackrock Int	35
247	90	Baker C. H.	18	—	14	—	—	145	90	Trustee Fint	137	—	—	—	—	146	90	Blackrock Int	35
248	91	Baker C. H.	18	—	14	—	—	146	91	Trustee Fint	137	—	—	—	—	147	91	Blackrock Int	35
249	92	Baker C. H.	18	—	14	—	—	147	92	Trustee Fint	137	—	—	—	—	148	92	Blackrock Int	35
250	93	Baker C. H.	18	—	14	—	—	148	93	Trustee Fint	137	—	—	—	—	149	93	Blackrock Int	35
251	94	Baker C. H.	18	—	14	—	—	149	94	Trustee Fint	137	—	—	—					

WORLD STOCK MARKETS

OVER-THE-COUNTER

Continued from Page 30

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

Stock	Sales (Mkts)	High	Low	Last	Chg
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4
BP	1.2	9 1/4	9 1/4	9 1/4	-1/4

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Company _____
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Indices

NEW YORK-DOW JONES

	June 3	May 31	May 29	May 27	May 25	May 23	May 21	1993		Sales Comparison	
								High	Low	High	Low
Industrials	1,212.95	1,215.41	1,305.76	1,302.98	1,381.52	1,381.07	1,315.61 (31.2)	1,184.90 (11.3)	1,315.41 (11.2)	1,121.22 (17.3)	
Transport	649.04	645.16	629.85	629.80	628.16	627.55	695.30 (11.3)	633.80 (6.1)	645.16 (11.2)	627.32 (17.3)	
Utilities	163.11	163.32	162.28	162.10	162.28	161.90	164.75 (17.2)	166.54 (17.2)	164.75 (17.3)	165.16 (24.4)	
Trading vol		134.7m	108.5m	88.5m	80.8m	65.8m	-	-	-	-	

FT COMMERCIAL LAW REPORTS

Arbitrator not barred from Gafta appeal

BREMERHANDELSGESELLSCHAFT mbH v ETS SOULES ET CIE
Court of Appeal (Lord Justice Ackner, Lord Justice Browne-Wilkinson and Sir George Waller): May 16 1985

BIAS is not imputed to an arbitrator so as to preclude him from adjudicating on a Grain and Feed Trade Association (Gafta) appeal arising out of the 1973 U.S. embargo on soybean exports from the United States.

The Court of Appeal so held when dismissing an appeal by Bremerhandelsgesellschaft mbH, a German company, from a decision of the Gafta Board of Appeal constituted to hear their appeal from an award made in favour of buyers, Ets Soules et Cie.

LORD JUSTICE ACKNER said that by a contract made on November 20 1972 Bremerhandelsgesellschaft mbH sold 1,200 metric tonnes of U.S. soybean meal to be shipped each month between April and September 1973.

When the U.S. embargo on the export of soybean meal came into operation on June 17 1973, Bremerhandelsgesellschaft mbH invoked the force majeure clause and then the prohibition clause in the Gafta contract form 100.

On July 30 they gave notice of repudiation in respect of 87 metric tonnes, 40 per cent of the 220 tonnes applicable that month. No further tender was made. On September 21 Soules decided them in default in respect of the unshipped balance.

An umpire's award was published in April 1974, ordering Bremerhandelsgesellschaft mbH to pay Soules \$65,129. Bremerhandelsgesellschaft mbH appealed, and on September 24 1974 a Board of Appeal was constituted in accordance with the Gafta rules, with Mr Scott as a member.

Bremerhandelsgesellschaft mbH applied to Mr Justice Mustill for an order that Mr Scott be removed on the ground that he was not in a position to act judicially and without bias. They did not allege actual bias against Mr Scott, but imputed bias.

Imputed bias arose when the relationship between arbitrator and parties, or arbitrator and the subject-matter of the dispute, was such as to create the risk that he would be incapable of acting impartially.

In the *Elisur* (1984) 2 Lloyd's Rep 84, 89 the test of imputed bias was whether "there existed grounds from which a reasonable person would think that [the arbitrator] could not, or would not, fairly determine the issue".

That was applied by Mr Justice Mustill. He concluded that the reasonable man was to be put in the position of the complainant,

having ascribed to him all the complainant's knowledge and experience of the trade and the manner in which disputes were habitually resolved.

He drew a distinction between where the arbitrator had already adjudicated in respect of a dispute, and where the court was considering the apprehension which would be felt by the reasonable man as to the arbitrator's future adjudication.

With regard to the latter, the judge said: "Here the facts emerging in court form part of the corpus of knowledge in the light of which the reasonable man will judge the risk."

That statement was wholly correct. The judge said that under the clauses in Gafta 100 dealing with the force majeure position was difficult with regard to instalments due for shipment during June. He emphasised (1) that a seller would find difficulty in the June position had he been lost whenever he was sitting. They lost not because anyone was biased against June sellers, but because the courts had laid down a test which sellers had hitherto failed to satisfy.

In the judge's view no reasonable man would be apprehensive that there was a risk of Mr Scott, either consciously or unconsciously, being influenced by a desire to favour André in such a manner as to cause him to fail to assess the fresh evidence on its merits.

There was no error in Mr Justice Mustill's reasoning. Yet again the judge went further. On the basis that it was legitimate to add the evidence which established the actual facts, the matter became plain still. The evidence established that André was not long.

That destroyed the whole foundation of Bremerhandelsgesellschaft mbH's case. It was complained that a person involved in a dispute arising from a particular situation should not act as an arbitrator in another dispute connected with that same situation.

On that basis all the persons whose firms or companies had positions in U.S. soybean meal between June and September 1973 would be ipso facto disqualified from acting as Gafta arbitrators in respect of any dispute arising out of contracts for those months.

The submission was made despite the fact that every trading house and receiver was affected. They included the employer, or its parent company, of practically every arbitrator in London or on the Appeal Board. Over 1,000 arbitrations were active in London was engaged in first-tier arbitrations, including the majority of members of the Appeal Board.

As to the suggestion that a person involved in a dispute could not be relied on to approach an arbitration with an open mind, Gafta members were particularly concerned to have the disputes decided by arbitrators who were experienced as arbitrators and traders in that particular trade.

Several hundred appeal arbitrations arising out of the non-shipment of soybean meal in June 1973 had been held since 1974. Bremerhandelsgesellschaft mbH had been involved in 155 of them. Mr Scott had sat as an appeal arbitrator in 67 cases involving Bremerhandelsgesellschaft mbH.

In the 11 years since the appeals started to be heard, no complaints of bias had been made by Bremerhandelsgesellschaft mbH or by any other seller. Also, although the allegations made against Mr Scott had received wide publicity in the trade, no one had come forward to support Bremerhandelsgesellschaft mbH.

The appeal should be allowed. Lord Justice Browne-Wilkinson gave a concurring judgment. Sir George Waller agreed.

For Bremerhandelsgesellschaft mbH: Andrew Bateson QC and Michael Tugendhat (Ms. Bateson and Mr. Tugendhat).

For Mr Scott: David Grace QC (Middleton Potts and Co.).

By Rachel Davies
Barister

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COMMODITIES AND AGRICULTURE

Dairy mountain heads for rise despite Soviet sale

BY IVO DAWNAY IN BRUSSELS

OVER-PRODUCTION of milk in the European Community appears to be accelerating again, and the EEC's dairy mountain looks set to rise after the substantial reduction to be achieved by a large cut-price sale of butter to the Soviet Union later this month.

The EEC's sale of 380,000 tonnes of butter to the Soviets on special terms was given the go-ahead at a meeting of the International Dairy Council last Friday. European Commission officials expect this to make a sizeable dent in the butter mountain.

Last month's total public and private stocks again surpassed 1m tonnes, despite cut-price sales of 120,000 tonnes of old butter to the ice cream and pastry industries.

Officials are expecting a continued rise in production over the coming months as lush, early summer pastures increase

despite quotas.

The Commission says current stocks in public stores stand at 885,784 tonnes, with a further 51,728 tonnes in private stores. There is still some optimism that potential Community yields will be cut back by continued culling in West Germany and by a large uptake of the German outgoers' scheme, under which dairy farmers are paid to quit milk production.

But doubts remain over the ability of the supervisory to act as an effective deterrent to over-production. Revisions adopted by farm ministers last month have removed the immediacy of the milk tax from the individual farmer, with national quotas allowing some excess producers to escape without penalty.

The temptation for some may consequently be to ignore their quotas altogether in the hope that other dairies will fall short of their ceilings.

Base metals show falls as stocks increase

By Our Commodities Staff

ZINC, COPPER and tin prices fell on the London Metal Exchange yesterday following news of a rise in warehouse stocks of the three metals over the last week.

The biggest reported rise in stocks was for zinc, the cash price of which consequently fell a further £2.50 per tonne on the day to a seven-month low of £584. Dealers said the market continued to be depressed by a lack of buying interest.

Copper continued the slide initiated last week, with the cash price closing £9 per tonne down at £1,112.50 and the three-month premium widening to 29. It has already lost nearly £80 a tonne since last Tuesday, and as the market heads into the slack summer period the chances are that it will fall further, dealers say.

Tin closed £25 per tonne down at £9,455, with support from the International Tin Organisation bufferstock manager preventing it from dropping further.

LONDON METAL EXCHANGE WAREHOUSE STOCKS

(Changes during week ending May 31)

	tonnes
Aluminium	-1,375 to 100,525
Copper	+400 to 185,075
Lead	+125 to 35,000
Nickel	-24 to 5,326
Tin	+740 to 21,885
Zinc	+2,250 to 42,450
Silver	-594,000 to 50,570,000

London tea sale

QUALITY GRADE tea was quoted at a nominal price of 250p a kilo at yesterday's weekly London auction, up from a nominal 195p a kilo at the previous sale on May 20. Average prices for medium and low grade teas were unchanged at 160p and 115p a kilo respectively.

The Tea Brokers' Association of London said brighter Assams were well supported and dearer but plainer sorts were irregular. Demand was also good for bright Africans, which gained 10p to 15p a kilo, but again plainer offerings met poorer demand.

The association described demand for offshore teas as "very fair" with prices irregular but, sometimes, dearer.

Farmer's Viewpoint by John Cherrington

Recovering from a late spring

I NORMALLY inspect my farm at least once and often twice a week. If I see it more often the changes which come over the growing crops and the stock are not readily visible. The pigs though are seen every day during feeding. In this case the surest indication of something amiss is when one of them does not come to the trough. The principle cannot be applied to sheep, ruminant animals which spend a good deal of time chewing the cud between grazing periods.

This spring these inspections were pretty depressing. There was little grass growth until about a fortnight ago and my ewes and lambs were being fed. If I walked or drove through a flock the ewes would come up to see if another bag of nuts was going to come their way. This is an expensive process with animals which should be getting the whole of their living from well fertilised grass. But no grass grew at all in April and very little until about the middle of May.

Sheep usually do best on very tight grazing indeed but it is important to see that the grass is actually growing so that even if it is short the animals are getting grass of the highest quality. There was vestigial growth early last month but I had not been feeding the ewes there would not have been enough to maintain the milk supply. Even with the extra feed there was a decided

lack of bloom about the lambs, their coats were becoming dull and they may not fatten as well as I would have hoped.

A fortnight ago, however, we had nearly an inch of rain and, better still, a warmer temperature. In most of the fields the grass was gaining against the sheep. They looked rather more comfortable and no longer chased the Landrover when it was going along the road. During Whitman I made a very thorough inspection and for the first time this year I could see the lambs were enjoying their surroundings. Instead of creeping hump-backed after their mothers, they were lying outstretched in the sun growing visibly, and their coats were beginning to shine.

But they will be much later getting fit for sale, probably three weeks later than last year. This is a serious matter. From about the middle of May the guide price under the EEC sheepmeat regime tumbles at a rate of 6p a kilo every week. It is a matter of fine judgement whether to sell them light or gamble that they will increase in weight at the rate of a half a kilo a week, which they would have to do to be worth keeping.

On my previous walks I had not really looked at the cereals—it was all too depressing. Much of the autumn sown wheat had great gaps in the rows. It looked as though there was

hardly enough plant population to make a crop. The winter barley was nice and thick but had no growth at all and looked as though it would come into ear about 6 ins above the ground. Spring barley had come up quite well but then stopped growing altogether. The only promising crop was a small area of spring sown oats, which rather like difficult conditions.

The only plus mark was the fact that there were few weeds and very little sign of the fungus diseases which usually plague us. They were probably too cold to germinate or reproduce. It looked like a March landscape. But it does no longer.

In a fortnight the nitrogen poured on the wheat must have taken hold and the crop has thickened up remarkably. The gaps have miraculously been filled by fresh tiller and it has taken on that good dark colour which shows plant health and ample nutrition. Autumn-sown barley now looks as well as it ever has and because it has been kept short by earlier growing conditions may well not suffer from lodging (laying over) if there is a lot of rain. The spring barley is also doing very well and still resisting the diseases which greatly reduced yields of one variety last year.

The only question-mark at the moment is on the peas. These germinated and came up well and then seemed to stand still

for about a month. During this time they were attacked by pigeons and a nasty sounding insect called a thrip.

The peas, a variety grown under EEC guarantee, are harvested dry and can be used for human or animal feed. They are a tricky crop and their yield bears no relation to their appearance when growing. I only grew them in an attempt to diversify from wheat and barley which are in oversupply in the EEC.

The same applies to seed crops. In my case turnips and broad beans. The turnips are autumn-planted and formed the bulbs before the frosts really struck. This lifted them out of the ground to which they were attached by some very thin roots. They recovered, however, and I am hopeful that the roots will not break off as the plants get taller.

The broad beans could well be a disaster. They came up sparsely, were dug up by birds of all sorts and the leaves are a great temptation to hares as they are to thrips and weevils. The cures for these ills, bird scarers for instance, are expensive and unpopular with neighbours and the damage will probably wipe out any profit.

The path of the righteous is difficult and frequently leads to catastrophe. I should have just drilled barley and put it in intervention.

Malaysian warning about rubber surplus

BY WONG SULONG IN KUALA LUMPUR

MALAYSIA HAS warned of a collapse in the price of rubber unless producing countries slow down production to match demand.

The warning came from the Malaysian Minister of Primary Industries, Datuk Paul Leong, who said while world demand for natural rubber had only increased marginally in recent years, world production rose by 14 per cent from 3.7m tonnes in 1982 to 4.2m tonnes last year.

Datuk Leong said Malaysia, which is the world's biggest rubber producer, recorded no increase in output during the past five years, and output fell by two per cent to 1.53m tonnes last year.

However, production from neighbouring Indonesia and Thailand rose substantially, while China, India and Brazil also increased output.

The Malaysian Minister said there was already a heavy over-

hang in the market in the form of 275,000 tonnes of surplus rubber acquired by the buffer stock manager (BSM) of the International Natural Rubber Organisation (INRO).

Datuk Leong's warning is based on two fears—one immediate, the other medium term.

First, the wintering season, during which rubber output usually falls by as much as 30 to 40 per cent of normal production, is over, without any appreciable impact on prices, which are currently just above the buffer stock manager's "may buy" level of 176 Malaysian/Singaporean cents a kilo.

With supplies now returning to normal, prices might take a tumble, putting new pressures on the BSM.

Secondly, with the assurance of plentiful supplies, the

medium term, due to the rapid rate of replanting and new planting by Indonesia and Thailand, and a large buffer stockpile, consumer nations in the International Natural Rubber Agreement (INRA) might be encouraged to take the view that the agreement no longer serves their interests.

Such a view would make renegotiation for a second

INRA more difficult. Already, some consumer countries have complained of the high cost of financing the buffer stockpile.

INRO's governing council is due to start a meeting in Kuala Lumpur on Thursday to consider extending the existing rubber accord, in the absence of agreement on a new pact, and appointing a new buffer stock manager.

Call to boost producers' prices

GENEVA — Mr Allister McIntyre, acting head of the UN Conference on Trade and Development (UNCTAD) has called for new efforts to help boost depressed world commodity prices.

He told a meeting of Unctad's commodities committee, called to assess how international commodity pacts help stabilise

Discord over U.S. export plan

BY NANCY DUNNE IN WASHINGTON

THE AGRICULTURAL export subsidy programme announced last month by Mr John Block, the U.S. Agriculture Secretary, is so controversial both within and outside the U.S. government that top officials have been unable to agree on the details of the scheme.

In his announcement of a programme aimed at markets obtained through "unfair trading practices" Mr Block promised that the design of the programme would be made public by June 1. While officials have reportedly drawn up a list of 20 to 27 countries in the Middle East and Africa which could receive "bonus" commodities from U.S. government stocks, they have been unable to reach final agreement.

"There is a lot of scrapping going on within the Department," said one trade observer.

It is believed that Secretary Block wants bonuses given with the sale of wheat, wheat-flour and poultry—those commodities in which the trade competition is hot and fierce. The bonus crops, however, may be drawn from stocks of maize, and rice as well as wheat. There is even less agreement about the programme outside of the department. The EEC has objected bitterly and Mr George Schultz, the Secretary of State, is opposed to the scheme.

Trade officials and many legislators want a broad based plan so that no U.S. customer is denied bonuses.

They say a now suspended subsidised credit programme, which was aimed at EEC markets, angered the Koreans, who were denied credit and began buying grain from Thailand and China.

The bonus programme was actually forced on Mr Block during the negotiations over the Senate budget. However it was reported to be the Secretary himself who insisted on a targeted programme, fearing that a broad based scheme would interfere with his efforts to get lower support prices in the 1985 farm bill by in effect lowering prices through subsidies.

Although the scheme is aimed at the EEC, the Australians are worried that they will lose significant grain sales when the programme is implemented. They believe it will have a depressing effect on the market and that wheat prices could drop \$15 to \$20 a ton.

Australia can meet that price but its traders say they cannot offer the extended credit terms offered by the U.S. in many of its markets. They also worry that displaced EEC grain accompanied by subsidies will be dumped on Australian

markets.

In Sydney the Australian Wheat Board complained that Australia could lose hundreds of millions of dollars of export revenue during the next two years because of trade friction between the U.S. and the EEC, reports AP-Dow Jones.

"Huge stockpiles of wheat on both sides of the Atlantic and mounting subsidy costs to their farmers mean that both EEC and U.S. administrations intend attacking each other's markets in a price cutting war," warned Sir Leslie Price, the Board's chairman.

He said the fact that the EEC and the U.S. controlled about 40 per cent of the world market between them meant that any price cutting must necessarily affect the price of Australian wheat, which has a 14 per cent world market share. Estimates of a 25 per cent reduction in world prices were already being made, he added.

● The U.S. is considering including soybeans and soy products in the grains agreement with the Soviet Union, reports Reuters. Mr Steven D. Yoder, head analyst of U.S. Department of Agriculture's oilseeds and products division, said the American Soybean Association (ASA) had urged the inclusion of soybeans and products in the deal.

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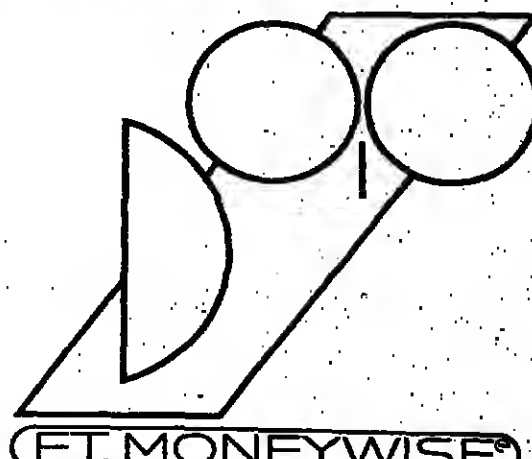
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Publication Date:
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- 3 Capital and Reserves
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- 5 Pre-tax earnings
- 6 Pre-tax earnings on assets (%)
- 7 Pre-tax earnings on capital (%)
- 8 Return on assets (%)
- 9 Return on equity (%)
- 10 Number of employees

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FOREIGN EXCHANGES

Dollar closes above worst

The dollar lost ground in this foreign exchange trading, but finished well above the day's low of DM 3.0280. The entry of New York into the market brought about a strong improvement in the U.S. currency. It rose to nearly DM 3.06 from DM 3.0380 in about a half hour. The prospect of lower U.S. interest rates, after recent disappointing economic data, initially depressed the dollar, but the recovery was largely brought about by a series of positions in a thin market, as dealers began to suspect the currency was not going to fall below DM 3.0380 again. A rise of 0.01 cent in the dollar, against the dollar in 1985 is 1.2940 to 1.0525. April average 1.2940. Exchange rate index rose 0.2 to 80.5, after opening at 80.7.

On Bank of England figures the dollar's index fell to 144.7 from 145.3.

STERLING — Trading range against the dollar in 1985 is 1.2940 to 1.0525. April average 1.2940. Exchange rate index rose 0.2 to 80.5, after opening at 80.7.

Sterling was strong, continuing to benefit from high London interest rates and the movement of funds away from the dollar. There was little sign of nervousness ahead of the U.S. money supply figures, despite recent speculation that a sharp improvement from the very disappointing April figures will bring a

cut in clearing bank base rates. The pound gained 30 points to \$1.2940-1.2950, and also rose to \$1.2975 from DM 3.9325, and FFR 120.150 from FFR 120.075, but the exchange rate of Sfr 2.3150 and fell to Y31.25 from Y33.

D-MARK — Trading range against the dollar in 1985 is 3.4510 to 2.8730. April average 3.0856. Exchange rate index 122.0 against 120.5 six months ago.

The D-mark improved against the dollar in Frankfurt after last week's economic statistics which tended to support speculation that U.S. growth is not picking up as quickly as expected in the present quarter. The fall of 0.5 per cent in U.S. factory goods orders and a trade deficit of \$31.9bn were considered particularly disappointing.

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MONEY MARKETS

Interest rates were easier in London yesterday, helped by sterling's stronger performance. However, the market is divided about today's money supply figures and the prospect of a cut in clearing bank base rates appear largely to depend on three-month interbank money rates in band 1 (up to 14 days) at 12 1/2 per cent compared with 12 1/4 per cent for three-month eligible bank bills in band 2 (15-30 days) at 12 1/4 per cent. It also arranged a 14-day repurchase agreement of £177m at 12 1/4 per cent, unwinding on July 1. The forecast was later revised to a shortage of £1,000m before taking into account the early bill.

UK clearing banks base lending rate 12 1/2-12 3/4 per cent since April 15.

money opened at 12 1/2-12 3/4 per cent and eased to 12 per cent before finishing bid at 20 per cent.

The Bank of England forecast a 0.1 per cent rise in the money supply with factors affecting the market including £1,274m through maturing assistance and a take-up of Treasury bills. This was

partly offset by Eschequer transactions adding £20m and a fall in the net circulation of £205m. In addition banks brought forward £100m of Treasury bills to help alleviate the shortage. The Bank offered an early round of assistance and this added £20m and comprised purchases of eligible bank bills in band 1 (up to 14 days) at 12 1/2 per cent.

Further help in the morning came in the form of purchases of £1m of eligible bank bills in band 1 at 12 1/2 per cent and £25m in band 2 (15-30 days) at 12 1/4 per cent. It also arranged a 14-day repurchase agreement of £177m at 12 1/4 per cent, unwinding on July 1. The forecast was later revised to a shortage of £1,000m before taking into account the early bill.

In the afternoon the Bank revised the shortage back to £250m and the Bank gave further assistance in the afternoon of £531m and later help of £20m, making a total of £787m. The afternoon help comprised purchases of £2m of eligible bank

bills in band 1 at 12 1/2 per cent, £43m in band 2 at 12 1/4 per cent and £2m in band 3 at 12 1/4 per cent. It also arranged sale and repurchase of Treasury bills at 12 1/2 per cent on July 1 and £345m at 12 1/2 per cent, unwinding on June 12.

Starling certificates of deposit were marked down with three-month CDs quoted at 12 1/2 per cent compared with 12 1/4 per cent in early May. The rate of 11 1/2 per cent from 12 1/4 per cent. Treasury bill rates were a little easier with one month bills at 12 1/4 per cent from 12 1/2 per cent and three-month at 11 1/2 per cent from 11 3/4 per cent.

GOLD

Gold closed unchanged at \$319.3161 on the Loodoo but 1100 market yesterday. It opened at \$317.3171, touched a peak of \$319.3161 and a low of \$317.3161. A gradual improvement by the dollar during the day pushed gold down from its peak.

FINANCIAL FUTURES

Euro-dollar prices were firmer in the London International Financial Futures Exchange. Values started on a firmer note with a strong close in Chicago with futures for the month of June selling developed at the higher levels but this encouraged further buying until the opening of Chicago. Prices were then down to 100.00, but continued bullish sentiment prompted further interest despite a slightly higher Federal funds rate. Once again the market was more active in cash rates, anticipating continued action by the Federal authorities to stimulate what

appears to be a slow down in U.S. economic growth. The rise of 0.1 per cent in U.S. construction spending was a little more than expected but failed to have any significant effect.

Sterling based futures were helped by sterling's firmer trend against the dollar and a small decline in cash rates. However, much will depend on today's UK money supply figures. The prospect of an early reduction in UK clearing bank base rates has been a factor in the market.

Interest rates were easier in London yesterday, helped by sterling's stronger performance. However, the market is divided about today's money supply figures and the prospect of a cut in clearing bank base rates appear largely to depend on three-month interbank money rates in band 1 (up to 14 days) at 12 1/2 per cent compared with 12 1/4 per cent for three-month eligible bank bills in band 2 (15-30 days) at 12 1/4 per cent. It also arranged a 14-day repurchase agreement of £177m at 12 1/4 per cent, unwinding on July 1. The forecast was later revised to a shortage of £1,000m before taking into account the early bill.

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(11.00 a.m. June 3)

3 months U.S. dollars

bid 79/10 offer 77/11

6 months U.S. dollars

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SECTION IV

FINANCIAL TIMES SURVEY

The government has achieved a considerable economic turnaround, putting the balance of payments into surplus. However, the foreign debt burden still looms and many social and political reforms have yet to be carried out.

Convalescing in a purer climate

By ROBERT GRAHAM, Latin America Editor

MEXICO, THE toast of international bankers for coping with its debt crisis, is far from boasting about the achievement. The most that Sr. Jesus Silva Herzog, the Finance Minister, will admit is that Mexico has been removed from "intensive care" but the country is still convalescing.

The debt issue remains like the rattlesnake in Mexico's emblem: the snake is squirming in the beak of an eagle and still seems capable of striking.

Since 1982, when the debt crisis broke, Mexico has staged a quicker and more far-reaching economic turnaround than any other Latin American debtor. Embracing the orthodoxy of the International Monetary Fund, public spending has been pruned, wages kept under tight control and inflation brought down.

The balance of payments has swung from deficit to modest surplus making Mexico the first debtor to restructure the bulk of its debt. For a country with a 75m population, and the twentieth largest economy in the non-Communist world, this is a considerable achievement.

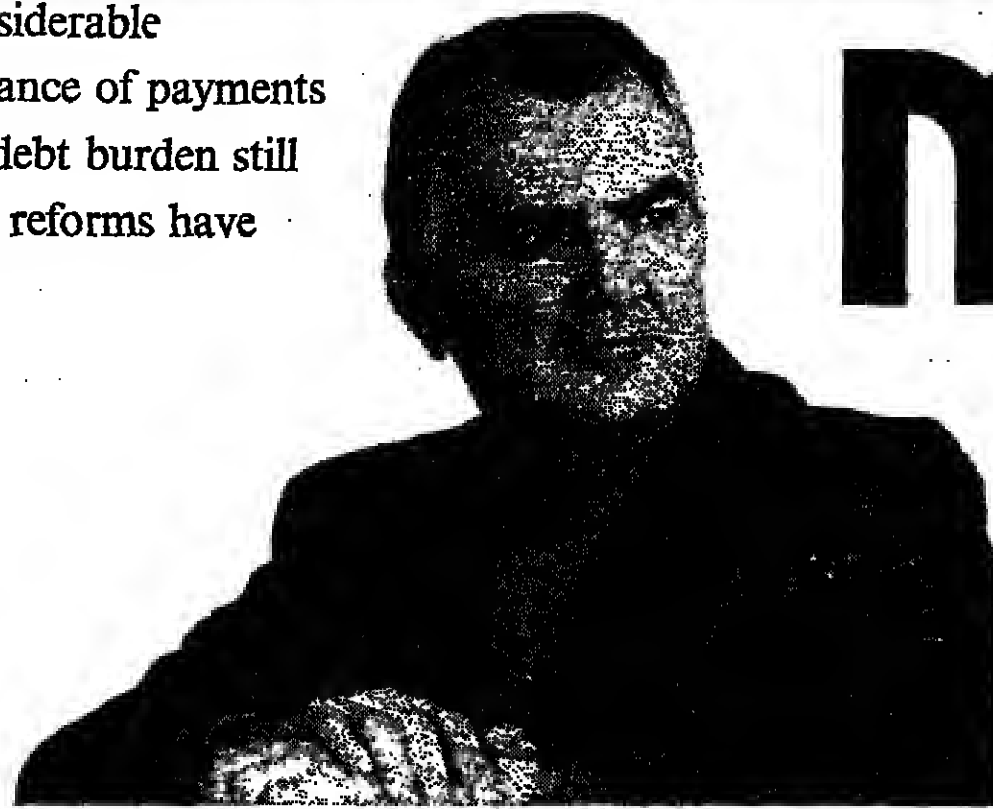
The hardest part, however, lies ahead — regenerating sustained growth and meeting obligations on a foreign debt

which now totals \$96bn. This is why no one in Mexico is complacent.

The high-spending boom days of the Lopez Portillo administration were less than three years ago, but they now seem a distant era. Up and down the country Government buildings and private offices attest like museum pieces to the extraordinary, almost absurd luxury of this period, when oil revenues swelled and international credit was limitless.

Symbolic of the change is a new institution created by President Miguel de la Madrid which is part ambassador, part a beefed-up controller general's office, that has taken over what was intended as a stylish shopping centre. The institution's main job is "moral renewal," to clamp down on waste and corruption, the two most flagrant abuses of the previous administration.

In one sense it was easier for President de la Madrid to ring the changes on the back of a profoundly discredited Presidency. Indeed, President de la Madrid's critics feel he could have gained more political capital and greater room for manoeuvre by heaping all the blame for the crisis on his predecessor.



● President Miguel de la Madrid: technocratic and conservative style

While the scale of the Lopez Portillo family's personal enrichment and the general abuse of office was unprecedented, President de la Madrid resisted the temptation. The exercise risked being highly disruptive because the Presidency is an office chosen from within the ranks of the official Partido Revolucionario Institucional (PRI).

An attack on the Presidency is in effect an attack on the whole system that is controlled by the PRI machine. Moreover, many of the key figures in the present Government played prominent roles under Sr. Lopez Portillo including the President as Planning Minister.

Prestige

President de la Madrid has adopted a technocratic and conservative style of Government, looking more at home as an administrator than a politician. By doing away with ostentation and scrupulously cultivating an image of honesty, prestige has been restored to the Presidency which holds such absolute power, for a single six-year term.

However, the semi-institutionalised link between the Government and the PRI, that

lies at the heart of the uniquely Mexican system of power, have not altered. The PRI machinery has been harnessed to assist the Government's austerity programme.

In the short term political and social stability has been assured in a highly disciplined manner. But this dependence on the PRI machinery has limited the nature of the reforms being carried out precisely because the party is so enmeshed in the power structure. The economic crisis has if anything, increased the rigidity of the political system because the PRI apparatus is afraid of losing its privileges.

For instance, organised labour is dominated by the PRI and controlled in effect by one man — the legendary union boss 88-year-old Fidel Velasquez ("Don Fidel"). On the basis of his authority, the trades unions have accepted real wage cuts, equivalent to 30 per cent compared with 1982 levels, against the Government's guarantee to maintain employment and continue subsidies on basic foodstuffs and transport.

This informal deal has been respected by both sides, the latest Government handout having been announced on May Day with a new package

of social security measures. President de la Madrid freely concedes that without this trades union co-operation little could have been achieved.

In return for this union co-operation the Government has allowed the unions to keep many of their privileges. Nowhere is this more obvious than with the powerful petroleum workers, who exercise dominant control over the entire oil industry — responsible for 15 per cent of GDP — through restrictive practices.

To head off potential discontent the Government has been discreetly permitting wages this year to rise more rapidly, and since the last quarter of 1984 has been stimulating growth. The tactic appears intended to head off discontent in the run up to July's important state and congressional elections. The monopolistic control of the PRI is likely only to be dented but its authority will be undermined if there is a sizeable vote for opposition candidates.

The opposition, headed by

the Right-wing PAN, believes the Government can only avoid such a situation by large-scale fraud. PRI officials assert the opposition is crying foul in advance.

When he took office, President de la Madrid appeared willing to open up the political system and allow other parties more space on the grounds that this was the best way to force the PRI to change itself. Yet when the PRI began to lose out in local elections, the conservative element of the party got its way and resorted to the old "alchemy" of altering the votes.

If such tampering is now repeated in July, the democratic legitimacy of President de la Madrid will itself be damaged because of the Government's inability — or refusal — to distance itself from the PRI. In turn, the election will also determine the authority of the President for the remaining three years of his term.

A number of economic decisions hinge on the July elections. The sliding devaluation of the peso against the dollar could well be accelerated, and credit tightened. The Government may also be forced to review its expenditure plans, given the continued overshooting of the budget.

Targets

Although the public sector deficit, has been cut from the 18 per cent of GDP inherited from the Lopez Portillo Administration to 7 per cent, it is still two points higher than original projections and IMF targets.

Major structural reforms must now follow, liberalising the economy to lessen the role of the public sector, to remove cotton wool from the private sector, to encourage foreign investment and to stimulate the

Balance of payments forecast

(U.S.\$bn)	1984	1985	1986	1987	1988
EXPORTS	32.1	33.1	34.0	35.4	36.4
Goods	24.0	24.5	25.0	26.0	26.5
(Oil)	(16.6)				
Tourism	2.0	2.1	2.2	2.3	2.5
Re-bond plants	1.1	1.3	1.4	1.4	1.5
Others	5.0	5.2	5.4	5.7	5.9
IMPORTS	28.1	31.4	35.2	37.4	38.9
Goods	11.2	14.5	17.5	19.7	21.6
Interest	11.6	11.4	12.0	11.8	11.2
Others	5.3	5.5	5.7	5.9	6.1
Current account	4.0	1.7	-1.2	-2.0	-2.5
Long-term loans (net)	2.4	1.5	0.7	0.8	0.8
Foreign direct investment	0.3	0.2	0.8	1.0	1.0
Short-term capital	-2.6	-3.0	-0.5	-0.5	-0.5
Net flow (change in reserves)	3.1	1.0	-2.0	-0.7	-1.2
Stock of international reserves	8.1	9.1	7.1	6.4	5.2

Source: Ecomet.

economy towards non-oil exports.

Differences of opinion within the Government over the speed and extent of liberalisation have held up progress and created considerable confusion, especially in the field of foreign investment and over trade policy, but it appears that the protectionist element is losing the rearward action it is fighting.

Liberalisation, quite apart from disturbing the often cosy relation of the private and public sector, is contrary to much of the rhetoric of the Mexican revolution — still an integral part of the Government and the PRI's clothing. It is synonymous with opening up to foreign influence and control whereas the Mexican Revolution of 1910 was about independence. Hence, Mexico has refused to join GATT and avoided Open membership even though it is the world's fourth-largest oil producer and exporter.

There is a visceral fear of U.S. domination. Mexicans do not want the same economic relationship with their huge neighbour as Canada. Lately this fear has become mixed with distaste for the Reagan administration's policies — in Central America, so complicating the whole liberalisation debate.

Yet the Mexicans, despite their rhetoric, are pragmatic. President de la Madrid's European tour, which begins this week, will emphasise Mexico's desire to diversify from the U.S. The U.S., however, absorbs 75 per cent of all exports, and all the burgeoning in-bond industry along the border, and accounts for nearly all of Mexico's tourist income.

The U.S. market coupled with that country's commercial pressures are too convenient and too powerful to ignore. It was the U.S. after all which first came to Mexico's rescue when the debt crisis broke.

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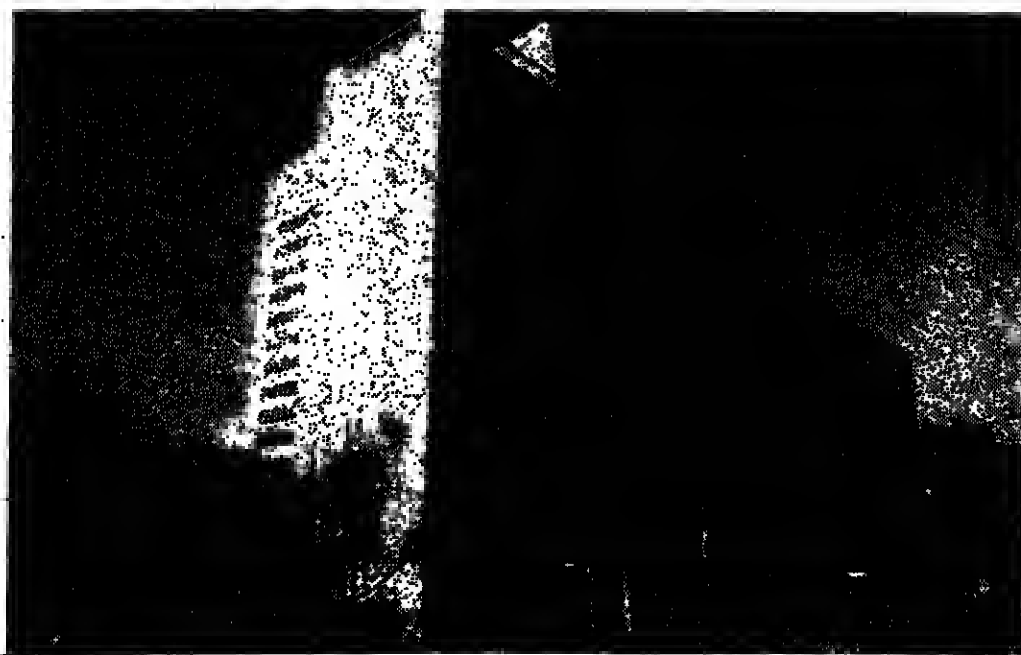
Telefonos de Mexico, S.A. de C.V. supports the economic, social, scientific and technological development of Mexico, furnishing it with the most advanced technology in the telecommunication service.

In order to offer new services conforming to the growing needs required by the progress of the country, Telefonos de Mexico started the digitalisation of its system as from 1983 placing Mexico in a position to use the most sophisticated equipments presently available and those foreseen in the future of telecommunication.

By starting the digitalisation of its integrated service network, Telefonos de Mexico has taken a solid step toward the future. In 1980, 38% of the total amount of the telephone plant shall be digital and by 2000, it will reach 70% of all digital lines in service.

A call between Mexico City and Tlalpan started the telephone system in Mexico in 1878. In 1925, the Compañía Telefónica y Telefónica Mexicana, a subsidiary of International Telephone and Telegraph Corp. started the public telephone service. In 1927, Ericsson, a Swedish company started its activities in Mexico City. The public telephone service was gradually introduced in the whole country. During 1941 the telephone link of the two companies rendering this service started.

In December, 1947 Telefonos de Mexico, S.A. was incorporated and started its operations with a system of 139,000 telephones in the following January. In August, 1985 a group of Mexican entrepreneurs acquired all shares of Telefonos de Mexico held by International Telephone and Telegraph Corp.



of the United States and L. M. Ericsson of Sweden. In August, 1972, the Mexican Government and Telmex, already a mixed capital stock company, executed an agreement by means of which the Company became a Major Government Ownership company by the subscription of 51% of the capital stock by the Federal Government.

Telmex presently renders its service to more than 5 thousand communities throughout the country, linked by 28.0 million kilometres of long distance circuits, with a telephone plant operating 6.5 million telephones, maintaining a 11% of sustained growth per annum, standing in the 2nd place of telephone development in the world, within

the telephone administrations having more than 3 million telephones in service, in accordance with the information published by The World's Telephones of AT&T.

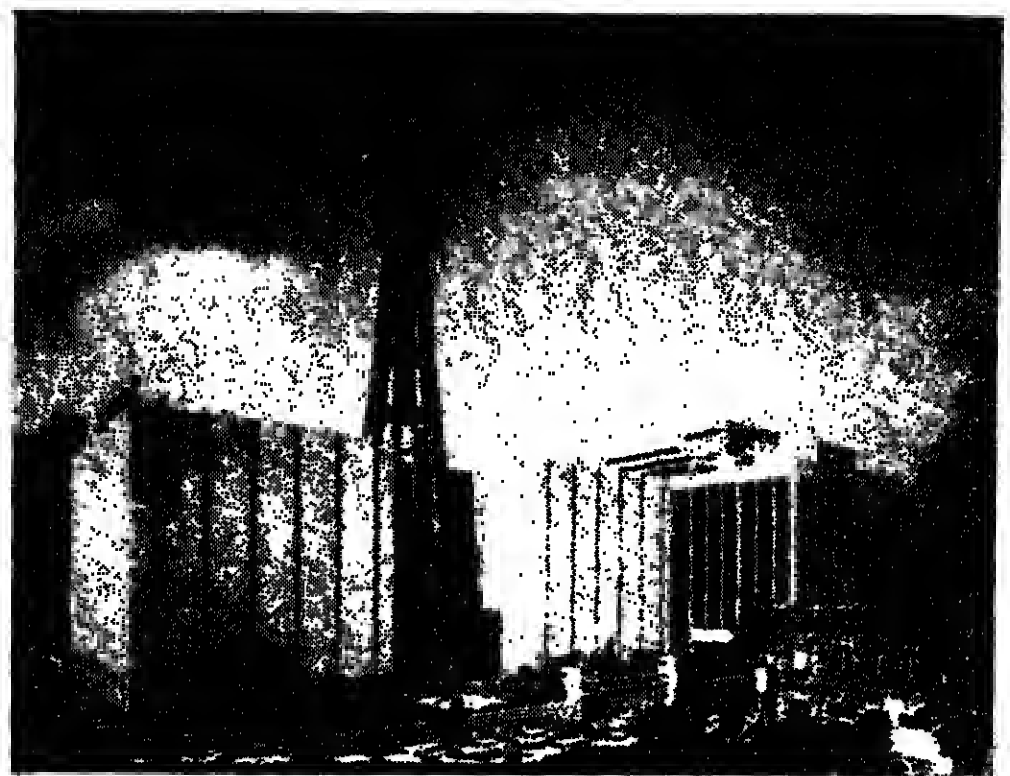
The stages that the company has travelled to reach these goals of installed telephones mark its growing trend. Almost 90 years, since the first telephone conference was made in Mexico, on December 20, 1907, telephones one million was connected; 68 months later, in 1973, telephones two million; 37 months later, in August, 1976, telephones three million; 28 months later, in

December, 1978, telephones four million; 16 months later, telephones five million and 27 months later, telephones six million. By 1983 Telmex intends to reach the amount of ten million of installed telephones.

The Research and Development Center of Telmex is integrated by Mexican professionals with the highest qualifications to develop its own technology, pure research and practical applications in the telecommunications field.

Among the main recent contributions of this centre, the following can be mentioned: The development of experimental systems using optic fibres, in support of the social telephone programmes, it has designed a

telephone central office of rural application as well as a shared line system for the lower income urban environment; in the supervision area of the telephone plants, it has designed and installed several computerised systems with the most updated electronic technology which will furnish the user with new services, at lower prices.



The future perspectives of the Research and Development Center include designs tending to conceive the following generations of equipment in the electronic, computation and telecommunication areas. To contribute to the harmonic development of the telecommunications industry in Mexico and benefit the highest number of specialised customers with the most advanced and competitive technology and equipment manufactured in Mexico, Telmex has a Division of Electronic Telephone Integrated Centers furnishing high technology systems with the concept of Integrated Service, as well as specialised advisory and consulting to cus-

tomers to solve their communication problems, assisting them in the improvement of the operation of their enterprises.

Telmex realises that the development of its organisation structures and its technical and human capacity shall cope with the requirements of the country. Therefore, it is continuously concerned with the training and improvement of the knowledge and skills of the 34 thousand employees that integrate its work force in the nine training centres it has throughout Mexico.

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Tough poll challenge for ruling PRI

Politics
DAVID GARDNER

LATIN AMERICA'S most powerful and best-olled political machine, the Institutional Revolutionary Party (PRI), next month faces the most serious electoral challenge of its 56-year rule.

As its name suggests, the PRI was put together to institutionalise the rule of the victorious, but assiduous, 1910-1920 revolutionaries. This was not a case of a party taking power, but of those who had taken power creating a party, in order to put an end to the practice of political caudillos, with armies intact from the revolution, deciding every succession on the battlefield.

Since 1929, the PRI has given Mexico a record of stability unparalleled in Latin America. Deriving its legitimacy from the 1910 revolution (the radical tendencies of which it nevertheless ruthlessly suppressed), it has sought to rule through consensus, gradually opening up its de facto one-party state to opposition. There are now eight other legal parties besides the PRI, and a host of other, more or less tolerated groups.

The PRI Government has not, however, flinched from massive repression when it has felt seriously challenged. The best-known recent instance was the student revolt of 1968, put down by an army massacre of some 500 protesters, who had won sympathy among an assertive middle class whose interest was in more democracy.

Even though selective repression has continued since then, the PRI's political nose led it to open the system to the left. Paradoxically, therefore, the challenge it faces next month comes from the right.

On July 7, mid-term elections take place for congress and seven state governorships, in two of which, Sonora and Nuevo Leon in the more prosperous and Americanized north, the Right-wing National Action Party (PAN), backed by sectors of the business community, stands a good chance of winning.

But in 56 years, the PRI has never allowed itself to lose a governorship, although on two famous occasions it lost the vote. Next month's vote takes place with the ruling party's fortunes at an all-time low, since the decade-long oil and credit binge — and the corruption and mismanagement that went with it — gave way to two years, and now a third year, of austerity comparable only with the recession of the 1930s.

The PRI's post-revolutionary legitimacy was in large part based on average growth of more than 6 per cent, and some effort at redistribution, between 1940-81. July 7 will be the first real opportunity for Mexicans to vote on the 1982 crisis, and the PRI's role in causing it, at a time when the party's capacity to spend its way out of trouble is limited.

At the same time, the PRI is showing signs of advanced middle age and sclerosis. It is, indeed, questionable whether it



Irma Cue de Duarte (right) elected the first woman secretary-general of the PRI, is congratulated after her victory last year.

can any longer be described as a ruling party. The route to power is now increasingly through the federal bureaucracy, with the party getting less and less say in policy.

None of the last three presidents had any contact with electoral politics before being selected by their predecessors, while one informed estimate claims that nearly three-fifths of current government appointees were not even party members when named to their jobs.

The party's attempts to revitalise itself through greater internal democracy — in the hope of throwing up natural leaders to restore its prestige — have been half-hearted. They have also faced determined and occasionally violent opposition from the vested interests which have traditionally sustained the party, in particular the powerful pro-Government trade union bureaucracy and old guard provincial party barons.

Some of the latter have even backed the PAN to make their point, while the union bureaucracy, headed by its octogenarian, eight-term leader Sr Fidel Velazquez, has been allotted a total of more than a quarter of PRI candidacies for next month's quid pro quo for three years of restraining its disgruntled members.

Though President Miguel de la Madrid's 1982 election campaign, tilted strongly towards anti-corruption, raised the turnout, while the union bureaucracy, 75 per cent of the ballots, the PRI's fortunes subsequently sank. The party lost a string of major town-halls in the north in 1983, as the PAN garnered a growing protest vote.

Despite Sr de la Madrid's commitment to clean elections, the PRI "alchemists" were back in action after this scare, fixing elections — on the private admission of party officials — in Mexico on the Californian border, and in Puebla, a conservative enclave south of the capital.

PAN claims of fraud in municipal elections in the northern border state of Coahuila sparked a wave of violence in the New Year. In the worst incident, in Piedras

Long-term fight against graft

MIGUEL DE LA MADRID won an out-and-out and personal vote in the 1982 presidential elections in large part because he promised the country he would attack corruption, by then a multi-billion dollar plague.

The government set up a comptroller-general's office with wide-ranging powers, and with a young elite team (mainly of accountants and economists), led by Sr Francisco Rojas, perhaps Sr de la Madrid's closest collaborator.

The strategy of Sr Rojas and his colleagues has been to seek to reduce opportunities for corruption and put in place the legal means to punish it. Each ministry and public enterprise or service now has an inspector reporting to the comptroller-general. External audits have been reformed to introduce concepts such as conflict of interest and nepotism, and public servants are required to register personal wealth each year (\$9,000 have now done so).

Tight controls have been imposed on tenders and public sector imports — areas where illicit fortunes were made during the oil and credit boom of the 1970-82 Lopez Portillo Administration.

Sr Rojas says many billions of pesos have been saved by forcing companies to re-present tenders. In foreign trade, his office has hired the Swiss Societe Generale company, with 3,000 operatives across the world, to carry out selective checks for dissuasive purposes (the cost of one contract, Sr Rojas offers as an example, was thus reduced from \$3m to \$4m).

Portillo Administration. Sr Rojas says many billions of pesos have been saved by forcing companies to re-present tenders. In foreign trade, his office has hired the Swiss Societe Generale company, with 3,000 operatives across the world, to carry out selective checks for dissuasive purposes (the cost of one contract, Sr Rojas offers as an example, was thus reduced from \$3m to \$4m).

about 150 prosecutions have been carried out, with more in the pipeline. The best known is of Sr Jorge Diaz Serrano, former head of Pemex, the state oil monopoly, now in prison facing embezzlement charges.

Moral renewal

DAVID GARDNER

Pemex, whose export revenues under Sr Lopez Portillo rose from \$583m in 1976 to \$16bn in 1982 (with a corresponding rise in spending and foreign borrowing) offered one of the main sources of what the penal code called "explicable enrichment".

In two years it has cut its foreign debt by \$50m, operating costs by 10 per cent in real terms, and increased its surplus five times although it has not explained how this astonishing feat — stripping operation was achieved.

Last year the Pemex union, which under the boss-style leadership of Sr Joaquin Hernandez Hernandez, leader in the North-East was a local assembly against La Quina and his colleagues. His house was machine-gunned and he was subsequently retired early by Pemex.

This appears to be as far as the government is prepared to move against this "state within the state." The government has also backed off from the leadership of the Teachers' Union, the largest in Latin America, even though it is a major contributor to unrest in the depressed south of the country, where it has been trying to suppress dissident union organisations.

In an incident last month, for example, an oil-workers' leader in the North-East won a local assembly against La Quina and his colleagues. His house was machine-gunned and he was subsequently retired early by Pemex.

Widespread For much of the public, little has improved. The policeman on the beat — despite a series of government measures to clean up the security forces — continues to extort bribes, while there have been numerous recent instances of police working freelance for criminal or political gangs. This war it became clear that there is widespread official complicity in Mexico's booming drug traffic yet few senior heads have rolled.

At other levels, businessmen are once again having to pay 3 per cent commissions for loans from state banks, while the President's office continues to augment the meagre earnings of Mexican journalists with the "ambush" or bi-monthly cheque.

Corruption in Mexico had reached a point where it was inhibiting the function of society and the economy, and becoming a potential source of instability. According to Sr Rojas, it will not be eradicated in one year or six years. But he and his colleagues hope to "reach the point where it ceases to be the fundamental preoccupation of society."

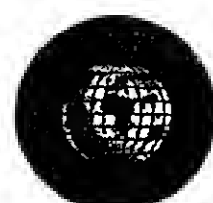
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New style restores the office's prestige

The presidency

DAVID GARDNER
ROBERT GRAHAM

IN THE grounds of the Los Pinos presidential compound in Mexico City a path leads up to the residence lined with the rather more than life-size statues of past presidents of Mexico. The one most clearly visible to the residence's current occupant, President Miguel de la Madrid, is his predecessor, Sr Jose Lopez Portillo.

Once admired as the outgoing and flamboyant leader of a rapidly developing and oil-rich nation, Sr Lopez Portillo is now probably the most reviled man in Mexico, for having led the country — amid demagoguery, nepotism and massive corruption — to financial collapse in 1982.

In so doing he brought the credibility of the 56-year old regime of the Institutional Revolutionary Party (PRI), and the prestige of what is by far its most powerful institution, the presidency, to an all-time low.

The de la Madrid style, in striking contrast, is sober and earnest. The content is based around three main themes: the "moral renovation" of society, cleaning up corruption and making government more responsible for its actions; the structural overhaul of the economy as it climbs out of the deepest recession since the 1930s; and the maintenance of social peace despite this upheaval.

The latter entails carrot and stick, using the state apparatus both to sustain employment and nutritional levels, and to discourage serious dissent. The success of these three objectives is seen as the key to restoring the regime's

business and labour, as well as the vested interests spawned by the PRI.

Equally, efforts to introduce an element of internal democracy into the PRI, in the hope of throwing up attractive natural leaders, have for the most part been successfully resisted by mid-guard party barons.

The president is both chief executive and head of state, a dual role bringing with it a gruelling round of ceremonial functions. But despite the numbing weight of this obligatory ceremonial round, Sr de la Madrid has surprised those who saw him as a colourless technocrat with his periodic ability to cut through the declaratory verbiage with forthright, highly political speeches when major political issues arise.

In three speeches over the past nine months, for example, he has warned the police against torture, extortion and violence; warned the Right-wing opposition against violence ahead of tense mid-term elections next month; and warned of the great potential for violence in Mexico's depressed countryside.

Detractors accuse him of vacillation while supporters stress that he is committed to gathering as large a consensus as possible before proceeding on key issues.

Some admirers in the business community describe his government as boring, adding — with the memory of his two predecessors who expropriated large landholdings and the banking system as their parting shots — that they hope it stays that way.

Bridgebuilder in a troubled region

Foreign policy

ROBERT GRAHAM

MEXICO'S RELATIONS with the U.S. have more often than not followed an uneven path of ups and downs.

Given the different stages of development and the historical conditioning of the Revolution on Mexicans, it is perhaps not surprising that the ultimate pragmatism of both sides that they manage to sustain such a complex relationship through testing times.

Mexico has constantly, and successfully, struggled to maintain its identity. Yet at the same time it has realised that it cannot afford to alienate the U.S. Thus, while there has been considerable friction under the de la Madrid Government over issues ranging from drugs and protectionism to the whole question of Central America, Mexico has nevertheless been able to rely on the U.S. as a vital economic and financial cushion during the debt crisis.

The U.S. Treasury was quick to step in with a bridging loan, while sales of crude to the U.S. strategic stockpile continued even though the oil market had gone slack.

This suggests that there are basic checks and balances in this relationship which may not always appear through the traditional channels of the presidency and the Foreign Ministry, or which are simply

observed by the rhetoric of both sides. Indeed, frictions arise when both sides, in order to ignore these natural checks and balances inherent in the neighbours' need to understand one another.

At present, the Mexican Government is mostly exercised over what it

regards as an exceptionally heavy American pressure for tighter elimination of narcotics traffic in Mexico. This follows the death earlier in the year of a U.S. narcotics agent, kidnapped and murdered in Guadalajara.

The U.S. Government hinted at sanctions including advising tourists against visiting certain Mexican places in its anger over what happened. The Mexican authorities felt incensed that their efforts to find the agent's killers went unmentioned.

It is incidents such as these, not so much reported and angled in the Mexican and U.S. Press, which arouse a sense of mutual antagonism and lead Mexican officials to believe they can never achieve what they most want with the U.S. — a relationship based on mutual respect.

Ignore

By far the most testing sphere in great Mexican-U.S. relations is over Central America. Senior Mexican officials believe that President Reagan's obsession with a Communist threat in Central America has wholly coloured his judgment and led him to ignore the positive contribution a country such as Mexico can make. And, just as important, to overlook Mexico's own vital interest in the region's stability.

The Mexican view is conditioned by an historic mistrust of American interventionism which in turn has encouraged support for those countries seeking to be "independent" from, or less dependent on, the U.S. Hence Mexico's consistent support for Fidel Castro's Cuba, and subsequently for the Left-wing Sandinista Front in Nicaragua.

The Lopez Portillo Administration became the principal backer of the Sandinistas. Once they had achieved power, Pres-

ident Lopez Portillo provided large amounts of economic and financial assistance. He felt it was easier to work with a revolutionary régime if it was co-opted into accepting — and relying on — its regional partners.

This is still the Mexican view although President de la Madrid adopts a more conservative and sceptical view of the Nicaraguan Government. Nevertheless, the very force of the U.S. economic embargo has obliged the Mexicans to maintain their level of economic support, even though this is costly.

On several occasions during the past two years Mexico has dropped hints that it would discontinue (and even discontinue) oil supplies to Nicaragua, equivalent to half that country's total needs. However, this aid has always resumed. When it started just before the debt crisis, the aid could have been considered tokenism. Now Mexico is owed more than \$500m, the highest single country creditor, and seems locked into this role with all the inconveniences of irritating the U.S. and never getting paid.

To prevent the U.S. siding towards further belligerency over Nicaragua, Mexico has attempted to act as a bridge. It has done this either on its own, promoting the American-Nicaraguan talks at the Pacific resort of Manzanillo, or in conjunction with Colombia, Panama and Venezuela — the "Contadora Group".

The Manzanillo talks, which began last year, were unilaterally suspended by the U.S. in January, but the forum remains a useful one, and Mexico's offer of good offices remains open.

The Contadora initiative, begun in January 1983, is both more complex and original. It represents the first effort by the larger countries in the region to resolve their own collective security by promoting a peace



Refugees from the civil war in Guatemala await transport to new camps in the Mexican state of Campeche. The Mexican Government decided last year to resettle the thousands of refugees after an attack on one camp near the frontier by the Guatemalan Army.

treaty for Central America.

A draft treaty now exists laying down arrangements for limiting force levels, the withdrawal of foreign military advisers and verification. Mexico's leverage over Nicaragua, and its friendship with Cuba, has led to important concessions from Managua; and the difficulty now resides with the posture of the U.S. administration. Washington's acceptance of Contadora would involve a radical departure from all previous doctrine regarding America's "back-

yard." Acceptance of Contadora implies that regional powers have the right to create their own collective security arrangements close to the U.S. borders.

While the Reagan administration is unwilling really to endorse Contadora, the process is blocked yet not wholly impotent: its very existence provides

a safety valve to defuse tension in the region.

One of the curious features of Mexico in relation to threats of instability in Central America is the size of its armed forces. Mexico City alone has a greater population than the five countries of Central America; yet the combined size of the military in Guatemala, Honduras, El Salvador and Nicaragua is greater than that of Mexico. (And as it is, a quarter of the Mexican army is involved in anti-drug operations.)

Critics of Mexico's foreign policy accuse the government of pandering to the Left, using friendship with Cuba, support for the rebels in El Salvador and backing for Nicaragua as a means of concealing conservative policies at home. While there is a measure of truth in the accusation, this belies the

enormous pragmatism of Mexican policy.

For instance, Mexico has adopted a very low key approach to the brutal military government in Guatemala. The two share a common frontier and Mexico has had to cope with more than 47,000 officially registered Guatemalan refugees, mainly in the region of Chiapas, created by Guatemala's military operations. Quiet diplomacy has been used rather than noisy rhetoric.

The absence of rhetoric has been notable in Mexico's position on international debt. Mexico's refusal to endorse radical action, like the formation of a debtor's club, and its insistence on working through the International Monetary Fund has been a significant moderating force within the Cartagena Group of Latin American debtors.

Mexico's involvement in the Cartagena Group and Contadora signal a departure from the country's normal distance from committing itself to group action. Mexico, for instance, has sought shy of joining OPEC as an oil producer; it has so far refused to join GATT even though it possesses the world's 12th largest economy. And even at the height of the country's flirtation with the Third World under the Echeverría administration, membership of the Non-Aligned Movement was eschewed.

The greater commitment now to Latin America reflects the discreet hand of the Foreign Minister, Sr. Bernardo Sepúlveda, a Cambridge-educated international lawyer. However, more emphasis on practical co-operation with Latin America does not alter the traditional need to appear independent of the U.S. without altering the underlying substance of relations with the powerful northern neighbour.

PROFILE: BERNARDO SEPULVEDA

Relaxed style



BERNARDO SEPULVEDA, Mexico's Foreign Minister, has what is one of the most difficult, but at the same time most popularly supported, jobs in the Government.

It involves designing and executing an independent, peace-seeking policy towards Central America at a time when Washington's perceived Communist subversion of the region has become an obsession with the Reagan Administration. But this effort to articulate a policy based on the right of all Latin American nations to sovereignty and self-determination enjoys a wide consensus at home, among a profoundly nationalist people.

Sr. Sepúlveda is a Cambridge-trained professor of international law and son of a respected public health expert who died in Merich. Under the previous administration of President Jose Lopez Portillo, he acted as a foreign policy adviser, particularly to Sr. de la Madrid when the President was deputy Finance Minister and then Planning Minister. His master's thesis, written in

the 1960s, is considered the definitive legal justification of Mexico's decision not to break relations with Cuba when Washington persuaded the rest of Latin America to put the Castro régime in quarantine.

Sr. Sepúlveda was groomed for his present post by being given the job of organising the 1983 North-South summit at Cancun; then being made foreign policy spokesman for the ruling PRI; and finally during a brief spell as ambassador to Washington.

Relaxed and thoughtful in private, he sometimes comes across as ponderous and academic in public — though this is very much in keeping with the style cultivated by this government, of almost wanting to be boring, in sober contrast to the flamboyance and erraticness of its two predecessors.

Sr. Sepúlveda can claim much of the credit for making a hitherto often-improvised foreign policy both more rounded and better defined in its objectives. These could be summarised as an attempt to promote a modus vivendi with and between its regional neighbours further afield which can contribute to that aim.

This has not saved him from occasionally sharp run-ins with the State Department though typically, given the man's discretion, one hears more about these from the U.S. side. There have also been differences with the Interior Ministry — over the latter's sporadically hard-line stance towards Central American refugees — and with the economic ministries over oil supplies to Nicaragua.

But Sr. Sepúlveda has the backing of Sr. de la Madrid, who last year reminded his Cabinet that Mexico had one foreign policy and that it was their duty to defend it.

DAVID GARDNER

Pragmatism rules as need increases

Foreign investment

ROBERT GRAHAM

THE DECLINE in oil revenues and the need to find large quantities of foreign currency to service debt is forcing the Mexican Government to put a new emphasis on attracting investment. Increased foreign investment is seen as the best means of encouraging both a greater export mentality and of generating export earnings. It is also seen, though this is not stated, as a tool with which to push Mexico's economy towards greater liberalisation.

Mexico has never discouraged foreign investment in recent years; but neither has it been entirely open-minded. Certain strategic sectors, such as power generation and petrochemicals, have been reserved solely for Mexican business.

There has always been a general reluctance to concede majority shareholdings to foreigners. Thus foreign investment traditionally has normally been a means of gaining access to a large and highly-protected market.

At the same time, the Government, despite a good deal of nationalist rhetoric in public, has tended to treat foreign investment on a case-by-case basis, thus leading to a number of instances where well-known international groups have been permitted to obtain majority or 100 per cent interests, especially when they have specialised technology.

The ambivalent surrounding foreign investment, and the groundswell of nationalism against it, have meant it has played a relatively minor role in overall investment. Official figures show foreign investment is 4.5 per cent of total investment in Mexico.

Only 3.3 per cent of U.S. investment abroad is in Mexico. This is a very small figure considering the close connection between the two countries, and Mexico's position as the U.S.'s third-biggest trading partner. U.S. officials explain the low investment due to the ease of supply from their domestic

plants, combined both with fear of too high a profile in Mexico and the high degree of bureaucracy traditionally surrounding foreign investment.

Even with such reservations, U.S. and other foreign investment has sharply increased since 1980, rising from \$1.5bn in 1980 to \$2.5bn in 1983, coupled with the nationalisation of the private banks, caused an abrupt halt in this trend.

In 1983, the net inflow of foreign investment reached more than \$2.5bn. Since then the pragmatic approach of the de la Madrid government has helped create a more positive environment, so that total foreign investment now stands at \$14.1bn, with an increase of authorised investment last year of \$1.5bn.

Since the de la Madrid administration took office, 187 companies have been allowed to acquire a majority interest — usually 100 per cent — including Caterpillar, Comstock Engineering, Ericsson, Black and Decker, Komatsu and Blue Circle. Cement. These have often been in sectors where previously no more than 49 per cent was permitted.

While the government likes to take credit for greater openness towards foreign investment than its predecessors, foreign investors are now behaving differently towards Mexico. In the first place, companies with existing operations in Mexico (and most of the Fortune 500 are well represented) have as a result of the economic crisis been faced with a difficult choice.

Those with minority stakes have found their Mexican shareholders short of capital and lacking funds to service debt (usually foreign debt). Faced with the choice of pulling out or staying on, many have preferred the latter effectively capitalising debt on condition that they have a greater say in the local company.

This has been the case with Blue Circle and Tolteca cement company, Hawker Siddeley and its diesel engine project, Ericsson with its switch gear and Caterpillar with its capital equipment venture.

A second important element in the changing climate towards foreign investment has been the movement away from the U.S. of labour intensive,

low or medium technology industry to the Pacific Basin and to a lesser extent North Mexico.

Although North Mexico has benefited proportionally less than the Pacific Basin, it nevertheless has become an important element in large U.S. corporate strategy, and among smaller and medium-sized companies in the Texas, Arizona, California region. The U.S. automotive industry has now begun to view Mexico, with labour costs a good five times cheaper, as an important source of supply. Ford for instance is investing \$500m in a plant in northern Mexico which will be geared in part to the U.S. market.

The most interesting development regarding foreign investment and the U.S. market has been the rapid expansion of the "maquiladoras" industry. These are operations set up to import in-bond materials for assembly or manufacture and export across the border. Investment in this sector rose 43 per cent in real terms in 1983 and 25 per cent last year, with a similar high projection for 1985.

Strength

The continued success of maquiladoras however is strongly linked to the strength of the Mexican peso and Mexican wage levels. In the first quarter of 1985 the peso-dollar rate did not devalue fast enough, weakening the attractiveness of Mexico for this type of operation. Nevertheless, proximity to the U.S. must be a major card in favour of the permanence of the business.

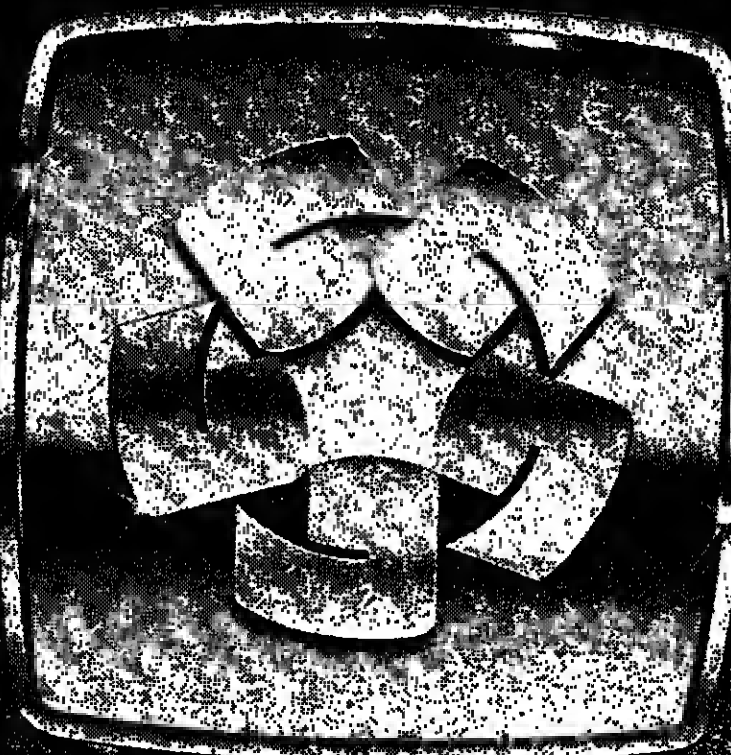
But no issue has exposed the confusion of the government over foreign investment as that concerning IBM, and the development of a micro-computer industry in Mexico. Before the de la Madrid Government took office, a new law was drawn up limiting foreign investment in microcomputers to 49 per cent. The law is still on the stocks and has never been introduced.

However, in anticipation of its approval, both Apple and Hewlett-Packard formed minority companies with Mexican partners. IBM, which has been operating in Mexico since 1927 and already has a 100 per cent owned subsidiary, making the system 36 mini-computer, proposed its own micro-computer venture. However, IBM insisted on a wholly-owned subsidiary. Apple and Hewlett-Packard shouted foul.

The Government then found itself in a dilemma: 28 companies were already in the field and it did not want to promote Mexican high technology.

The affair looks as though it will be resolved — at least fudged, but it has focused unfortunate attention on the different forces competing to alter Mexico's foreign investment policy.

The Government now admits mistakes were made on both sides and a Solomon solution is being sought, whereby IBM is being asked to prepare a different and better offer.

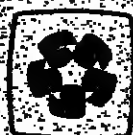


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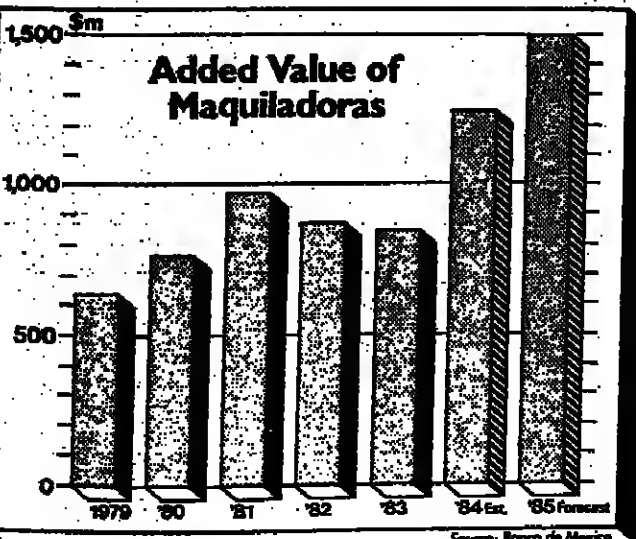
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Thorough search for greater efficiency

Public sector

DAVID GARDNER

IN JANUARY this year, Mexicans were startled by two unexpected announcements about the public sector—the parastate enterprises as they are called.

The first was that 236 "non-strategic" companies were to be sold off to the private sector, liquidated, or transferred to local government. The second, that, contrary to popular belief, the public enterprises accounted for only 26.6 per cent of GNP, a calculation based on the added value they generate rather than, for example, the budgetary resources they consume.

This was the lowest figure ever given for the public sector's share of the economy, estimates on which had ranged up to 70 per cent, particularly after the September 1982 nationalisation of the private banks.

Mexico's public sector employs about one-fifth of the workforce (as 4m people, of whom 1m are in parastate enterprises) and accounts for two-fifths of the national wage bill. Its activities range from basic industries such as steel (four companies), power generation (two companies), mining (14 companies), fertilisers and fisheries, transport (all railways, the two flag airlines, the Mexico City metro, and several municipal bus companies), oil and petrochemicals production, to multinationals enterprises such as the national newspaper monopoly, the national lottery, and even graveyards.

Mexico's constitution consecrates the state's role in the economy in "strategic" and "priority" areas, and an amendment to it introduced by the present Administration enshrines the "retention" of the state over a mixed economy. "Strategic" industries include major national resources like oil, power, railways (nationalised in 1938 by Gen. Lázaro Cárdenas), steel plant and mining (though private sector companies such as Alfa are heavily involved in steel and petrochemicals, and Petróleos, founded by the government in 1938, is the largest private oil producer in the world). "Priority" industries are tied to specific national plans. In theory, when the goals of the plans are met, the companies concerned lose their priority and can be privatised.

This reasoning was used to sell the 36 enterprises—out of a total of 850—a divestiture to a public encouraged by decades of regime rhetoric to identify nationalism and sovereignty with state control of the economy. The de la Madrid Government had already come under fire last year from the nationalist Left in and outside the ruling PRI for returning 339 non-credit assets owned by the nationalised banks to the former shareholders in the banks.

The privatisation effort, without parallel in Mexican history, will nonetheless not extend to any of the major companies.

In some of these companies, however, like Sidersta, the \$2.5bn Pacific coast steel complex in which Davy McKee has a 500m contract to build a plate steel plant, the possibility of inviting external equity participation has been broached. In addition, the March 29 multi-year rescheduling agreement between Mexico and its creditor banks opens up further opportunities to capitalise debt in lesser public companies.

Tighten

Both possibilities have been prompted by shortage of funds, and are part of a wider series of measures designed to tighten public finances and cut the public sector deficit. These measures include the introduction of a public sector borrowing requirement, a \$1.25bn cut in public spending in February, following the fall in oil prices, the divestitures, and the absorption of part of the debt of parastate enterprises in exchange for strict performance criteria.

Public sector spending by selected companies

	1983	1984*	1984†	% variation on
CFE (power)	286	436	424	-2.8
CLFC (power)	52	70	94	+82.3
Dina (trucks)	17	22	35	+111.1
Sidersta (steel)	58	76	85	+46.1
AKM (steel)	65	87	111	+69.2
Fundidora Monterrey (steel)	28	33	44	+60.2
FNM (railways)	83	144	158	+81.9
CFE (roads)	5	7	11	+126.3
OPERATORS				
Aeromexico (airline)	50	71	87	+75.2
PFM (fisheries)	64	108	83	-23.1
Consuapa (food)	394	321	613	+56.4
Papea (paper)	45	22	22	-51.1
Pemex (oil)	745	1,195	1,155	-3.4
Total (inc. other companies in budget)	3,636	5,145	5,945	+15.5

* Target. † Outturn.
Source: 1984 Report on Public Finance, Mexican Finance and Planning and Budget Ministries.

Still a controversial issue

Oil policy

DAVID GARDNER

A STRUCTURAL dependence on oil has made Mexico's oil policy has always been a controversial and sensitive issue.

A net oil importer in 1974, Mexico is now the world's fourth-largest producer, with daily exports of 1.5m barrels and proven reserves of 71.75bn barrels. Oil provides 70 per cent of Mexico's export revenues (\$16.6bn last year) and 45 per cent of treasury receipts, and is vital both to the country's economic recovery and its ability to service its \$66bn foreign debt.

Though not a member of Opec, Mexico has over the past 15 months tried to march in step with the oil cartel in the interests of price stability. Last November, for example, it cut exports by 100,000 b/d in line with the Opec emergency reductions aimed at holding prices.

In fact, Mexico would in any case have made a slightly smaller cut because of seasonal factors and to stay within its self-imposed export

limit of 1.5m b/d.

In the last six months, however, Mexico has grown increasingly impatient with Opec's apparent inability to enforce a disciplined output and pricing policy among its members. According to Mining and Energy Ministry sources, this means that in the future, Mexico will act unilaterally when necessary to defend its market position, while simultaneously trying to stay aligned with Opec policy.

It would be wrong to infer from this that Mexico will try to undercut Opec. When Opec cut the price of the Arabian Light marker by \$1 to \$28 in February, Mexico reduced the price of its premium isthmus light by \$1.25 to \$27.75 but isthmus is heavier than Saudi light and the Mexicans were unwilling to further weaken their market by keeping the two crudes in artificially exact alignment.

In December and January, U.S. customers, who take 50 per cent of Mexican oil exports, had been delaying liftings of isthmus, while the heavier Maya blend, which at one stage had looked underpriced at \$23.50 a barrel, has had its competitive edge eroded by the glut of heavy crudes from the North Sea reaching the U.S.

But though Mexico's need to keep a close presence in its markets is putting its support for Opec's rigid price structure under strain, this does not mean, officials say, that the country will seek closer alignment with non-Opec producers.

"Pemex (the state oil monopoly) is not OPEC or OPEC's ally," an energy official said earlier this year. "We believe in an official pricing policy and are against speculation (on the spot market) because this is against the price stability which is essential for our economic recovery."

Hostility towards the spot market is a constant of Mexico's oil policy. Although Mexican crude has reached Rotterdam in the past, it is believed these have been illicit deals by corrupt officials. When Haiti, a beneficiary of the San Jose accord under which Mexico and Venezuela provide concessional oil to Caribbean and Central American countries, sold Mexican oil on the spot market in 1981, it was suspended from the accord.

Nonetheless, Pemex officials have recently been in private to start some spot market sales. The Energy Ministry has blocked this, arguing that temporary market weaknesses cannot be allowed to interfere with the grand design. Mexico will continue for the time being, therefore, to sell only to term customers.

A second rule concerns diversification, with a limit of 50 per cent set on exports in the U.S. (the other large customers are Spain, 11 per cent; Japan, 10.4 per cent; the UK 6.6 per cent; and France, 6 per cent). The problem is that sales to the nearby U.S. are more lucrative because of lower delivery costs. Thus Mexico sells a further 100,000 to 150,000 b/d of downstream products to the U.S., which is in fact so-called "virgin stock" or semi-refined crude.

A final golden rule is that all oil sales are for cash, with no barter transactions. This has been waived only in the case of Nicaragua, whose \$550m debt with Mexico is more than half for oil, and yet it is being allowed to repay it 50 per cent in barter.

The bank nationalisation measure of 1982 is unlikely to be rescinded

Big three on top despite shake-up

Financial institutions

ROBERT GRAHAM

WHEN THE banks were nationalised in September 1982, the Finance Ministry ran a series of projections through a computer on the optimum number to retain.

At first the projections came up with nine, with no bank possessing less than 5 per cent of assets. This would have meant a major concentration of banking in Mexico—before nationalisation there were 70 banks.

In the event it was decided better to retain a larger portion of the banks—both to stimulate competition and allow some regional choice, as well as to avoid the risk of concentrating too much business in too few institutions.

Mexico now has a total of 20 banks, split between commercial banks (known as Sociedades Nacionales de Crédito), Development banks and regional banks. The commercial and development banks are considered national. But even with this shake-up, the traditional dominance of the banking system by the big three—Banamex, Bancomer and Serfin—has tended to persist.

Although the nationalisation move is still deeply resented by business, it is most unlikely that the measure will be rescinded. Instead, President Miguel de la Madrid, inheriting a fair amount of a difficult situation, Commercial banking and development finance will be handled by the nationalised banks. However, the private sector will be able to provide a competitive edge by being permitted to operate in a nascent capital market—in



A Mexico City stockbroker. The government has allowed a vigorous capital market in competition with the banks, nationalised in 1982

leasing, mutual funds, insurance and brokerage houses.

This was made clear last year when 339 non-credit assets of the nationalised banks were handed back to their former owners. The state retained 128 credit institutions in addition to the banks.

Taking advantage of this ability to conduct secondary banking activities a number of new financial groups have been formed, and the number of brokerage houses have expanded using assets available from compensation for the nationalisation.

The Bank of Mexico recently revealed that the amount of compensation paid out by the Government to former shareholders totalled pesos 142bn in bonds, pesos 91bn representing capital and pesos 51bn interest between September 1982 and August 1983.

If anything, the Government erred on the side of generosity in paying for some of the smaller banks which had serious problems. The general rule was to pay out twice the book value of the shares.

President de la Madrid has been blamed for delaying too long in defining the nationalised banks' role. Nevertheless, he had to tread warily round populist sentiment in his aim of making the banks fully competitive.

Only the top management has been changed in the large banks and old identities have been encouraged. Bancomer is presided over by a former central banker, Banamex by a former education minister and Serfin by an economist and diplomat. This is hardly evidence of continued heavy intervention as some critics make out.

But the hand of the Government has been at work behind the scenes in encouraging the banks to provide emergency funds to hard-pressed companies. This policy has been justified on the grounds that employment needed to be preserved and the main problems of the companies were ones of liquidity.

The policy will be vindicated if these companies pull through operating as more efficient

entities. The signs are that the larger, more sophisticated companies are learning the lessons, less the smaller and medium-sized companies. This could well mean that the banks become locked into propping up the less efficient small and medium-sized companies at the expense of providing fresh credit for the larger and more efficient. The fear among the private sector also remains that public companies will have first call on their resources.

Much depends on the pace of recovery. In 1983 commercial bank lending was down 18 per cent and deposits fell 9 per cent. Gradually throughout last year deposit levels gathered pace and for the first time since 1982 the gap between deposit taking and lending closed.

On present trends commercial bank lending could increase well over 5 per cent in real terms this year. But the banks are still cautious and have shown a notable preference for purchasing the high interest-yielding Treasury bills (CETES).

The growth of the latter market has been well exploited by

brokerage houses who now channel more than 16 per cent of savings. Bank profits in 1984 rose from pesos 22.5bn to pesos 67.2bn. Even with the introduction of inflation accounting against an inflation level of 60 per cent, this still represents a substantial improvement.

According to Sr Carlos Sales, Under-Secretary for Banking in the Finance Ministry, the banks are in much better financial shape with sounder provision for bad debts. One important consequence of state control has been to channel a higher proportion of potential dividends back into reserves or bad debt provisions. Prior to the nationalisation most banks were under-capitalised.

A major batch of laws regulating the financial system was approved in November which ranged from providing new and more flexible powers to the Bank of Mexico to establishing new minimum reserve provisions and establishing a public sector borrowing requirement. The minimum reserve requirement was cut from 50 per cent to 10 per cent; the funds thus released are now obliged to go into special bonds, which eventually will be traded.

In this way, the central bank mops up liquidity which is not automatically passed on to the Government to spend. But banks still have the major proportion of their funds tied and only 35 to 40 per cent free. Other elements of the legislation defined the limits of bank participation in company equity. Banks can invest up to 10 per cent in a company's equity without restriction and up to 25 per cent provided this is no longer than five years.

In addition, no bank may invest more than 5 per cent of its total deposits in company equity. A few of the banks have already begun to exploit these new provisions, the first being Banamex with a venture capital division.

MEXICO

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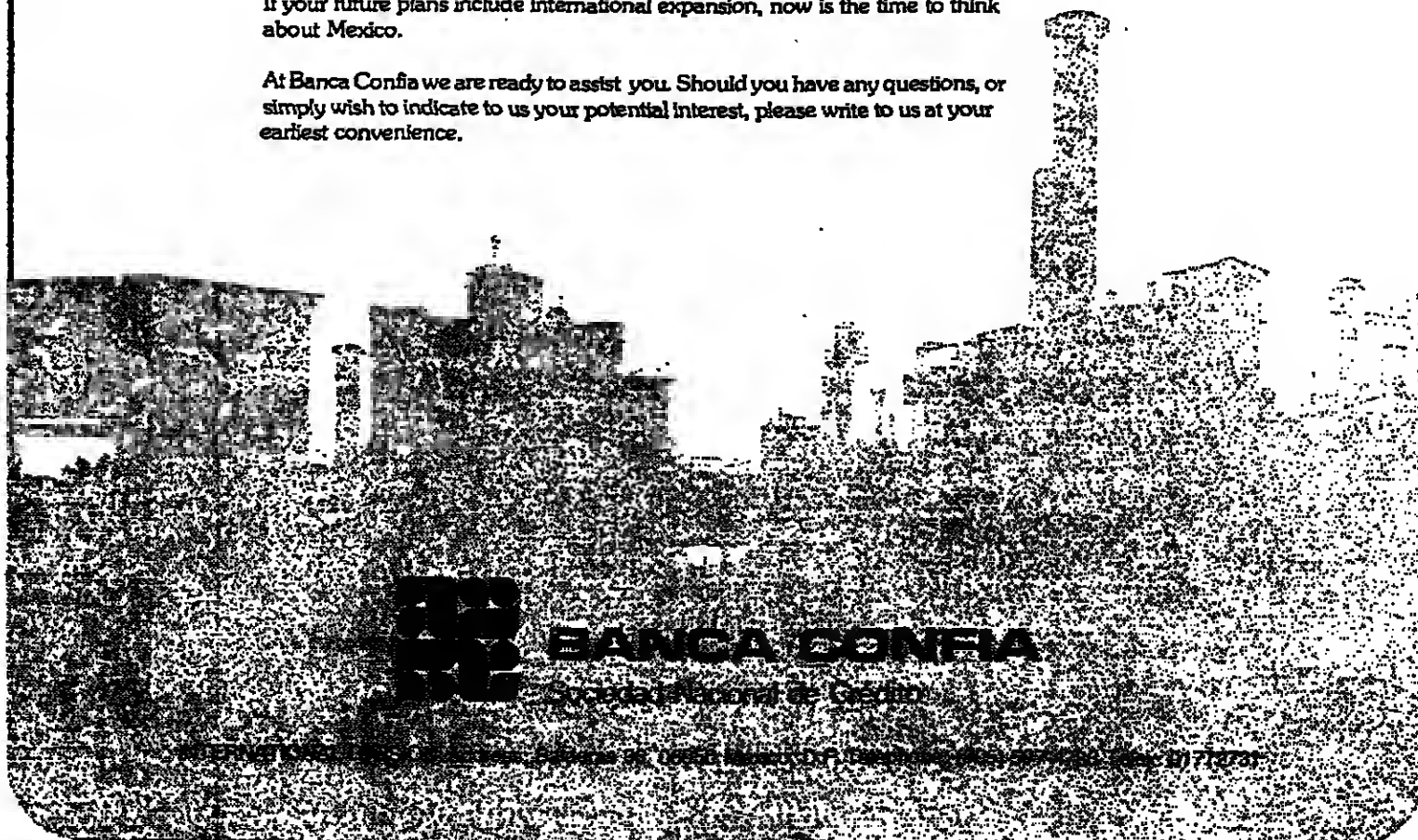
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MEXICO 6

Role yet to be clearly defined

Private sector

ROBERT GRAHAM

THE KEY to economic recovery is private sector confidence. Although this is universally recognised as a principle, the role of the private sector has yet to be clearly defined and the Government has still to dispel strong residual suspicions that remain in the wake of the traumatic nationalisation of the banks in 1982 during the final days of the Lopez Portillo administration.

Despite these uncertainties, the private sector has begun to emerge from two lean years. Management has faced some brutal adjustments as a result of the recession so that companies are now highly cost-conscious, and far more aware of the need to look beyond the domestic market.

There is also now a much greater awareness of the need to liberalise the system to become more competitive. These are important and positive changes that have come out of the economic crisis.

The private sector accounts for just over 60 per cent of Mexico's GDP, and contrary to popular opinion the bank nationalisation has had very little effect in statistical terms on increasing the public sector's role. Official statistics based on 1983 figures show the nationalisation move added less than one point to the public sector's share.

Nevertheless, it gave the impression of much greater state protagonism which has not been dispelled even though most of the bank's non-banking assets have been divested. The hasty manner in which the banks were nationalised and the popular trappings that surrounded the takeover even now make businessmen nervous, a nervousness that lies behind the continued flight of capital.

To try and allay these fears, the de la Madrid Government has pledged to privatise a number of existing state companies and lessen the historic interventionist role of the state. In March the President announced that 236 of the 640 state companies would be privatised or liquidated. Since then it has emerged that 56 of these will be liquidated, seven transferred to state governments and the rest sold off.

However, none of these companies are of any size or sectoral prominence and business remains sceptical of a more significant divestment. Yet the government's word should be taken more at face value. The economic difficulties of companies, in virtually every sector, during the recession gave the government ample opportunity to take them over. Instead the government has preferred to step in with financial assistance without management or equity changes.

Compared to other Latin American economies, Mexico has witnessed remarkably few bankruptcies—not because the financial state of Mexican companies has been much better, rather a political decision was

taken to keep them operating and their workforces intact.

This policy appears to have paid off because even those companies in 1982-83 that appeared in desperate financial straits have begun to improve—partly as a result of debt restructuring and partly due to improved management and an upturn in the economy. For the first time in two years, 1984 witnessed profitability returning to a number of sectors—namely chemicals and petrochemicals and some agro-industrial products.

The stock market since the middle of 1984 has been on a steady upward curve. While this reflects speculative activity, stock market analysts also believe the trend represents a genuine belief that a number

of companies are undervalued and performing well.

They point out that the stock market, though small, anticipated the collapse of 1982 and could well be an accurate harbinger of recovery. Commercial credit to the private sector last year rose 17 per cent in real terms, another sign of recovery.

Evidence

Other evidence of recovery came in the 7 per cent increase in electricity demand. Since this was double the growth in GDP, economists contend that the "informal" economy run by the private sector also expanded.

The real health of companies is hard to tell since those with audited accounts switched last year to inflation accounting, and many

businessmen are still confused as to the real meaning of the balance sheets. The return to profitability is often being gauged on cruder factors such as wages being held steady, cuts in inventories, weeding out or freezing investment and improved cashflow.

Companies have also been helped by the introduction of a government foreign exchange risk fund (FICORCA) protecting some \$12bn of the \$18bn private foreign debt. In this way companies receive a credit line in pesos for an amount equal to the foreign debt plus a premium of 12.38 per cent.

So far the switch to exports has been limited. Manufacturers have generally been afraid to test their surplus capacity on foreign markets, except those

operating close to the U.S. border; but most of the industry there—especially the "maquiladora" business—is geared to cross-border trade anyway.

Significantly, when there were clear signs of recovery in the last quarter, those manufacturers who had begun to look abroad were tempted to concentrate once again on the domestic market. This is the market they know, and it is after all highly protected.

Few dispute the need for liberalisation, but from a multiple practice still seems a long way. Nevertheless, the shake-up of the past two years has made companies far more competitive, and liberalisation must be the next challenge for the private sector.

PROFILE: MONTERREY GROUPS

Complex rescue from bankruptcy

LIKE VICTORIAN gentlemen, Mexico's large private companies have come to be judged by their debts. Top of this league are the four Monterrey-based groups: Alfa, Visa, Vitro and Cydsa—owned by the various branches of the Garza and Sada families and until the 1970s part of the same empire.

Between them they have a foreign debt of nearly \$5bn, the highest single concentration of private foreign debt in Latin America. All four groups have gone through a profound and sobering metamorphosis since the shock of 1982 when devaluation, over-expansion and the sharp recession combined to turn many of the companies in the groups into technical bankruptcies. Arguably, the rescue of these four groups represents one of the most impressive achievements of the Mexican recovery.

The most complex rescue operation has been that of the largest group, Alfa, with several financial details far from complete. Alfa's core business is steel, petrochemicals, synthetic fibres, paper and packaging, capital goods, and agro-industries conducted through some 117 companies. Before its rescue in 1983, Alfa had accumulated huge foreign obligations of almost \$2.5bn.

The principle difficulty in reaching a deal with its creditors lay both in the complex inter-relationship of the subsidiaries to the principle holding company and the need to ensure the normal operation of the group, which if not maintained would have had serious repercussions throughout the economy.

The Alfa group accounts for 4 per cent of Mexican exports and its tax bill is half the budget of Nuevo Leon state, of which Monterrey is the capital. Its debt is split roughly one third in its steel operations (Hylsa), one third in the holding company and one third in the remainder.

The basis of the agreement now being worked out with the international bank is that \$300m

of debt be converted to common stock equivalent to 30 per cent of Alfa's equity; convert \$50m into 12-year convertible debentures, capable of creating a further 15 per cent of equity, with the rest to be repaid over 12 years at 10 per cent fixed interest with five years' grace. So far 60 per cent of the lenders have agreed to the scheme, 40 to be backdated to January, 1984.

The novelty of the deal is converting debt into equity. Although the \$300m is seen more as a write off there will be the possibility of trading the shares against the day Alfa returns to profitability. This part of the agreement will also require government approval since it involves a foreign stake in the company. The other groups have not felt the same need to opt for the debt for equity conversion. Visa, for instance whose core activities are brewing, soft drinks, foodstuffs and packaging, has settled its \$1.25bn debt with 10 year floating rate notes 2 per cent above Libor.

Limitations

With four years' grace, Visa will then make semi-annual payments representing 50 per cent of the issue, with a 50 per cent balloon payment at the end, which in practice will be rolled over.

Visa in return has accepted limitations on dividends of its subsidiaries. Cydsa sought to avoid this limitation renegotiating its \$431m debt and effecting a successful after lengthy talks concluded in March. The importance for Cydsa, mainly involved in the manufacture of synthetic end artificial fibres and yarns, was to be able to rely on cash flow from dividends of its subsidiaries. In all instances peso obligations have never been more than 5 per cent of total liabilities.

However, the foreign exchange risk of the debt has now been covered by a special government instrument trust (FICORCA). This scheme opens up a peso credit line equivalent

to the debt payable in foreign currencies. These pesos in turn are used to acquire dollars from FICORCA for the total covered debt. These dollars are then deposited with FICORCA and used to repay both principal and interest. At the same time the government has waived a 15 per cent withholding tax on interest paid on foreign loans, thus strengthening the companies cash flow position.

Bank creditors demanded a substantial rationalisation of activities. Investment plans were frozen and non-core activities scrutinised, leading to divestiture. Alfa froze its petrochemical and steel expansion plans and decided to halt further involvement in tourism and real estate. It sold off its shares of joint ventures with Moncler, Philco (washing machines), Agromac (tractors) and its 25 per cent stake in the big media and communications company, Televisa. Visa sold off its nine vessel fishing fleet and divested its chicken breeding and pig farming operations. Cydsa decided to pull out of a capital goods venture with Caterpillar (Conet) which had been signed up just before the crash.

Other economies made have been made to cut inventories. Before 1982 stocks of raw materials were frequently for one year, while credit on sales was very generous with a minimum 180 days. Now stocks are down to a maximum six months and credit is down to 60 days.

The companies have also sought to become self-sufficient in foreign exchange. Alfa already had a \$70m surplus; but Visa relied on imported aluminium to make drink cans and had to buy foreign exchange. Now it has switched to returnable glass bottles (from Vitro whose principal business is glass manufacture) and locally-made metal cans.

Everywhere margins have been cut—less in basic industrial products and more in the case of consumer goods. For instance, to retain its market

share Visa lowered its margins 4 per cent in 1983 on beer sales but still they were down 14 per cent. Margins were lowered again slightly last year and sales were rewarded with a 7 per cent rise.

Significantly, rationalisation has rarely been extended to the labour force. The Grupo Monterrey has had a paternalistic policy towards labour, encouraging independent unions from the officially sponsored ones of the PRI. Alfa, for instance saw its workforce fall only 3 per cent to 30,876 last year; in Cydsa the numbers were almost unchanged while the largest cut came in Visa down to 33,000 against a high of 34,000 in 1982.

Signs of recovery last year were evident in the growth of certain sectors. Alfa saw its automotive activity rise 26 per cent (although this was essentially due to exports to the U.S.) but its basic metals were down 12 per cent. The improvement in sales, generally up in real terms between 10 and 15 per cent, for the four groups, aided cash flow.

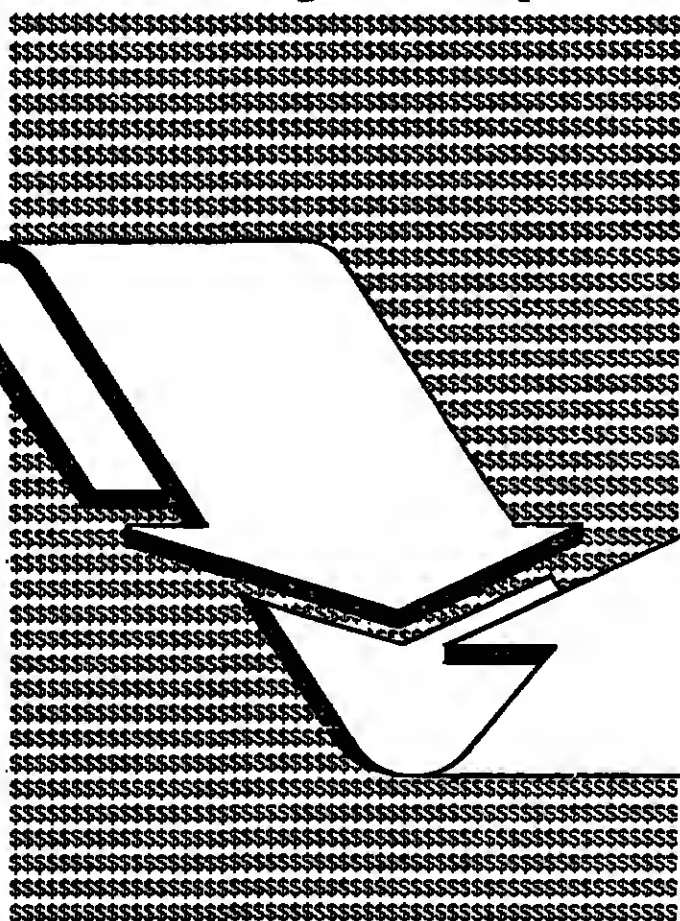
Coupled with the rationalisations, consolidated net income improved. In the case of Visa it swung from a negative peso 3.8bn to a positive peso 15.3bn; while Alfa with a greater burden of debt raised consolidated net income from a mere peso 500m to peso 2.1bn.

Even though Alfa was not able to meet all its debt obligations in 1984 the group's financial managers are cautiously optimistic that the group can pull through and begin expanding again soon. The same sense of cautious optimism is also expressed by the other groups. Nevertheless, the groups remain very highly geared.

Visa, for instance, has a capital debt ratio of 7-1. The continued delicacy of the companies' finances further pose major question marks over their ability to find fresh funds.

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MEXICO 7



The often-crowded resort of Acapulco on the Pacific coast, still a favourite spot for many Americans and Mexicans. The government is now promoting the establishment of completely new holiday places in remote areas.

State creates new resorts

Tourism
ROBERT GRAHAM

BEFORE THE Mexican Government decided to turn the remote village of Cancun into a major tourist complex fewer than 120 people were living there, in a tiny fishing community. The first two hotels opened in 1974.

Now there are 25 hotels with a capacity of 10,000 rooms and a town population of 100,000. The remarkable development of Cancun, on the tip of the Yucatan peninsula, underlines the single-minded way in which the Government has gone about promoting tourism in recent years.

The Cancun project was Government-sponsored with the state providing all the infrastructure (including an international airport) and a good deal of the credit for the hotels. Without this strong state backing the project would never have prospered since the area has no facilities and is surrounded by jungle.

Now there are 730,000 visitors annually, a mix of convention business and pure vacation. This provides annual foreign exchange earnings of \$217m, equivalent to 12 per cent of Mexico's total hard currency from tourism.

The success of the Cancun venture, coupled with the need to find hard currency to meet Mexico's external debt, has focused new attention on the country's tourist potential. Last year 4.7m tourists visited Mexico, generating earnings of \$1.9m. With the huge variety of tourist options on offer in Mexico, from Caribbean and Pacific coasts to magnificent pre-Hispanic monuments and a wealth of colonial architecture, the room for expansion exists.

The authorities want to stimulate private investment while the state continues to play the role of catalyst in promoting major new developments. From a high in 1981 investment fell back sharply during the economic crisis and only picked up again last year. In 1984 total investment was Pesos 91m, with Pesos 61m coming from the private sector and Pesos 30m from the state—the biggest sectoral jump in investment throughout the Mexican economy, up almost 400 per cent on the previous year.

The principal vehicle for tourism promotion is the State agency, Fonatur. Created in 1974 as a result of a merger of separate Government institutions promoting and financing development, Fonatur is the single most important catalyst

in the industry. The central element in Fonatur policy has been to select areas for development, mostly untouched, and create big new centres like Cancun.

Since its inception 10 years ago Fonatur has invested Pesos 155m out of a total Pesos 218m by the public and private sector. Development sites have been chosen with a view to the main market—North America—and the socio-economic needs of Mexico's various states. Fonatur projects generate 17 per cent of all tourist income.

The principal developments being carried out by Fonatur are in Baja California at Los Cabos and Loreto, at Ixtapa north of Acapulco and, the most recent, at Huatulco in Oaxaca state, below Puerto Escondido. The latter is a virgin site in a beautiful but very undeveloped coastal region of the Pacific.

There are two main village communities of 1,500 and 2,200 people in the 35 by seven km area selected for development.

By the year 2,000 it is planned to have installed 7,800 rooms accommodating 875,000 visitors a year and with 101,000 residences. This is the kind of transformation that occurred in Cancun.

But Fonatur intends development to differ in several respects from its previous venture. Development will be less high density and a great effort will be made to establish the complex as self-sufficient, relying on the resources of Oaxaca state. This reflects a new emphasis on job creation and the indirect regional spin-off from these projects.

In the case of Huatulco, the construction of an international airport will open up a region which at present has limited port facilities and is linked to the interior by tortuous mountain roads. From providing less than 3 per cent of Oaxaca state's GDP, tourism will within a decade generate 16 per cent. Cancun now provides 38 per cent of Quintana Roo state's GDP.

Within four years the projects in Baja California will ensure that tourism accounts for 38 per cent of production there. All these regions have been traditionally poor and tourism is an important factor for change.

Foreign investment so far has been limited and restricted to four and five-star hotels. One of the largest involvements is that of Club Mediterranean which has a number of ventures including investment in a hotel chain sited near well-known monuments. Club Mediterranean is also close to two new investments including one at Huatulco. Westin Hotels are

also prominent while Loroño is the only British group to be active.

Trusthouse Forte has recently been courted by the Mexican authorities but has yet to make a commitment. A number of Mexican investors have been badly burned by the 1982 crisis especially in apartments and time-sharing ventures. Also a number of industrial groups which diversified into tourism during the boom are now selling off these investments.

Mexican tourism was an important element in hotel occupancy, and declining incomes have affected hotels in the medium lower range, especially in the smaller resorts.

The bulk of foreign tourists—more than 90 per cent—are North Americans. The authorities do not count as tourists the 6.7m who annually make brief crossings of the U.S.-Mexican frontier, but count only those who come into the interior of the country. Mexico manages to attract one-fifth of all Americans who take foreign holidays,

half coming from the U.S. West Coast.

This makes Mexico enormously dependent on U.S. business and the fickleness of American tourism. For example, widely publicised bad treatment of U.S. tourists in Mexico by the American Press, and concern for the safety of U.S. citizens in certain places like Guadalajara and Puerto Vallarta has led to threats recently from the State Department to put out an advisory note against travel to such places. A move of this kind could have serious consequences for the flow of American tourists.

The authorities would like to attract more European tourists

but realise that the key factor is establishing cheap air fares. In the case of the UK there are no direct flights, and fewer than 18,000 visitors come to Mexico a year. The Mexican Government has been trying to convince I.A. to establish a direct air link as of next year, but so far there is no firm commitment.



Above: fisherman mending his nets on the shore of Lake Chapala in central Mexico. Below: Puerto Escondido, on the as yet undeveloped Pacific coast. The government is anxious to promote new coastal resorts and encourage tourists to visit the sparsely-populated interior.



Assets on a world scale

Mining

RONALD BUCHANAN

MEXICO's mining sector is recovering despite the depressed world market, which is holding up plans for expansion of the nation's extraordinary potential.

Silver production, in which Mexico leads the world, rose 4 per cent by volume and more than 20 per cent by value last year. But output of copper, whose world price is particularly depressed, slumped by 9 per cent in volume and 21 per cent by

value. In all, production of metals and minerals rose from 7.8m tonnes in 1983 to 8m in 1984.

Since the beginning of his administration, President Miguel de la Madrid has announced plans to focus special attention on the mining sector, which has long rivalled tourism and the earnings of the oil-bond plants on the northern border as the second important generator of foreign currency earnings after petroleum.

But fortune in the world markets has not favoured him. Copper, planned as one of Mexico's growth areas, suffered a 15 per cent slump in its international price last

year. As a result, expansion plans are well behind schedule at the two plants in northern Sonora state which account for 80 per cent of output—Mexicana de Cobre's La Caridad mine and the neighbouring facilities of Cananea. Both mines have also been hit by labour problems.

Most of the dynamism in the sector is currently coming from the private sector, particularly from such major companies as Industrial Minera Mexico (IMM) and Industrias Penoles, which are both pushing ahead with major silver exploration efforts.

The dynamism in the private sector is hardly surprising. The nationalisation of the banks was followed by a long period of doubt for mining. Since the banks held substantial holdings in mining, their nationalisation pushed the state's share of the industry from roughly half to 70 per cent.

But divestment of the banks' holdings has brought their mining interests back into private hands (in most cases existing shareholders in the companies swapped up their options to the shares).

The move has returned to the private sector both Frisco and Real de Angeles (a joint silver-mining venture in the state of Zacatecas in which Frisco's partners include Placer Development of Canada). Frisco had become 70 per cent Government-owned because of the nationalisation of the shareholding of Bancroft, the nation's biggest bank.

State-owned mines accounted for 42 per cent of total production last year. The private-sector majors contributed 46 per cent and the remainder was produced by small- and medium-sized businesses whose operations (many of which are now uneconomic because of prevailing world-market conditions) are being propped up by government aid through a world bank-funded project.

Although the long-term prospects are bright, in the near future the world market seems likely to dictate that Mexico can do little more than consolidate its position as one of the world's leading mining nations. But the potential of a country which is among the world's five leading producers of no fewer than 14 minerals is difficult to underestimate.

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Although legal restrictions do exist for foreign investors in Mexico, the Foreign Investment Commission has announced that exceptions will be granted to the Foreign Investment Law, which limits foreign interest in a Mexican commercial enterprise to a maximum of 49%. The hotel industry has been cited as one area in which 100% foreign ownership could be approved, especially for large hotels and tourist projects that would add significant capital to Mexico and create new jobs.

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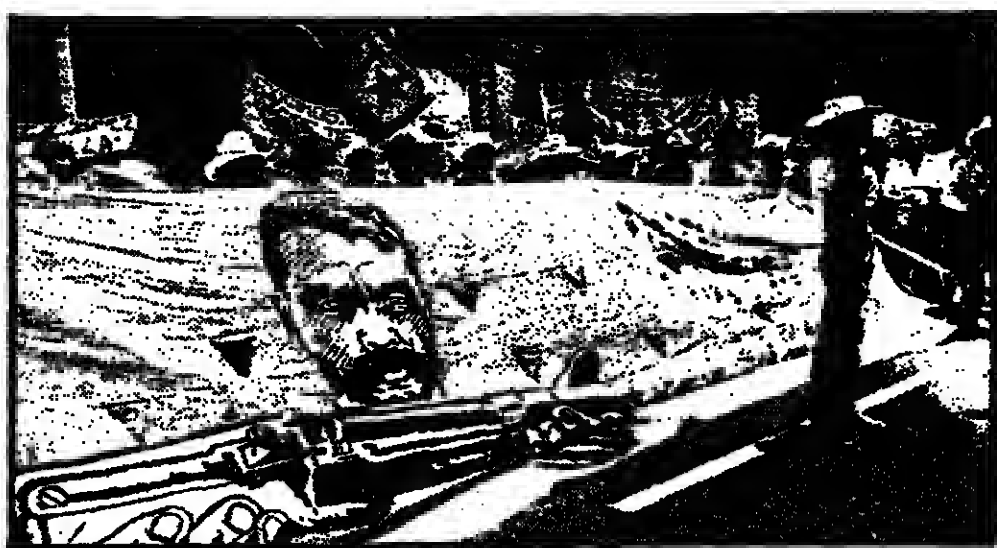
Mexico's mining output

(production of selected minerals, 000s tonnes)				
	1981	1982	1983	1984
Silver	1.65	1.55	1.91	1.99
Copper	230.5	239.0	206.8	189.1
Lead	157.4	145.9	187.4	153.3
Zinc	211.6	231.9	257.4	290.2

Sources: Mexican Mining Chamber, Planning and Budget Ministry.

MEXICO 8

Cash pours into rural development



Above: Peasants carrying a banner representing Emiliano Zapata, legendary leader of the 1910-20 Mexican Revolution, arrive at the Agrarian Reform Ministry after marching from southern Mexico last year. They demanded the break-up of large landholdings, higher guaranteed prices and an end to repression.
Right: A Ministry agronomist discusses rice irrigation with a farmer at an ejido (communal farm).
Below: Teaching in the oil-producing state of Tabasco. Four million Mexicans do not speak Spanish and bringing education to remote communities is a government priority.

Agriculture
RONALD SUTHERLAND

MEXICO IS pumping \$5bn into "integral rural development" from now to the end of 1988 through a programme, known as Pronadri, which recognises the potential political costs of previous governments' failures to raise living standards in the countryside.

Where the national food programme, or SAM, of Sr Jose Lopez Portillo's 1976-82 administration focused on boosting production through subsidies, Pronadri takes a much more political view of rural development.

In launching the programme President Miguel de la Madrid warned: "We are still a nation with a great potential for violence which derives from our social and cultural conditions and also from social inequality itself."

Pronadri reiterates the traditional formulae of production-oriented subsidies, but its concept of "integral development" comprises everything from schools and hospitals to high-way construction.

"In the past," says Dr Kenneth Shwedeil, senior agricultural analyst at Banco Nacional de Mexico, "the rural population has been plagued by land redistribution, internal migration to major urban centres or by going, as braceros to the United States. Pronadri is an acknowledgement that these safety valves are no longer open."

The countryside still houses more than a third of the nation's population and no traveller to the hinterland of rural Mexico would deny the urgent need for improvement, to social and economic infrastructure, but the plan is being met with scepticism on two accounts.

At least part of the \$5bn is to come from funds already allocated to the government departments involved, but if vagaries such as those of the international oil market force Mexico into further austerity measures, a major question mark must hang over the funding of any programme that can promise no immediate financial returns.

Moreover, independent analysts say, the programme adds little in strictly agricul-

tural terms to its predecessors. Though the SAM's goal of self-sufficiency in basic grains has metamorphosed into the more nebulous concept of "food sovereignty," the realism of Pronadri's targets is already being questioned.

Says one analyst: "Food supplies have and are being used as a political weapon in many parts of the world. It would be foolish of any Mexican Government to become over-dependent on such a powerful neighbour as the United States. But I don't believe total self-sufficiency in basic grains is possible for Mexico at any acceptable cost."

Mexico's richly-varied topography and micro-climates, though a delight to the tourist, are a nightmare to the agronomist seeking economies of scale. Irrigation has reached a point at which substantial improvement could be achieved only at a cost beyond the means of today's cash-squeezed Mexico, and the revolution's legacy has been a land-holding structure dominated by non-economic *minifundios*.

About half of Mexico's agricultural land is held by ejidos, rural communities that give land to peasants in perpetuity as long as they farm it themselves. The ejido system pre-dates the Mexican revolution, but its promotion was one of the hallmarks of Emiliano Zapata, champion of Mexico's landless masses (ironically, ductivity are the exception



Work on an irrigation system in Tomatlan, in the state of Jalisco.

Half of the non-Ejido farmers have plots of five hectares or less and report annual earnings equivalent to only 90 days at the minimum wage. The remainder can be classified as commercial farmers, though only a minority, mainly concentrated in the export-orientated vegetable-producing regions of north-western Mexico, meet truly international standards of competitiveness.

Smiled

Curiously in a country whose political system bases its legitimacy on an Agrarian revolution, Pronadri is the last of this administration's major sectoral programmes to be published. In the meantime, fortune, in the shape of "Eisenhower weather" has smiled on Sr de la Madrid. Climatic conditions in the first three years of his administration have ensured relatively good crops in all of them.

Nevertheless, there seems to be no alternative to continued heavy subsidies for Mexican agriculture in the foreseeable future if social peace is to be maintained as the population increases. In the end, a definitive solution to Mexico's rural problems will probably emerge not in the countryside, but in the cities as a modern industrial base emerges capable of absorbing large masses of surplus labour.

PROFILE: CONASUPO

An archetype of state enterprise

FROM BISCUITS to bask sorghum imports, Conasupo (Compania Nacional de Subsistencias Populares) dominates the supply of food and basic commodities in Mexico. The \$6bn budget it shares with its 15 affiliates is second only to Pemex in the state sector, and at least \$1.5bn of it is subsidy.

Conasupo's primary function is that of supply, says Jose Ernesto Costemalle, the company's director general, but it interprets the concept widely. Conasupo tenders for imports of basic grains (until recently it had a monopoly in this area), and runs a re-

tail chain which includes everything from urban supermarkets to rafts bringing beans and biscuits to the jungle dwellers of Tabasco.

Archaic

The company attempts to bring order to Mexico's archaic wholesale network by buying produce direct from peasant farmers and thus supporting the official price structure. Its manufacturing affiliates turn out dairy produce and vegetable oils.

In many ways, Conasupo is an archetype of Mexican state enterprise. Its critics

claim it is an octopus, stifling competition, wallowing in subsidies and paying heedless disregard to budgetary limitations.

Sr Costemalle, who rose from the ranks of the company's financial management, admits that budget overruns were common in the past, but he claims that unrealistic targets were to blame.

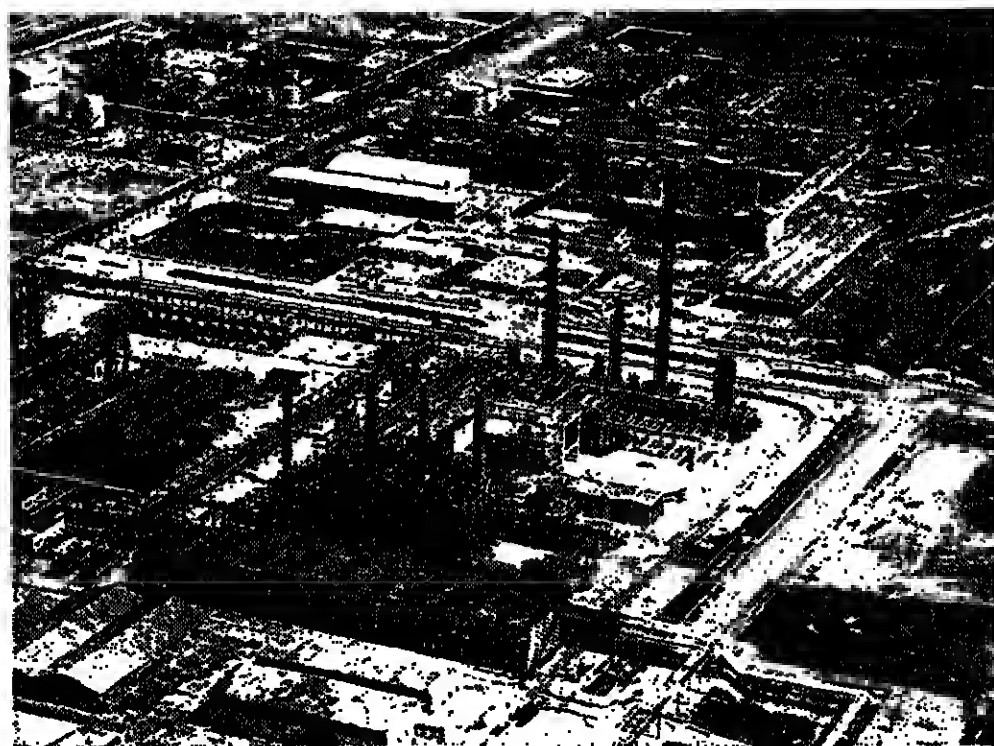
"This year, we have been given a realistic budget which we should be able to keep to," he says. "Subsidies go only to such basic foodstuffs as beans and tortillas. The social cost of removing them

would be impossibly high right now."

"But all our commercial operations have to stay in the black. They receive no subsidies whatsoever."

Sr Costemalle defines the purpose of Conasupo's intervention in markets as that of regulation. "We lost our monopoly on basic grain imports because we could not regulate the markets without it. In fact, our position has been strengthened as a result, because the private sector importers are now picking up the tab for costs that we were absorbing for them."

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The economic potential of the industry represents an annual income of 16,000 million dollars in foreign exchange.

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